

HEARING
STATE OF CALIFORNIA
DEPARTMENT OF FOOD AND AGRICULTURE

AMENDMENTS TO THE POOLING PLAN FOR MARKET
MILK AND THE STABILIZATION AND
MARKETING PLANS FOR MARKET MILK FOR THE NORTHERN
CALIFORNIA AND SOUTHERN CALIFORNIA MARKETING AREAS

HOLIDAY INN HOTEL
CALIFORNIA ROOM
300 J STREET
SACRAMENTO, CALIFORNIA

WEDNESDAY, JUNE 4, 2003

9:00 A.M.

JAMES F. PETERS, CSR, RPR
CERTIFIED SHORTHAND REPORTER
LICENSE NUMBER 10063

PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

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PROCEEDINGS

HEARING OFFICER ESTES: Good morning. This hearing will come to order.

The California Department of Food and Agriculture calls this public hearing to be held in the California Room at the Holiday Inn, Capitol Plaza, 300 J Street, Sacramento, California on this date June 4, 2003 beginning at 9:00 a.m.

On March 10th, 2003, the Department of received a petition from Land O' Lakes requesting amendments to the transportation allowance and transportation credit system in the Pooling Plan and Stab Plans.

On April 28th, 2003, Milk Producers Council submitted an alternative proposal.

Accordingly, the purpose of this hearing is to consider amendments to the transportation allowance and transportation credit system to the Pooling Plan and Stabilization Plan.

The proposals to the Pooling and Stabilization plans that provide incentives to move milk to higher usages may also be considered.

My name is Richard Estes and I've been designated as the Hearing Officer for today's proceedings. Testimony and evidence pertinent to the call of the hearing will be received. Anyone wishing to testify must sign the hearing

1 witness roster located at sign-in table. I imagine most
2 of you here today are familiar with that process.

3 Oral testimony will be received under oath or
4 affirmation. Staff available at the back of the room to
5 provide assistance are Ed Hunter Supervising Auditor,
6 Candice Yates, Research Manager, and Carry Dapper Research
7 Program Specialist.

8 Please note that only those individuals who have
9 testified under oath during the conduct of the hearing may
10 request a post-hearing briefing period to amplify, explain
11 or withdraw their testimony.

12 Only those individuals who have successfully
13 requested a post-hearing briefing period may file a
14 post-hearing brief with the Department.

15 The hearing panel has been selected by the
16 Department to hear testimony, receive evidence, question
17 witnesses and make recommendations to the Secretary.
18 Please note that the questioning of witnesses by anyone
19 other than members of the panel is not permitted.

20 The Panel is composed of members of the
21 Department's Dairy Marketing Branch. And I think in this
22 instance we actually have Milk Pooling Branch. So in this
23 instance we have people from both the Dairy Marketing
24 Branch and the Milk Pooling Branch.

25 We have David Ikari, Chief, Dairy Market Branch;

1 John Lee, Chief of the Milk Pooling Branch; Tom Gossard,
2 Senior Agricultural Economist; Dr. Eric Erba, Senior
3 Agricultural Economist; and Donald Shippelhouse, Research
4 Manager. Clearly, they are the people seated next to me
5 here today up here on podium.

6 I am not a member of the panel. And I will not
7 be taking part in any decisions relative to the hearing.
8 The hearing reporter here today is James Peters of the
9 firm Peters Shorthand located here in Sacramento. A
10 transcript of today's hearing will be available for review
11 at the Marketing Branch Headquarters located in Sacramento
12 at 1220 N Street. Here I have room A-247, but that's-- I
13 guess it still would be room A-247. They moved a bunch us
14 from one building to another, but I think the analysts --
15 there's no problem with that.

16 Anyone desiring copies of the transcript from
17 today's hearing must purchase them from Peters Shorthand.

18 Now, we will proceed to have the exhibits
19 introduced by the Department witness. At this time,
20 Cheryl Gilbertson, analyst, Dairy Marketing Branch will
21 introduce them.

22 (Thereupon the witness was sworn, by the
23 Hearing Officer, to tell the truth and nothing
24 but the truth.)

25 STAFF ANALYST GILBERTSON: I do.

1 HEARING OFFICER ESTES: And would you please
2 present your exhibits.

3 STAFF ANALYST GILBERTSON: Mr. Hearing Officer,
4 my name is Cheryl Gilbertson. I am an analyst with the
5 Dairy Marketing Branch of the California Department of
6 Food and Agriculture. My purpose here this morning is to
7 introduce the Department's hearing exhibits numbers 1
8 through 56. With these exhibits, previous issues of
9 exhibits 20 through 56 are also hereby entered by
10 reference.

11 The exhibits being entered today have been
12 available for review at the office of the Dairy Marketing
13 Branch, since the close of business on May 28th, 2003.

14 An abridged copy of the exhibits is available for
15 inspection at the back of the room. Multiple copies of
16 Exhibits 1, 4, 5 and 6 are also available at the back of
17 the room.

18 I ask, at this time, that the composite exhibits
19 be received.

20 HEARING OFFICER ESTES: If you please present
21 them and I will mark them for acceptance into the record.
22 The Department's exhibits will be identified as composite
23 exhibits 1 through 56. And I will stamp them at the time
24 you introduce them into the record.

25 (Thereupon the above-referenced documents

1 were marked, by the Hearing Officer, as
2 Exhibits 1 through 56.)

3 HEARING OFFICER ESTES: Does the panel have any
4 questions concerning the exhibits?

5 All right. Does anyone in the audience have any
6 questions regarding the content of the Department's
7 exhibits?

8 Do you have additional exhibits, I'm sorry.

9 STAFF ANALYST GILBERTSON: The exhibit next in
10 order is a letter dated May 27th, 2003 from the Imperial
11 County Board of Supervisors signed by Joe Maruca,
12 Chairman, as Exhibit 57.

13 HEARING OFFICER ESTES: It will be entered into
14 the record as Exhibit number 57.

15 (Thereupon the above-referenced document
16 was marked, by the Hearing Officer, as
17 Exhibit 57.)

18 STAFF ANALYST GILBERTSON: The exhibit next in
19 order is a letter dated May 27th, 2003 from Nudairy One
20 signed by Ed McGrew.

21 HEARING OFFICER ESTES: It will be introduced
22 into the record as Exhibit number 58.

23 (Thereupon the above-referenced document
24 was marked, by the Hearing Officer, as
25 Exhibit 58.)

1 STAFF ANALYST GILBERTSON: The exhibit next in
2 order is a letter Dated May 30th, 2003 from Robert Horton
3 as Exhibit 59.

4 HEARING OFFICER ESTES: The letter will be
5 introduced into the record as Exhibit 59.

6 (Thereupon the above-referenced document
7 was marked, by the Hearing Officer, as
8 Exhibit 59.)

9 STAFF ANALYST GILBERTSON: The exhibit next in
10 order is a letter dated May 30th 2003 from Santee Dairies
11 Incorporated, signed by Paul W. Bikowitz, President as
12 Exhibit 60.

13 HEARING OFFICER ESTES: The letter will be
14 introduced into the record as Exhibit 60.

15 (Thereupon the above-referenced document
16 was marked, by the Hearing Officer, as
17 Exhibit 60.)

18 STAFF ANALYST GILBERTSON: The exhibit next in
19 order is a letter dated June 3rd, 2003 from Imperial
20 County Agricultural Commissioner's Office, signed by
21 Stephen L. Birdsall, Agricultural Commissioner as Exhibit
22 61.

23 HEARING OFFICER ESTES: This will be introduced
24 into the record as Exhibit number 61.

25 (Thereupon the above-referenced document

1 was marked, by the Hearing Officer, as
2 Exhibit 61.)

3 STAFF ANALYST GILBERTSON: The exhibit next in
4 order is written testimony of Gary M. Stueve on behalf of
5 Dairy Marketing Services, LLC as Exhibit 62.

6 HEARING OFFICER ESTES: And it will be introduced
7 into the record as Exhibit 62.

8 (Thereupon the above-referenced document
9 was marked, by the Hearing Officer, as
10 Exhibit 62.)

11 STAFF ANALYST GILBERTSON: There are copies of
12 these documents at the back of the room. I ask that these
13 documents and statements be received as Exhibits 57
14 through 62.

15 Mr. Hearing Officer, this concludes my testimony.

16 HEARING OFFICER ESTES: Thank you very much.

17 Again, I'll give the panel an opportunity to make
18 any inquires they wish to make about the exhibits that
19 were introduced into the record here today.

20 Seeing none, does anyone in the audience have any
21 questions regarding the content of the Department's
22 exhibits?

23 Please recognize the questions are limited to the
24 purpose of clarification only. Cross examination of the
25 Department's staff is not permitted. Please identify

1 yourself and your organization for the record before
2 asking any questions.

3 I see no one wishing to make any such inquires,
4 so we'll proceed to allow Petitioner, Land O' Lakes to
5 come forward and present -- make its presentation in
6 support of the petition. Land O' Lakes now has 60 minutes
7 to make its presentation in support of the petition.

8 (Thereupon the witness was sworn, by the
9 Hearing Officer, to tell the truth and
10 nothing but the truth.)

11 DR. GRUEBELE: Yes, I do.

12 HEARING OFFICER ESTES: I see that you've given
13 the panel copies of your testimony as far as some
14 analytical materials. I assume you'd like to have those
15 introduced into the record as Exhibits?

16 DR. GRUEBELE: Yes, I would.

17 HEARING OFFICER ESTES: I'll have them introduced
18 in the record as Exhibits number 63 and 64.

19 (Thereupon the above-referenced documents
20 were marked, by the Hearing Officer, as
21 Exhibits 63 and 64.)

22 DR. GRUEBELE: Thank you.

23 HEARING OFFICER ESTES: And please proceed with
24 your testimony.

25 DR. GRUEBELE: My name is James W. Gruebele Dairy

1 Industry Consultant.

2 I won't give you the address. I'm testifying in
3 behalf of Land O' Lakes, Incorporated which handles about
4 13 million pounds of milk per day and has a California
5 membership of about 25 producers. There are 10 producers
6 that operate dairies in southern California that are
7 members of our cooperative.

8 We appreciate the Call of the hearing on a very
9 important issue. The purpose of the hearing is to
10 consider amendments to the milk movement incentives as
11 provided in the pooling plan for market milk and the
12 stabilization and marketing plans for market milk for
13 northern California and southern California marketing
14 areas.

15 The Land O' Lakes Proposal. Our proposal is to
16 amend the Southern California Milk Stabilization plan by
17 establishing a separate credit for Riverside and San Diego
18 counties, and to amend the current credits to the Los
19 Angeles, Orange, and Ventura counties.

20 The specific proposal is as follows:

21 We propose an increase in transportation credit
22 from 50 to 66 cents per hundredweight for milk moving on a
23 plant to plant basis from Tulare County to Los Angeles,
24 Orange and Riverside counties. A Ventura. That's a
25 misstatements. It's Los Angeles, Orange and Ventura

1 counties.

2 Secondly, we propose an increase in
3 transportation credit from 50 to 74 cents hundredweight
4 moving from Tulare County to Riverside and San Diego
5 counties. We are also proposing to establish a
6 transportation credit for condensed skim of 72 cents per
7 hundredweight for condensed skim milk moving from Tulare
8 County to Los Angeles, Orange and Ventura Counties, and an
9 80 per hundredweight credit for condensed skim from Tulare
10 County to Riverside/San Diego counties.

11 We will provide full justification for these
12 amendments, but for now the math is as follows: The
13 current hauling rate on a plant to plant basis from
14 Tulare, Los Angeles, Orange and Ventura Counties is 93
15 cents per hundredweight, and the current differential
16 between northern and southern California is 27 cents per
17 hundredweight, a difference of 66 cents per hundredweight.

18 I'll leave the written testimony for a minute and
19 just indicate to you the last schedule in your document in
20 the analysis document shows a letter from Kings County
21 Truckline showing the rates.

22 The current transportation credit is 50 cents per
23 hundredweight, so there's shortfall of 16 cents per
24 hundredweight. The hauling rate for milk on plant to
25 plant transfers from Tulare to Riverside county is \$1.01

1 per hundredweight and the current area differential
2 between northern and southern California is .27 cents per
3 hundredweight, a difference of .74 cents per
4 hundredweight.

5 The current transportation of credit of 50 cents
6 leaves a shortfall of 24 cents per hundredweight for milk
7 hauled from Tulare to Riverside county. We are proposing
8 an additional three cents per hundredweight transportation
9 credit for milk moving from Fresno county into Los
10 Angeles, Orange, and Ventura Counties and also an
11 additional 3 cents per hundredweight transportation credit
12 for milk moving from Fresno County into Riverside and San
13 Diego counties.

14 The math on the condensed skim is as follows:
15 The hauling rates are the same as stated above. However,
16 the area differential for Class 1 milk is all on the fluid
17 side. The difference in the fluid price between southern
18 and northern California is .0031 per pound. Condensed
19 skim is a 32 percent solids product, leaving 68 pounds of
20 fluid carrier.

21 The area differential for condensed skim is 21
22 cents per hundredweight. This is obtained by taking 68
23 pounds times .0031 per pound of fluid carrier. Therefore,
24 we are proposing a transportation credit of .93 minus .21
25 or 72 cents per hundredweight condensed skim shipped from

1 Tulare to Los Angeles, Orange and Ventura counties, and a
2 transportation credit of 1.01 minus .21 for .80 cents per
3 hundredweight for condensed skim shipped from Tulare to
4 Riverside and San Diego counties. There is no need to
5 include Fresno county, because CDI has plants in Tipton
6 and Artesia.

7 The specific language would be as follows:

8 Section 300.2, each handler located in counties designated
9 herein as a supply county may deduct from the applicable
10 minimum prices pursuant to Section 300, paragraph A, a
11 transportation credit for quantities of market milk,
12 condensed skim and market skim shipped in bulk form to a
13 plant located in a designated county. Shipments of cream
14 are excluded from such transportation credits. Such
15 deduction shall not exceed amounts shown for such bulk
16 transfers in the following schedule.

17 Los Angeles county basically remains the same at
18 .24 cents. Tulare County to Riverside and San Diego
19 Counties is .74 cents. Tulare county to Orange, Los
20 Angeles and Ventura County is .66 cents. Fresno and Kings
21 to Riverside and San Diego is .77 cents. Fresno and Kings
22 to Orange, Los Angeles and Ventura is .69 cents.

23 The schedule for condensed skim would be Tulare
24 80 cents to Riverside or San Diego counties, and .72 cents
25 from Tulare County to Orange, Los Angeles or Ventura

1 Counties for condensed skim.

2 The remainder of transportation credits
3 specifically for northern California remain unchanged.

4 Transportation allowance proposal.

5 To make California more competitive without
6 out-of-state sources and to provide more producer equity,
7 we are recommending three important changes in the
8 transportation allowance.

9 One is to expand the transportation allowance to
10 Riverside county. The second is to adjust the current
11 transportation allowance for over 89 miles in southern
12 California to reflect the difference between the cost of
13 the milk hauled to a manufacturing facility and to a Class
14 1 market. And the third is, as in earlier versions, of
15 the State's program a transportation allowance, we
16 recommending the supply counties be limited.

17 We are recommending the elimination of Fresno
18 County and all other counties not listed below as supply
19 counties for the transportation allowance system. As
20 usual, we believe the transportation allowance should be
21 available only to producers who have the option of
22 shipping milk to a manufacturing facility.

23 Section 921. Producers including
24 producer-members of cooperative associations will receive
25 transportation allowances on shipments to plants which are

1 located within designated areas and which, during the
2 immediately preceding 12-month period actually processed
3 more than 50 percent of the total milk pounds processed at
4 the plant location into products other than Class 4A and
5 4B.

6 For purposes of this section, a "plant" includes
7 one or more pool plants under single ownership within a
8 designated area.

9 For plants located in southern California
10 receiving area which shall consist of the counties of Los
11 Angeles, Orange, Ventura, and Riverside from Inyo, Los
12 Angeles, Mono, Orange, Riverside, San Bernardino and
13 Ventura counties the following transportation allowances
14 will apply.

15 From 0 to 89 miles 0. Over 89 miles .12 cents
16 per hundredweight. From Santa Barbara, San Diego,
17 Imperial, Kern, and Tulare counties, from 0 to 89 miles 0;
18 over 89 through 139 miles .43; and over 139 .58 cents per
19 hundredweight.

20 For plants located in San Diego receiving area,
21 which shall consist of the county of San Diego, from Inyo,
22 Los Angeles, Mono, Orange, Riverside, San Bernardino and
23 Ventura counties, from 0 to 89 miles 0; over 89 miles .12.

24 From Santa Barbara, San Diego, Imperial, Kern,
25 Kings an Tulare Counties from 0 to 89 miles 0; over 89

1 miles to 139 miles .43 cents; and over 139 miles .58 cents
2 per hundredweight.

3 Justification for the Transportation Credit
4 Changes. Southern California is a deficit market.

5 Milk needs to move from surplus producing areas in
6 south Valley in Southern California either on a plant to
7 plant basis or ranch to plant. Table 1 of 7M tables made
8 available by the Department make the point. For March
9 2003 the direct shipment of milk on a daily basis from
10 southern California ranches to southern California plants
11 total 11,465,433 pounds per day.

12 But the direct shipments from northern California
13 to southern California plants amounted to 5,244,670 pounds
14 on a daily basis. The plant transfers from northern to
15 southern California amount to 1,507,699 pounds per day.
16 The bad news is that the other source milk amounted to
17 2,890,166 pounds per day. The amount of other source milk
18 out of state was twice as large as the plant transfers
19 from northern California.

20 There was a small amount of production that was
21 exempt from the pool in March 2003, and there was a small
22 amount of plant transfers from southern California to
23 northern California. If one were to add the direct
24 shipments from southern California, the direct shipments
25 from northern California, the plant transfers from

1 northern California, the shipments and transfers from
2 other sources, the production exempt from the pool and
3 subtract out the plant transfers from northern California,
4 the total amount of milk accounted for would amount to
5 21,300,450 pounds per day.

6 The direct shipments from southern California to
7 southern California plants was only 53 percent of the
8 total. Is the milk needed in southern California? There
9 should be very little question. The data clearly indicate
10 the need.

11 Producers have a responsibility to serve the
12 Class 1 Market.

13 Producer milk used for Class 1 uses is paid the
14 highest price. But this means that the producers have the
15 responsibility to serve that market and to support the
16 milk movement program to ensure there are adequate amounts
17 of milk available for Class 1 processors at Class prices
18 plus a reasonable service charge.

19 The Equal Raw Product Costs.

20 To maintain equal product costs for California
21 fluid milk operations, it is necessary to update the
22 transportation credit to reflect the cost of moving milk
23 from the Tulare plant in southern California. The cost of
24 the haul into the Riverside plant amounts to \$1.01 per
25 hundredweight. But the area differential is only 27 cents

1 per hundredweight, which means the transportation credit
2 should be set at .74 cents to achieve equal raw product
3 costs for our customer. If the customer were to pay the
4 shortfall, then the customer would have a serious
5 competitive disadvantage.

6 In effect Land O' Lakes is paying for the
7 shortfall in all cases as will be shown later. The
8 shortfall of our customers in Los Angeles and Orange
9 counties is less because the cost of the plant haul is .93
10 cents per hundredweight. To achieve equal raw product
11 costs, we are recommending two separate transportation
12 credits, one for .74 cents for milk transferred to
13 Riverside county and the second is for .66 cents for milk
14 transferred to Los Angeles and Orange counties.

15 It is extremely important to adjust the
16 transportation credit from .50 to .74 cents for milk moved
17 plant to plant to Riverside and from .50 to .66 cents from
18 milk moved plant to plant to Los Angeles, Orange and
19 Ventura counties so that our customers can compete not
20 only with other firms in southern California for Class 1
21 milk accounts, but more importantly with out of state
22 fluid milk operations.

23 As everyone knows, a plant is being build in
24 Arizona that is likely to be totally unregulated. This is
25 going to be a very serious problem for plants that are

1 required to pay the southern California Class 1 price use
2 for fluid purposes. This is still another reason why it
3 is important to make the necessary adjustments in the
4 transportation credit.

5 Historical Precedence.

6 The Department of Food and Agriculture from a
7 historical standpoint have always made cost justified
8 adjustments in transportation credits or area differential
9 to enable the movement of milk on a plant to plant basis.
10 The exception to this was the decision as a result of the
11 hearing in 2001. The attached departmental document
12 labeled Schedule 2, that's your separate schedule I gave
13 you, shows the summary of changes in the transportation
14 credits and area differentials.

15 Starting in 1980, the area differential was .55
16 cents per hundredweight, which at that time reflected the
17 cost of plant transfers. In 1981 the concept of
18 transportation credit was introduced. Instead of a
19 increasing the are differential from .55 cents to .61
20 cents, the decision was made to establish a transportation
21 credit of .6 cents per hundredweight. The chart shows the
22 area differential was decreased from 55 to 40 cents in
23 August 1982, but the transportation credit was increased
24 from 6 to 22 cents per hundredweight.

25 In 1983, the combination of area differential and

1 Transportation credit decreased by .2 cents per
2 hundredweight. In 1984 it was increased from .2 cents per
3 hundredweight. In 1988 there was another .2 cent
4 increase, and another .2 cent increase in 1989 and another
5 .1 cent increase in 1991.

6 There was a .5 cent increase in 1994. In 1996
7 the area differential was reduced to .27 cents per
8 hundredweight, but the transportation credit increased
9 from .27 cents to .50 cents per hundredweight. So the
10 total compensation increased by a total of .4 cents per
11 hundredweight.

12 This history clearly showed that the Department
13 was willing to make cost justified adjustments in the area
14 differential and/or transportation credit. This did not
15 happen in 2001. And as a result, our customers faced a
16 shortfall of 16 to 24 cents per hundredweight. Yet based
17 on the evidence and based on past practice an adjustment
18 should have been made in 2001.

19 Plant-to-plant milk movement is efficient.
20 Historically Land O' Lakes has supplied our customers with
21 standardized milk products. In the case of Los Angeles
22 county plants, this tends to be skim milk. In the case of
23 the Riverside plant it is two percent milk, one percent
24 milk or whatever.

25 In any case, because of the California standards,

1 it is necessary to add solids to the milk and further more
2 the lower fat products are very prominent. The supplying
3 of standardized milk avoids the unnecessary movement of
4 unneeded fat in both directions. The Department of Food
5 and Agriculture had an exhibit for the 2001 hearing which
6 compared the efficiency of ranch to plant and plant to
7 plant milk movement, and that is attached as Schedule 3.

8 The left hand side of the table shows the cost of
9 the total package in shipping milk from Tulare Ranch to
10 Tulare Manufacturing plant and then from the Tulare plant
11 to the southern California fluid plant was a less costly
12 way to serve the market than the cost of the total package
13 in taking milk from the Kern County Ranch to the southern
14 California fluid plant. The total package cost from Kern
15 County Ranch milk is shown in the second column.

16 The last column showed the cost of the total
17 package milk movement from the Tulare Ranch to the
18 southern California Class 1 Plant. The latter was the
19 most expensive way to service the southern California
20 market. In any case, a large manufacturing plant like
21 Land O' Lakes are highly efficient in performing functions
22 like separating milk into cream and skim, and they are
23 highly efficient in producing condensed skim, and
24 standardized milk for that matter.

25 Our contention has always been that the plant to

1 plant milk movement was a very efficient way to service
2 the southern California market when complemented with a
3 ranch to plant movement. And this study by the Department
4 reinforces our contention.

5 Tailored Milk for Riverside Customer.

6 Our Riverside Customer buys tailored milk from
7 the Land O' Lakes operation in Tulare. Our other
8 customers buy standardized product like skim milk. The
9 reason is obvious. There is a greater need for skim and
10 solids-non-fat than there is for fat. While some may
11 argue that this provides an advantage to these plants, our
12 observation is that this opportunity for tailored milk is
13 available to all plants in southern California.

14 Secondly, our customers pay for the
15 standardization. Our customers do receive milk from ranch
16 to plant. But the standardized products can only be made
17 available on a plant to plant basis. In the case of our
18 Los Angeles customers, a considerable amount of product on
19 a plant to plant movement is skim milk. The tailoring of
20 milk is an efficient way to service fluid operations in
21 the southern California market.

22 Plant Transfers Only Milk Movement Program from
23 South Valley to Riverside County.

24 It is important to note that the only program we
25 have for milk movement in Riverside county is the plant to

1 plant milk movement or transportation credit. There was
2 no transportation allowance from South valley to southern
3 California. And as a result of the 2001 hearing, we face
4 a very serious shortfall and there was no alternative.

5 The current transportation allowance program does
6 not apply to producer milk moved from the South Valley
7 into Riverside county. The only milk movement program is
8 the transportation credit. And as mentioned earlier,
9 there is a very large shortfall from milk movement on a
10 plant to plant basis from Tulare to Riverside county.

11 As mentioned before, Land O' Lakes is moving
12 tailored milk into the Swiss plant. This avoids the
13 unnecessary movement of fat in both directions. As
14 pointed out in the other sections of this testimony, the
15 shortfall makes Land O' Lakes as a supplier
16 non-competitive with other in-state and certainly
17 out-of-state sources of milk.

18 Location economics clearly supports the concept
19 of price differences.

20 As stated before, the markets are different in
21 California. The Bay Area and southern California markets
22 are deficit while the central valley and south valley
23 regions are areas of surplus. Bressler in an article
24 entitled "Pricing Raw Product in Complex Milk Markets"
25 provides a strong case that deficit markets are different

1 from areas of surplus. The deficit markets are
2 characterized By the existence of fluid processing plants
3 while the areas of surplus are characterized by
4 manufacturing operations processing butter, powder and
5 cheese and serve as a reserve supply of milk for the
6 deficit market when needed for fluid purposes.

7 His model provides support for the area
8 differentials as once applied in California and for
9 location differentials and varying fluid differentials for
10 markets more distant from areas of surplus under the
11 federal milk order system.

12 He states, and I quote, "These market prices and
13 the transportation costs, then, establish geographic
14 structures of product prices throughout the region, so
15 that the price at any point is represented by the market
16 price less transportation costs," emphasis added, unquote.

17 Other theoreticians support the work of Bressler.

18 Manchester states, "But costs vary from one are
19 to another. Corn grows better in the corn belt than most
20 other places. So it is cheaper there."

21 One added point on Manchester's statement
22 regarding corn prices, not only are these prices lowest in
23 the corn belt, but the prices also vary in the corn belt
24 as well. Corn farmers who are located near the shipping
25 points on the Illinois River realize higher corn prices

1 than farmers further distant from these shipping ports.

2 The basis factor that supports the Class 1 prices
3 is predicated on the principle of a comparative advantage
4 and the economics of location. The markets are different
5 in California. The north valley and south valley are
6 areas of surplus. Under sound economic principle one
7 would expect the Class 1 prices to be different in
8 California.

9 Prices would tend to be the lowest in the surplus
10 producing area and highest in the deficit markets.
11 Manchester states, and I quote, "The geographic structure
12 of Class 1 prices which one would anticipate in a
13 competitive market on the basis of economic location
14 theory has these characteristics. From the major surplus
15 area, surplus with respect to fluid needs, prices would
16 increase to more distant markets, reflecting
17 transportation costs and local supply and demand,"
18 unquote.

19 He goes on to say, "The principle of comparative
20 advantage and economics of location indicated that, in a
21 competitive system, responding to economic forces, milk
22 for fluid uses including reserve to meet day to day and
23 seasonal fluctuations, would be produced near consumption
24 centers, if it can be produced at or below the cost of
25 milk from the base zone," unquote.

1 The low cost areas of production produce milk
2 from manufactured uses, but at the same time these areas
3 provide reserve supply of milk fluid and manufactured
4 products. Each year on a seasonal basis, fluid milk is
5 shipped out of the Lakes States Region to meet the Class 1
6 needs in other areas.

7 Manchester states that prices in all other
8 markets would be higher by the of cost transportation from
9 the base markets except those markets with surpluses above
10 their own needs.

11 Fallert and Buxton in a 1978 study of a Class 1
12 Milk stated, and I quote, "First, to get milk to move from
13 a surplus to a deficit market, the price in the deficit
14 market must exceed the price of the surplus market by the
15 transportation costs between markets. If the minimum
16 Class 1 price is set under Federal orders in two such
17 markets does not reflect these transportation costs,
18 prices in the deficit market would be expected to rise
19 above the Federal order minimum price."

20 Fallert and Buxton indicate in the absence or
21 federal or state regulation that milk prices would be at
22 different levels to reflect the cost of moving milk from
23 areas of surplus to deficit markets.

24 A similar marketing pattern exists in California.
25 The milk produced in the Bay Area and the southern

1 California market is produced primarily for fluid
2 consumption. There is a large cheese plant in southern
3 California which is using local milk, and much of that
4 milk had been used for Class 1 uses prior to the
5 construction of the cheese plants.

6 The Class 1 needs that were no longer met by the
7 local milk supplies were replaced with milk from the
8 pricing and transportation credit system that allows milk
9 to move from the south valley to southern California Class
10 1 uses. Unfortunately, some of the Class 1 needs are also
11 being supplied by out of state milk. For southern
12 California market, the south valley is a surplus
13 production area.

14 Land O' Lakes is noncompetitive in California.

15 An analysis was made for the milk transferred on
16 a plant to plant basis from Tulare to southern California.
17 The bottom line is that Land O' Lakes is experiencing a
18 loss for the milk transferred in that manner.
19 Competitively, Land O' Lakes cannot charge enough for the
20 milk transferred in this way to compensate for the
21 shortfall in the transportation credit.

22 In fact, Schedule 4 shows that for the
23 631,407,239 pounds transferred under the transportation
24 credit program, Land O' Lakes lost a total \$1,310,060.
25 This is for the year 2002. This number was derived by

1 subtracting the costs of processing the standardized milk
2 and milk products from the service charges, and in
3 addition the shortfall was added as a cost in those cases
4 where Land O' Lakes paid the shortfall.

5 The costs were those reported in the Department
6 of Food and Agriculture cost study for Land O' Lakes
7 operation. So if the analysis is incorrect, it means that
8 the Departmental cost numbers are wrong. The real
9 question is why should Land O' Lakes supply any Class 1
10 milk under these conditions?

11 It makes no sense to continue to do that. In
12 fact, if Land O' Lakes had processed these solids and fat
13 into butter and powder during the past year, there would
14 have been a profit of \$567,993. And I say that with
15 tongue and cheek, because first of all, in the last year,
16 the make allowance was decreased from 16.1 to .15 cents
17 per pound of solids and powder. And for most of 2002 the
18 16.1 cent make allowance was in place.

19 Secondly, the costs included return on
20 investment. And I did not include that number in the
21 alternative -- the profit number \$567,993. I did not
22 include the return on investment that the Department uses
23 in the cost study. So the \$576,993 is a minimum number
24 and probably was larger in actual fact.

25 Again, we use the information from the

1 Departmental cost study for Land O' Lakes for butter and
2 powder to determine this number. This part of the
3 analysis used the current make allowances for butter and
4 powder, as I said before. On an overall basis, Land O'
5 Lakes would have been better off by almost -- well
6 \$1,878,053 had the milk been processed into butter and
7 powder, rather than sold for Class 1 purposes under the
8 current transportation credit system.

9 The powder, by the way, would have been sold to
10 the Government. And there is a distinct likelihood that
11 some of the milk to our customers would have been supplied
12 by out-of-state sources. This situation cannot be
13 tolerated and it makes no sense. Producers have a
14 responsibility to see to it that the Class 1 markets are
15 served as a reasonable return on investment, rather than a
16 loss.

17 It simply means that there is a major decision.
18 If the decision is to do nothing, then it is highly likely
19 that at least part of the milk to these firms will be
20 supplied from out-of-state sources. Land O' Lakes cannot
21 compete as a supplier of milk with current transportation
22 credit system, period.

23 Land O' Lakes needs to be competitive without
24 out-of-state sources. As mentioned earlier, Schedule 1
25 Tables 1 through 7M, tables made available by the

1 Department for this hearing, this schedule shows the
2 direct shipments from southern California to southern
3 California plants on a daily basis from July 1985 through
4 March of 2003.

5 It shows the direct shipments from northern
6 California to southern California from the same period.
7 It shows the plant transfers from northern California to
8 southern California for the same period. It shows the
9 shipments and transfers from other sources on a daily
10 basis from January 1993 through March 2003.

11 It also shows the production of exempt milk and
12 the plant transfers from southern California to northern
13 California. The data clearly show that plant transfers
14 have been reasonably consistent for this entire period.
15 The volumes transferred in this way exceeded 2 million
16 pounds per day in early 1987 and again in 1989 and in
17 1990, and then tended to decline some by 1998 and reached
18 a low point in early 2001.

19 But since September 2001, the volumes again rose
20 to over 2 million pounds per day. The volume for March
21 2003 was 1.5 million pounds per day. The bad news is that
22 there is almost twice as much milk being shipped into
23 California from out-of-state sources than is being
24 supplied on a plant transfer basis in California. The
25 other source milk has been growing, and Schedule 5 shows

1 the hundredweights of milk being imported.

2 We did an analysis of the overall pool effect
3 from the out-of-state sources of milk. The impact in May
4 2002 amounted to 6.7 cents per hundredweight. And the
5 impact in January 2003 was 6.5 cents per hundredweight.
6 The total cost to California pool for out-of-state milk
7 totaled \$19 million for the year 2002. It was almost \$2
8 million for January 2003 alone.

9 The analysis shows that for the amount of milk
10 shipped plant to plant from Tulare to Riverside and to LA
11 and Orange counties, that the additional cost would be
12 about \$101,518 based upon our current proposal. This is
13 how much more our current proposal would cost using the
14 volumes we had in 2002. For January 2003, this added cost
15 would amount to .00339 per hundredweight.

16 Now, assume that LOL gives up all of the milk
17 that had been transferred on a plant to plant basis in
18 2002. Assume further that all of this milk is now
19 supplied from out-of-state sources. My analysis shows
20 that the additional cost to the pool would now increase to
21 \$974,859 per month or by 3.3 cents per hundredweight.
22 This additional cost is 10 times higher than it would have
23 been if the State had granted the increase in
24 transportation credit and Land O' Lakes continued to
25 supply the milk to southern California fluid plants on a

1 plant to plant basis. We have people opposed to our
2 position and some of these are producers.

3 Sometimes you get what you ask for. The decision
4 on the transportation credit as a result of this hearing,
5 in my opinion, will have far reaching effects.

6 It is time for Land O' Lakes to discontinue
7 subsidization of the movement of milk into southern
8 California for Class 1 Usage. We have performed our duty,
9 and we are unwilling to continue to make large sacrifices
10 because the industry is unwilling to take the
11 responsibility to ensure that the Class 1 markets are
12 served.

13 Justification for adding condensed. Land O'
14 Lakes is Not competitive with in-state sources. Because
15 of the freight costs of \$1.01 to some customers and the
16 .93 cents per hundredweight to others, Land O' Lakes
17 simply cannot compete with in-state suppliers of condensed
18 skim. The Shortfall per hundredweight is .80 cents per
19 hundredweight for condensed skim shipped to Riverside or
20 San Diego, and .72 cents per hundredweight for condensed
21 skim shipped into LA, Orange and Ventura counties.

22 This means that the shortfall costs to Land O'
23 Lakes is \$420 a load. The statute requires that the
24 California milk be fortified, so that all of our
25 customers' needs to add solids to comply with the law. We

1 cannot compete in the sale of condensed milk to our own
2 customers, because there's no transportation credit for
3 condensed skim. The only effective competition for the
4 sale of condensed skim for the firms located in southern
5 California would be out-of-state sources of condensed
6 skim. This situation raises the important question about
7 the lack of milk movement program for condensed skim.

8 Land O' Lakes is not competitive with
9 out-of-state sources. As of September 20, 2002, I was
10 informed by two of my clients that there were at least
11 three loads of condensed skim moving from out-of-state
12 sources into Class 1 plants in southern California and
13 into northern California.

14 In a letter to Milk Pooling, we stated, "We
15 believe that this situation could escalate, because of the
16 huge economic advantages afforded to handlers that could
17 further negatively impact the California pool."

18 The letter continued, "The Department policy has
19 been to treat out-of-state milk products in a
20 non-discriminatory manner. The accounting for condensed
21 skim received by a Class 1 processing plant for
22 fortification is the same whether the condensed skim comes
23 from processing plants from in-state or out-of-state
24 sources.

25 The California Class 1 plant is credited with a

1 fortification allowance and credited the Class 2 price for
2 in-state sources, and there is an up-charge from Class 2
3 to Class 1. But the Department also assumes that the
4 Class 1 plant pays a modified for quota price for
5 out-of-state condensed Skim milk products.

6 Therefore, the Class 1 plant is credited with the
7 difference between the cost of condensed using the
8 modified quota price and the California Class 2 price for
9 condensed skim from out-of-state sources.

10 This is a major assumption. The reason is that
11 the federal orders charge processing plants a Class 4
12 price for condensed skim used to fortify Class 1 products.
13 The difference between the modified quota value and the
14 federal order Class 4 value for 100 pounds of condensed
15 skim has been as much as \$6.54 per hundredweight.
16 Schedule 7 shows the calculation of the value of a hundred
17 pounds of condensed skim for August 2001 for a modified
18 quota for the California Class 2, and for the federal
19 order Class 4.

20 The difference between the value of a hundred
21 pounds of milk used to modify a quota and the federal
22 order Class 4 price for this particular month was \$6.54
23 per hundredweight.

24 Schedule 8 shows the advantage per month for the
25 out-of-state supplier for 3 loads of condensed skim from

1 August 2001 through July 2002. The total advantage over
2 this period amounted to \$2,782,623 for 3 loads of
3 condensed skim. It is important the note that all of the
4 in-state suppliers of condensed skim face a competitive
5 disadvantage for serving California Class 1 plants.

6 While that is true, the competitive disadvantage
7 for suppliers of condensed skim in the south valley is
8 even larger because of the lack of a milk movement program
9 for condensed skim.

10 Justification for Changes in the Transportation
11 Allowance. The justification for adjusting the
12 transportation allowance from San Bernardino and other
13 counties in southern California to Los Angeles is obvious.
14 The attached Schedule 6 shows that the hauling rate from
15 the Barstow area into Los Angeles is .52 cents per
16 hundredweight. And the hauling rate into the San
17 Bernardino manufacturing facility is .40 cents per
18 hundredweight.

19 The current transportation allowance is as
20 follows: From 0 to 89 miles 0; from 89 miles to 139, .43;
21 over 139 miles .58 cents per hundredweight. There is at
22 least one producer -- there's more than one, there's at
23 least two as I looked at the data, located more than 89
24 miles from the Class 1 plant. His hauling rate is .52
25 cents per hundredweight, but the transportation allowance

1 is .58. These particular producers, and I says there's
2 more than one, has a net profit of .06 cents per
3 hundredweight for milk shipped into Class 1 mill plants.

4 For other producers, the difference between the
5 longer distance hauled to the Class 1 Plant is .52 cents
6 per hundredweight, and the haul to the closest
7 manufacturing plant is .40 cents per hundredweight. But
8 these producers receive a transportation allowance of .43
9 cents per hundredweight, which is way in excess of the .12
10 cent difference between the long distance haul to the
11 Class 1 plant and the closer haul to the manufacturing
12 facility.

13 Land O' Lakes is proposing that the
14 transportation allowance be expanded to cover Riverside
15 and San Diego counties. This expansion of the allowance
16 is consistent with the transportation allowance as applied
17 to other areas of the state. Milk needs to move to
18 Riverside county so it makes some sense to expand the
19 transportation allowance to those counties as well.

20 Proposal by Land O' Lakes for both programs would
21 save Pool Costs.

22 The CDFA estimated that the overall cost savings
23 by limiting the source counties, and by changing the
24 transportation allowance from the high desert would
25 provide a cost savings of \$260,000 per month. I have

1 estimated the Land O' Lakes transportation credit would
2 add a cost of just over \$100,000 per month. This would be
3 a net savings of about \$160,000, not counting the cost of
4 the condensed portion.

5 Land O' Lakes is currently not supplying any
6 condensed skim from Tulare. To the degree there is a net
7 overall cost savings in the milk movement program, there
8 would be additional cost savings for out-of-state milk.
9 And I make that point very pointedly. The modified
10 portion of the modified quota price reflects the cost of
11 the transportation allowance and credit programs in
12 California.

13 The Proposal by the Milk Producers Council. The
14 proposal by the Milk Producers Council is totally flawed
15 and reflects little economic theory.

16 The first point is all producer milk qualifies
17 for the transportation allowance program for milk moved to
18 a Class 1 plant. There is a transportation allowance
19 program for southern California, but that allowance paid
20 is 0, from 0 to 89 miles. And the reason is that their
21 location is already reflected in the Regional Quota
22 Adjuster. They have none. So they get paid the highest
23 quota price in the State of California.

24 Again, the principle is that the transportation
25 allowance reflects the difference between the short

1 distance haul to a manufacturing plant and the long
2 distance haul to a Class 1 milk plant. This principle is
3 applied to the high desert and San Bernardino county and
4 it is applied to milk in Imperial county. This principle
5 would be totally ignored by the Milk Producers Council
6 proposal.

7 Under the MPC program, the producers in a deficit
8 market in southern California would not be subsidized.
9 Before such a program is changed, we must address the
10 Regional Quota Adjuster issue. The Regional Quota
11 Adjuster is part of the mix and should be considered in
12 producer equity issues.

13 The Milk Producers Council's proposal would
14 continue to over subsidize milk from the High Desert
15 southern California into southern California Class 1 milk
16 plants. Schedule 8 shows the letter from the hauling firm
17 that clearly indicates that the cost of the haul to the
18 Class 1 milk plant is .52 cents and the hauling cost to
19 the manufacturing plant would be .40 cents.

20 This suggests that the transportation allowance
21 should be only 12 cents per hundredweight. It is
22 currently .43 or .58 depending on the mileage from the
23 Class 1 plant. To make this program more equitable one
24 must evaluate local market conditions. The proposal by
25 the Milk Producers Council completely ignores these

1 economic facts.

2 The transportation allowance for Tulare county
3 would be reduced significantly. The producers in the
4 south valley already face a substantial shortfall for the
5 ranch to Class 1 milk shipment. The hauling cost from
6 Tulare to Los Angeles is .93 cents. The local haul is
7 .24. And the difference in the transportation allowance
8 is only .58. There's a shortfall of at least .11 cents
9 per hundredweight.

10 The MPC proposal would reduce the subsidy for the
11 south valley milk producer and shift that subsidy to the
12 deficit market producer in southern California. But the
13 quota holder in the south valley is paid the lowest quota
14 price in the state. The Regional Quota Adjuster is .27
15 cents per hundredweight and has the largest regional quota
16 adjuster in the State.

17 The Milk Producer's Council proposal would shift
18 some of the subsidy for moving milk into the Class 1
19 Market from the south valley producers with highest
20 Regional Quota Adjuster to the deficit market southern
21 California producers with a 0 Regional Quota Adjuster.

22 The Milk Producer's Council proposal on
23 transportation credit would simply eliminate the plant
24 transfers from the south valley to southern California.
25 We have already indicated that the opportunity cost for

1 Land O' Lakes for milk supplied on a plant to plant basis
2 with the current transportation credit is about \$2 million
3 per year.

4 The fact is that Land O' Lakes is simply
5 incurring a net loss for milk shipped to southern
6 California in this way. Yet, we contend that it makes
7 economic sense to supplement from ranch to plant milk with
8 plant to plant milk because it minimizes the need to move
9 unneeded fat in both directions. The need for solids
10 nonfat is accentuated even more in California because of
11 the solid standards. Economic theory indicates that the
12 price differences between the areas of surplus and the
13 deficit market would be equal to the cost of the freight.

14 This theory is almost totally ignored by the Milk
15 Producers Council's proposal. Our proposal is very much
16 in accord with economic theory as reflected in references
17 by Bressler, Manchester, Fallert and Blaney, and many
18 others.

19 An economics textbook has yet to be written that
20 supports the concepts espoused by the Milk Producers
21 Council.

22 The justification for the proposed reductions by
23 MPC in the transportation from some areas in the south
24 valley is that there are adequate amounts of milk from
25 closer in, such as Kern County. Let's look at the facts.

1 Is milk movement from Tulare to Kings County to
2 Los Angeles on a ranch to plant basis? The answer is a
3 firm yes.

4 The amount of milk shipped transferred ranch to
5 plant from northern California counties amounted to
6 118,170,172 pounds for February 2003. For Orange county,
7 the total amount of milk shipped ranch to plant from
8 northern counties amounted to 16,310,046 pounds. For
9 Riverside county the amount of milk shipped be from ranch
10 to plant from northern California amounted to 21,253,046.

11 How much milk was utilized in each of these
12 counties? Los Angeles it was 310,136,183 pounds. For
13 Orange it was 37,050,731 pounds. For Riverside it was
14 172,523,323 pounds.

15 What percentage came from northern California for
16 each of these counties and in total?

17 A Northern California source for LA county
18 amounted to 118,170,172. The total milk used 310,136,183.
19 Percent from northern California, 38.1.

20 We add the plant to plant transfers from Tulare,
21 that's 30,954,182. And we then re-add the ranch to plant,
22 that means the total amount of milk from northern
23 California to LA is 149,124,354 with a total amount of
24 milk used of 310,136,183. The percent for northern
25 California amounts to 48.1 percent.

1 Orange county, 16,310,047 from northern
2 California source. The total milk used 37,050,731. If
3 you go down to the bottom you see that that's 44 percent
4 from northern California into Orange county.

5 Riverside county, northern California source,
6 ranch to plant 21,253,046. Total milk used 172,523,323.
7 Percent from northern California 12.3.

8 Estimates from Tulare as far as from plant to
9 plant 21,663,087, add ranch to plant which is 21,253,046
10 you get 42,916,133. Total milk used 172,523,323. And a
11 percent from northern California at 24.8. You estimate
12 overall total for milk transferred plant to plant and
13 plant to plant northern California total is 208,350,534
14 for LA, Orange and Riverside counties.

15 Total Milk used for those counties was
16 519,710,237. The overall percent of milk used by these
17 counties and sourced from northern California was 40
18 percent. Riverside county is where the cheese plant is
19 located.

20 I do not know that the milk supplied by LOL on a
21 plant transfer basis is -- I do know that the milk
22 transferred by LOL on plant transfer basis is going to
23 Class 1 uses. That's clear. Even if the milk moved from
24 ranch to plant into Riverside county is used for cheese.
25 The amount of remaining milk moved from northern

1 California to Class 1 uses into southern California is
2 still extremely significant.

3 LOL has had a long history of serving the swiss
4 account even before the advent of the cheese plant in
5 Corona. The MPC concept that there's enough milk close by
6 so we don't need to pay extra charge for transportation
7 allowances or credit is simply denied and the numbers show
8 it.

9 Under the MPC program all Class 1 plants would
10 qualify. This means if there were a bottling plant in
11 Tulare and Land O' Lakes had one several years age.
12 Transportation allowance would be paid for milk moving
13 into a bottling plant in Tulare from let's say Sacramento
14 or anywhere else. Tulare county in the 2001 produced 8.9
15 billion pounds of milk. The number 1 State in milk
16 production was California with 33.2 billion, Wisconsin
17 second with 22.2 billion; New York third with 11.8
18 billion; Pennsylvania 4th with 10.8 billion. And next
19 would be Tulare county with 8.9 billion.

20 Tulare county, if counted as a State, would be
21 the 5th large state in terms of milk production. There
22 are 45 states with less milk production than Tulare county
23 alone. Yet, the Milk Producers Council has a proposal
24 that would actually pay for milk movement to a Class 1
25 plant in Tulare if there were such a plant. This is an

1 unbelievable concept. If one were to apply this federally
2 then one could envision the milk movement incentive to
3 move milk from a Florida producer to a Class 1 plant in
4 Milwaukee, Wisconsin.

5 Of course, not only would the freight have to be
6 paid, but there would be the additional cost that would
7 have to pay the difference between the blend prices, not
8 only because the Class 1 prices are higher in Florida, but
9 the Class 1 utilization percentage also is much, much
10 higher.

11 Let's use a nonmilk example. Assume there's a
12 program to move corn to a feed mill. Assume further that
13 this feed mill is located in central Illinois. Does it
14 makes sense to establish a subsidy program to allow corn
15 to move from outside the corn belt to a feed mill in the
16 middle of Illinois? The corn subsidy would have to be
17 large enough not only to cover the cost of freight but
18 also to make up the price difference between the low price
19 in the middle of the corn belt and the corn price in the
20 higher priced region outside the corn belt.

21 Again, refer back to references to Bressler and
22 Manchester, there is no economic theory that I know of
23 that supports the concept of moving product from a deficit
24 market location to a surplus growing region.

25 Conclusion. The Department's focus of milk

1 movement incentive programs should be to encourage milk to
2 move to Class 1 plants in deficit areas. Both the
3 transportation allowance and the transportation credit
4 programs are needed to adequately supply the Class 1 needs.
5 The combination of the credit allowance program is an
6 efficient way to get the Class 1 milk needs satisfied
7 without having to move unneeded fat in both directions.

8 The incentive under the transportation credit has
9 been inadequate for more than two years. The current
10 transportation credit from Tulare to our customer makes us
11 uncompetitive with both in-state and out-of-state sources
12 of milk, and as a result Land O' Lakes has incurred some
13 serious losses. Again, the principles are different for
14 the transportation credit allowance program. For
15 transportation credits it is the cost of the plant to
16 plant haul less any area differential.

17 For the transportation allowance it is the
18 difference between the shorter distance hauled to the
19 manufacturing facility and the longer distance hauled to
20 the Class 1 milk market outlet. These programs should not
21 be viewed as being competitive with one another. Both
22 programs are needed. And the appropriate principles ought
23 to be applied to both.

24 The Department on one hand seems to focus on
25 minimizing the cost of milk movement as evidenced by the

1 lack of any adjustment in the transportation credit as a
2 result of the last hearing. But on the other hand, they
3 opened up the transportation allowance to milk as far away
4 as 400 to 500 miles, and as a result the cost of the
5 transportation allowance program was some \$260,000 per
6 month larger than it should have been. By the way, the
7 Land O' Lakes proposal, according to Departmental
8 analysis, would cut the cost of the transportation
9 allowance program by 260,000 per month. And let me just
10 add, and that cost savings is larger than the current
11 total cost of the transportation credit system we now have
12 in place.

13 Some of the long distance milk moved to southern
14 California Class 1 plants under the transportation
15 allowance program because there was no home for the milk.
16 This, of course, speaks to another issue and that's not
17 part of this hearing. The issue is that the California
18 make allowances for manufacturing plants need to be large
19 enough to ensure adequate manufacturing capacity.

20 The milk that moved to southern California from
21 those long distances under the transportation allowance
22 program would likely have moved to those same Class 1
23 markets anyway, without any cost to the pool because the
24 only alternative may have been to market the milk out of
25 State, and that alternative would have been more costly.

1 It is extremely important to have programs built
2 on principles under State or federally regulated systems.
3 Except for the last hearing decision these principles
4 have, in large part, always been adhered to by the
5 Department of Food and Agriculture. Over the years, for
6 example, the Department used the area differential to
7 reflect changes in freight costs for plant transfers of
8 milk from the surplus producing area into the deficit
9 markets.

10 From the standpoint of location economics, this
11 made sense. The location differentials were used to
12 compensate for the ranch to plant movement of milk. The
13 principle here was that the producer should not be
14 disadvantaged for serving the Class 1 market. Therefore,
15 under the current transportation allowance program, the
16 producer should be compensated for the difference between
17 the long distance haul to the Class 1 plant and shorter
18 distance to a manufacturing facility.

19 But it is just as important to apply principle to
20 plant transfers. A plant should not be disadvantaged for
21 moving milk on a plant to plant basis into a deficit
22 market Class 1 milk plant. Remember it does not work to
23 subtract the cost of the local haul into the supplying
24 plant in surplus producing areas. The haul cost to the
25 local plant has already been paid. The hauling cost to

1 the local plant has not been paid under the ranch to plant
2 concept.

3 The hauling cost is avoided when the milk is
4 moved directly from the ranch to Class 1 plant in the
5 deficit market. It makes no sense to at all to apply the
6 ranch to plant economic principle to the plant transfer
7 concept. The economic theory, which I had referred to
8 earlier, called for a price difference to reflect the cost
9 of the freight from the surplus producing area into the
10 deficit market. These theoreticians did not suggest
11 subtracting the cost of the local haul to set the price
12 differences between the deficit and the surplus market
13 areas.

14 The California producers have a responsibility to
15 ensure that the Class 1 needs of the milk processors are
16 met. And in California this includes the provision to pay
17 for the milk movement incentive programs. Pooled
18 manufacturing plants also have a responsibility got make
19 milk available for Class 1 purposes when there is a need
20 to do so. Plants must be quote, "willing to give up"
21 unquote, milk for Class 1 purposes when there is a need.

22 All pooled manufactured plants in California have
23 that responsibility. However, just as in the case of the
24 ranch to plant movement of milk, the plants should not be
25 disadvantaged in moving that milk into the Class 1 plant

1 on a plant to plant basis.

2 The plants using the transportation credit
3 program should be compensated for the freight costs in
4 moving the milk to the deficit area market. There's a
5 significant cost difference to move that milk to Riverside
6 and San Diego as compared to LA, Orange and Ventura. This
7 needs to be reflected as well.

8 In any case, a manufacturing cooperative like
9 Land O' Lakes should be able to charge a reasonable
10 service charge to compensate for the services rendered
11 like standardizing milk or making milk available when
12 need, et cetera. Even when these reasonable service
13 charges are made, it does not compensate a firm like Land
14 O' Lakes for the opportunity costs for processing
15 manufactured products when giving up milk for Class 1
16 purposes.

17 In my opinion, that should be enough of a cost to
18 pay for the privilege of being pooled under the California
19 system. No manufacturing operation should have to face
20 the tremendous costs of serving the Class 1 markets as
21 experienced by Land O' Lakes these past 2 years. It just
22 does not maybe sense.

23 Land O' Lakes has always been willing to supply
24 the Class 1 milk plants in southern California to protect
25 the California milk pooling program. Under the current

1 provisions, this no longer makes sense.

2 Again, the basic principle should be adopted in
3 the California Milk Stabilization Pooling Program, should
4 be that the producers serving the Class 1 market ranch to
5 plant should not be disadvantaged from the cost
6 standpoint. The principle should apply to plant
7 transfers.

8 The cost for not adhering to these principles
9 could be very large. We must remember the out-of-state
10 producers have an incentive under statute to move milk
11 into California because of the difference between the
12 California modified quota price and the blend prices in
13 whatever market such producers might be located. The
14 amount of the out-of-state milk has been growing. And
15 depending on court rulings, the advantage for out-of-state
16 milk might grow.

17 It would seem to me that we should do everything
18 we can to make California milk more competitive with
19 out-of-state sources. Making the needed adjustment in the
20 transportation credit allowance programs can do this.

21 The final principle is that the Class 1 handlers
22 must be able to achieve equal raw product costs. This is
23 always a challenge in a market that is deficit. The
24 adjustment of the transportation credits in southern
25 California will help to accomplish this goal.

1 I am now convinced after reading the proposal by
2 the Milk Producers Council and some of the decisions made
3 as a result of the 2001 hearing, that the moving to a
4 concept of a transportation credit and away from the area
5 differential was a mistake. The closer one emulates
6 economic theory and with rules and regulations, that more
7 efficient the system. And buy doing so resources are
8 allocated more optimally, and there's less economic waste.

9 Paying for a transportation allowance to move
10 milk from a deficit market to a surplus area Class 1 plant
11 as proposed by MPC is a prime example of how resources can
12 be wasted when economic principles fail to be applied.

13 This is a far cry from sound economics. We have
14 strayed from sound economics. It is time to go back to
15 those basic concepts. Under sound economics, one would
16 establish Class 1 prices to reflect freight differences
17 between areas of surplus and deficit markets without
18 subtracting the ranch to plant haul that has already been
19 paid as recommended by MPC. When that is done natural
20 economics takes over and milk moves in the most efficient
21 manner.

22 We appreciate the call of the hearing.

23 HEARING OFFICER ESTES: Does the panel have any
24 question for Dr. Gruebele?

25 AGRICULTURE ECONOMIST GOSSARD: Dr. Gruebele,

1 I've got one. On page 2 of your testimony, at the end of
2 the first full paragraph, you mentioned that there is no
3 need for a transportation credit for condensed skim from
4 Fresno, California, because CDI has plants in Tipton and
5 Artesia. But the Artesia plant doesn't have -- while, it
6 doesn't have transportation credit for milk, it doesn't
7 have a transportation credit for condensed skim. Would
8 you recommend that they be given the topical
9 transportation credit for condensed skim?

10 DR. GRUEBELE: I would defer to CDI to make that
11 proposal.

12 AGRICULTURE ECONOMIST GOSSARD: On page 3 of your
13 testimony, you state under the introduction to the
14 transportation allowance proposal, you're trying to make
15 California more competitive with out-of-state sources.
16 How does lowering the transportation allowances in
17 southern California and eliminating transportation
18 allowances for the 45 northern California counties
19 shipping milk into southern California make the system
20 more competitive with out-of-state milk?

21 DR. GRUEBELE: Specifically, I can understand
22 your question, and it probably does not. But we must
23 establish both a reasonable transportation allowance and
24 credit programs in order to make ourselves more
25 competitive. And we must always maintain a competitive

1 relationship and make the appropriate adjustments.

2 We do have a little bit of a problem with Tulare
3 county milk. Tulare county milk going into southern
4 California on a ranch to plant basis, we have a shortfall.
5 If we're going to be more competitive, then we should
6 probably address that issue. I did not specifically
7 address that proposal. But I do agree with you that this
8 statement as it stands probably does not reflect that it
9 would improve the overall competitiveness with
10 out-of-state milk.

11 But the objective in the transportation
12 allowance, which I did not propose, from Tulare to
13 southern California would, in deed, make us more
14 competitive with out-of-state choices.

15 AGRICULTURE ECONOMIST GOSSARD: On page 5 you
16 talk about equal raw product costs. And further on page 6
17 you cite you're Schedule 3, which was a document the
18 Department presented at the last hearing in 2001,
19 allowances and credits.

20 In that table, it shows that the total cost of
21 the allowance for plant to plant milk movement was \$77,
22 from Tulare to southern California. And the ranch to
23 plant movement the total cost of the Department -- the
24 total cost was \$77 and the total cost of the allowance was
25 \$67.

1 In terms of the question of equal raw product
2 costs, why should producers pay more to have
3 transportation credits move comparable amounts of milk
4 than transportation allowances?

5 DR. GRUEBELE: First of all, let's make it
6 entirely clear, that milk moved into Riverside county has
7 no such transportation allowance. So your question falls
8 far short of the issue. There is no competitive situation
9 there at all. There is no transportation allowance for
10 Tulare county into Riverside, period. The only milk
11 movement program is the transportation credit program.

12 To make Riverside competitive with other
13 competitors in southern California, you must take into
14 account if they have to pay a shortfall of .24 cents per
15 hundredweight, they're not going to be competitive with
16 the other in-state handlers of milk. That's my point.
17 There is just no way that these plants are going to be
18 competitive unless we adjust the transportation credit to
19 reflect the full freight cost difference.

20 If that is done, then it doesn't matter whether
21 plant A received all their milk from local sources and
22 plant B receives their milk all from south valley. To
23 make those two competitive under economic conditions if
24 there were no regulations, the plant that is receiving no
25 local milk would drive up the local milk prices high

1 enough so that they would be competitive with the other
2 sources from the south valley.

3 This would happen under free economic conditions.
4 This is what should happen with a program where we have a
5 regulatory program. The freight costs from Tulare to
6 southern California on a plant to plant basis, since most
7 of this milk is standardized, most of it is tailored, that
8 should be compensated for the full freight costs.

9 Unless we do that, I cannot understand how
10 anybody can conclude that the plants have equal raw
11 product cost. That's not possible, unless it's fully
12 compensated.

13 AGRICULTURE ECONOMIST GOSSARD: Are you saying
14 under an unregulated market --

15 DR. GRUEBELE: First -- excuse me, there's one
16 other additional point. The plants in southern California
17 who receive transportation allowance milk it doesn't
18 matter, you know, what price is paid for that milk to
19 move, it doesn't change their competitive position one
20 iota with the plant that is receiving their milk plant to
21 plant. It doesn't change that competitive relationship at
22 all.

23 Who cares what the subsidy was, whether it's .58
24 cents in one case or .77 cents in the other case. From
25 their standpoint as a processor of fluid milk, both of

1 them are facing equal raw product costs, if the freight
2 cost is fully compensated for in each case. No question.

3 It does not affect adversely the competitive
4 position of a fluid handler who's received a
5 transportation allowance program milk with that of a plant
6 that's receiving plant to plant milk. It doesn't change
7 their competitive position. They're not paying for it.
8 The pool is.

9 AGRICULTURE ECONOMIST GOSSARD: Then under a
10 completely unregulated system, you're saying that a Class
11 1 bottler would be willing to pay more to bring milk in
12 plant to plant from the south valley than ranch to plant?

13 DR. GRUEBELE: I would reiterate what I said
14 before. Under a perfectly competitive conditions or under
15 free market conditions, what the plants who's receiving
16 the milk from south valley who has no local supply would
17 do would drive up the local supply of milk, the price of
18 milk in the southern California market to the level where
19 there would be an indifference between the situation where
20 you import the milk from the south valley or whether you
21 import it from the local area. They would be equalized.

22 And that's why the theoreticians like Bressler,
23 and like Manchester has said that the cost differences
24 would be reflected by the cost of the freight.

25 Neither one of them said that if you're talking

1 about a plant to plant situation that you should subtract
2 the local haul into the plant, they said the total freight
3 cost ought to be compensated.

4 And I think it's entirely reasonable to have a
5 standard of principle which says that the freight costs
6 ought to be compensated. In the case of the producers,
7 it's the difference between local haul and long distance
8 haul. In the case of the plant, it's the freight costs
9 minus the area differential. Those principles ought to be
10 adhered to.

11 And the plants in southern California would not
12 be competitively disadvantaged whether they bought the
13 milk from a transportation allowance system or on a plant
14 to plant system on a transportation credit. They would
15 not be disadvantaged at all.

16 AGRICULTURE ECONOMIST GOSSARD: Getting on to
17 another area on the -- toward the bottom of page 5, just
18 above the historical precedence.

19 You mentioned that a serious problem with the
20 Arizona plant coming on line, the southern California
21 plants paying the southern California Class 1 price.
22 Couldn't that just be addressed by lowering the Class 1
23 price in southern California?

24 DR. GRUEBELE: I think not only would it have to
25 be addressed that way, and that's something I don't know

1 what the solution of that problem is. Hopefully, we can
2 solve that problem another way, other than lowering the
3 Class 1 price in southern California. You're right, from
4 the standpoint of the competitive relationship, you've got
5 Arizona plant is totally unregulated and can buy milk at
6 another price or pay an overbased price in California,
7 plus some number. It's going to make it very difficult to
8 compete without some regulatory -- some other intervention
9 for plants in southern California to compete under any
10 conditions.

11 But not compensating for the milk to milk -- the
12 ranch to plant movement of the milk which we do do and not
13 compensate for plant to plant movement of milk makes a
14 problem even more severe.

15 And if we have a situation where a Riverside
16 plant continues to be .24 cents shortfall, this just adds
17 to the problem. That's my point.

18 I understand that that doesn't entirely solve the
19 unregulated plant problem. I agree with you, it does not
20 entirely solve it. Hopefully we can find another solution
21 other than reducing the Class 1 price in California.

22 AGRICULTURE ECONOMIST GOSSARD: On page 7 of your
23 testimony, when you talk about the need to add Riverside
24 county to the transportation allowance system, do you
25 realize that that would leave a single Class 1 plant in

1 San Bernardino county as the only Class 1 plant in
2 southern California that would not be eligible for
3 allowances, would that be equitable?

4 DR. GRUEBELE: Say that again, please. I'm not
5 sure I understand it.

6 AGRICULTURE ECONOMIST GOSSARD: You are proposing
7 to add Riverside county to the transportation allowance
8 system. There are two plants in Riverside county. And
9 the results of a single plant in San Bernardino county is
10 a Class 1 processor. By adding Riverside county for the
11 allowance, is that equitable for the one plant in San
12 Bernardino county?

13 DR. GRUEBELE: It may not be, but I have never
14 had the occasion to even consider that other plant,
15 because that's never come up in the process of trying to
16 serve them from the south valley, to my knowledge, has
17 never been served on a plant to plant basis. That's
18 possible. You're point is well taken.

19 AGRICULTURE ECONOMIST GOSSARD: This was on the
20 ranch to plant, you were asking that --

21 DR. GRUEBELE: I'm sorry. I'm sorry. Okay, it's
22 ranch to plant, okay. If that's the case, then fine. And
23 I'd have to evaluate the data. You have that and I don't
24 have that. If there's ranch to plant milk movement from
25 south valley to a San Bernardino county milk plant, then

1 maybe it should be considered, yes.

2 AGRICULTURE ECONOMIST GOSSARD: The same
3 situation applies in the north Sonoma County.

4 DR. GRUEBELE: I'm not dealing with north. I'll
5 let somebody else handle that.

6 AGRICULTURE ECONOMIST GOSSARD: If your proposal
7 is adopted, just as it stated, it would, as you said,
8 create cost disadvantages from a plant in San Bernardino
9 county, under your definition of what this deficit, might
10 there be other counties?

11 DR. GRUEBELE: There might be. I'm not looking
12 at northern California. Let somebody else do that.

13 AGRICULTURE ECONOMIST GOSSARD: On page 11 of
14 your testimony, you mentioned that other source condensed
15 skim can have a competitive advantage because of the
16 assumption pooling makes about the raw product costs
17 versus the actual raw product costs. That was toward the
18 bottom.

19 DR. GRUEBELE: Yeah, the credit of a modified
20 quota price, which you make in condensed skim, versus what
21 the Federal order charges, those plants use as Class 4,
22 yes.

23 AGRICULTURE ECONOMIST GOSSARD: Do you think
24 there is a need for a change in pool accounting to more
25 correctly reflect the cost of that condensed skim? Would

1 that be part of the solution?

2 DR. GRUEBELE: It think that is a distinct -- yes
3 I think it's a reasonable -- as a matter of fact, we made
4 a recommendation, it wouldn't have solved the entire
5 problem, but it certainly is a pooling issue, yes.

6 I think the only problem is that there is a court
7 case, and I understand that, and to make those changes now
8 may not be prudent.

9 AGRICULTURE ECONOMIST GOSSARD: On page 13, when
10 you're dealing with the Milk Producers Council's proposal,
11 you mentioned that one of the reasons you feel that
12 southern California shouldn't have a transportation
13 allowance for local milk is that they don't have a
14 regional, they have 0 Regional quota Adjuster.

15 But the Regional Quota Adjuster only applies to
16 quota milk. Quota milk only accounts for 47 percent of
17 the milk in southern California. That means there's 53
18 percent of the milk that might like to go to a Class 1
19 plant, that doesn't get a 0 or a QA, and it doesn't get a
20 transportation allowance either.

21 DR. GRUEBELE'a producer decision, whether they
22 hold for it or not is their own decision. They can go buy
23 it if they want to, if they want to take advantage of it.

24 I'm still standing by this, that the regional
25 quota adjuster is 0, therefore that issue needs to be

1 taken into consideration. The other issue is they've got
2 to have an alternative manufacturing facility to which
3 they supply their milk. You just can't go apply a .43
4 cent per hundredweight principle. That's what we did last
5 time. We overpaid -- and .58 cents in some cases. We
6 overpaid the high desert producers for milk shipped into a
7 Class 1 milk plant, because we didn't abide by the
8 principle that you must look at the alternative milk
9 that's shipped to a manufacturing facility.

10 So in that particular case, the lack of adjuster
11 from 0 to .89 cents may fail in both ways. I'm not sure.
12 You must also comply with the local shipment to a
13 manufacturing facility on the longer shipment to a Class 1
14 milk plant. It may not make sense to have a
15 transportation allowance on that basis alone. They may
16 not have the alternative of shipping milk to a
17 manufacturing facility.

18 Or the manufacturing facility may be located in
19 further way, for example, maybe is located in Corona,
20 California, and they're a further distanced from that
21 market than they are to a Class 1 plant. You don't need
22 to pay a transportation allowance in those cases.

23 AGRICULTURE ECONOMIST GOSSARD: Finally, this is
24 just strictly a clarification. On page 12 of your
25 testimony, toward the top just below justification for

1 changes. The third line of the first paragraph you
2 mentioned attached Schedule 6, isn't that attached
3 Schedule 9?

4 DR. GRUEBELE: Pardon? Oh. Could I have made a
5 mistake?

6 AGRICULTURE ECONOMIST GOSSARD: Never.

7 DR. GRUEBELE: Oh.

8 AGRICULTURE ECONOMIST GOSSARD: It could have
9 been my mistake, so I thought I'd check.

10 DR. GRUEBELE: You misread it, I think.

11 AGRICULTURE ECONOMIST GOSSARD: That's possible.

12 DR. GRUEBELE: Yes, you are correct, Mr. Gossard.

13 AGRICULTURE ECONOMIST GOSSARD: In that one
14 occasion. So instead of Schedule 6, that should be
15 Schedule 9?

16 DR. GRUEBELE is correct.

17 AGRICULTURE ECONOMIST GOSSARD: Thank you very
18 much.

19 SENIOR AGRICULTURAL ECONOMIST ERBA: Dr.
20 Gruebele, condensed milk does not receive any kind of a
21 credit for allowance now?

22 DR. GRUEBELE: That's correct.

23 SENIOR AGRICULTURAL ECONOMIST ERBA: Why not?

24 DR. GRUEBELE: Well, I'll tell you why we didn't
25 ask for it, because we didn't understand it.

1 We thought we could charge a southern California
2 plant the southern California Class 2 price. That made a
3 lot of sense, and it made sense from the buyer's
4 standpoint too. Gosh, the prices are the same whether I
5 buy it from a southern California plant or from Tulare.
6 The price is the same.

7 Well, what we didn't know, what we didn't
8 understand is that the credits are such that in that
9 particular case if he buys condensed from the south
10 valley, he actually overpays, and he's not compensated for
11 it anyway. So it's a noncompetitive issue. So that's why
12 we didn't ask for it before.

13 So part of the reason it never was brought up
14 before, we thought it wasn't a problem. We thought we had
15 an 82 cent area differential for condensed skim. We
16 didn't have that. And at one time, the cost of the
17 transportation was less than .82 cents. It wasn't an
18 issue. That's because we didn't understand it.

19 I think that's part of the reason. Ranch to
20 plant, of course, there aren't too many producers that
21 have an evaporate to make condensed skim, so obviously we
22 don't -- you know, we wouldn't move ranch to plant.

23 SENIOR AGRICULTURAL ECONOMIST ERBA: You've
24 suggested that we limit the counties that can shift into
25 southern California and receive a transportation

1 allowance. I'm trying to understand why you want to do
2 that. If the milk is moving from those counties and it
3 goes to a qualifying plant, why should they not take that
4 allowance?

5 DR. GRUEBELE: There is -- you know I looked at
6 the schedule, and I see if I can. I may not be able to
7 locate it. Maybe I can.

8 Just a second.

9 If I can't, I can't.

10 There's a large volume of milk that's currently
11 shipped ranch to plant from Kern to Tulare. There's some
12 Tulare milk shipped north. There's all kinds of milk.
13 Why in the world do we pay for milk coming from Placer
14 County, where I live, and pay them a transportation
15 allowance to ship it all the way down to LA? There's
16 something wrong with that picture. There is so much milk
17 available locally that we've always been arguing, I've
18 heard that time and again in these hearings, use the local
19 milk first. Don't -- you know, there's plenty of milk
20 available, blah, blah, blah.

21 And then we come along with a principle saying
22 well it comes from Placer County 500 miles away, so be it,
23 pay them. There's so much milk that it goes right through
24 Tulare county, with 8.9 billion pounds of milk in the
25 county, the 5th largest State in the nation. And you're

1 saying we should pay for milk coming from Placer County to
2 LA, when there is 45 other states that have less milk than
3 Tulare county. My goodness, there must be enough milk to
4 supply whatever is needed in southern California without
5 having to go 500 miles north to get it.

6 DAIRY MARKETING BRANCH CHIEF IKARI: Dr. Gruebele
7 using that logic, isn't there enough milk in southern
8 California to serve the Class 1 needs?

9 DR. GRUEBELE's: That's obviously not the case.
10 That milk is not available.

11 DAIRY MARKETING BRANCH CHIEF IKARI: Two
12 questions. Is there enough milk production in southern
13 California to satisfy the Class 1 needs?

14 DR. GRUEBELE: I don't know. To be honest with
15 you, I haven't done those numbers. But I do know that 53
16 percent of the milk is supplied from southern California
17 to southern California, and the rest of it is imported. I
18 do know that. And that's been going on for 50 years.

19 DAIRY MARKETING BRANCH CHIEF IKARI: Could you
20 also use that same argument then that perhaps Tulare
21 county --

22 DR. GRUEBELE: No, I don't think so.

23 DAIRY MARKETING BRANCH CHIEF IKARI: -- that it is
24 tied up in Tulare County manufacturing facilities?

25 DR. GRUEBELE: No. It's not tied up. The milk

1 can be available. We've been supplying milk for 50 years
2 from Tulare. And we've done it now with a \$2 million
3 opportunity cost the last 2 years. So we've been willing
4 to supply that milk. We've demonstrated that fact, and
5 it's been going on for a long, long time. We changed that
6 supply county concept, not too long ago to make it open it
7 up.

8 Why? Why was that kind of principle okay in the
9 past when Tulare county was not nearly 8.9 billion? Now,
10 all of a sudden, we change the policy to open it up to all
11 counties.

12 Milk continues to grow. We continue to get
13 larger and larger and larger, then we change the concept.
14 All of a sudden we don't have enough milk. We've got to
15 go to northern California to get it. There's something
16 wrong with that picture, extreme northern California.

17 AGRICULTURE ECONOMIST GOSSARD: Dr. Gruebele, but
18 hasn't Fresno county always had the same transportation
19 allowance in southern California as Tulare, and you
20 eliminated them? I mean, that would be an entirely new
21 policy.

22 DR. GRUEBELE: Sure. I mean, Fresno county is
23 the next county up. And again, I think with the growth
24 we've had in milk supply -- Kern County, this is another
25 county that's growing tremendously, tremendous increase in

1 milk production. Milk moving from Kern county and Tulare
2 every day of the week. That milk could be made available
3 to southern California. There's enough milk there.

4 So I guess that's one of the reasons. I would
5 say that's what's changed. Some things change. What has
6 happened is that south valley's milk volumes continue to
7 grow. The surplus becomes more and more and more surplus.
8 And I think we need to recognize that change. We probably
9 don't need Fresno county anymore. We had it. We probably
10 don't need it now.

11 AGRICULTURE ECONOMIST GOSSARD: Well, if you're
12 saying Kern County milk is going into Tulare county, if we
13 take your proposal one step further, if we eliminated
14 Tulare county, would that mean that we have enough milk in
15 Kern County?

16 DR. GRUEBELE: I don't think so. I really don't
17 think so. I've looked at the those numbers, and I do not
18 think that would be doable. I think one has to be
19 reasonable. There is a plant -- as far as I know, there's
20 a plant in Kern county now. You've got to recognize that.
21 You just can't say well sorry, we'll close that plant
22 because it doesn't belong there, and all milk now has to
23 transfer.

24 I think we need a milk movement program that's
25 reasonable. I think what we have now with Tulare, Kings

1 and Kern County, I think that's a reasonable approach.
2 Yeah, we can service that southern California market. And
3 should the milk move from Kern county first, sure, that's
4 reasonable. I don't think that's unreasonable at all.

5 Yet, we have a program -- I don't know why. I
6 don't know why Kern county milk is moving to Tulare. I
7 have no idea why. And why there is some ranch to plant
8 milk from Tulare going right past those producers.
9 They're moving their milk north to Tulare.

10 You're not going to build the perfect system,
11 sir.

12 AGRICULTURE ECONOMIST GOSSARD: Would you say
13 that possibly then in that situation that the
14 transportation allowance, the .43 cents and the .58 cents
15 bracket mileage allowances are perhaps too far apart, that
16 they need to be closer together, without saying whether
17 the close-in milk should be raised or the far-end milk
18 should be lowered?

19 DR. GRUEBELE: No, I don't think that -- if ranch
20 to plant milk has a need to be moved to southern
21 California, for whatever reason, then I think you ought to
22 have a reasonable compensation for that. The answer is
23 no, I would not advise that we reduce or decrease the
24 difference between the 2.

25 Interestingly enough, we have a producer in the

1 Kern County region right now, in talking to my client, he
2 was asking well, what kind of transportation allowance
3 would be paid to this producer? I said .43 cents. My
4 gosh, he says, "The local haul versus long distance haul,
5 we make money on that deal." That's what we have now.

6 So we're making money on that particular producer
7 using the .43 cent haul. That's more than necessary to
8 compensate for the local haul versus the long distance
9 haul in that particular case.

10 AGRICULTURE ECONOMIST GOSSARD: Is it possible
11 then the .58 cents from Tulare county is making too much
12 more?

13 DR. GRUEBELE: Is what?

14 AGRICULTURE ECONOMIST GOSSARD: If you're making
15 money for the Kern county milk at .43 cents, is it
16 possible there's even more profit at the .58 cents?

17 DR. GRUEBELE: Absolutely not. The freight costs
18 eat it up and then some. We have a shortfall from Tulare
19 county. That's not the issue. There's a shortfall in
20 Tulare county. There's no question about it. If you take
21 the freight rate to southern California and the difference
22 between a local haul and a long distance haul, you do not
23 fully compensate for that difference with a transportation
24 allowance of .58 cents. There's just not. It's short for
25 what we need. But that's not true depending on where

1 you're located in Kern County.

2 SENIOR AGRICULTURAL ECONOMIST ERBA: Dr.

3 Gruebele, you stated that producers have a responsibility
4 to serve the Class 1 market. To your knowledge, is that
5 anywhere explicitly in Regulation or in California Code or
6 that must happen, or is it just something to comply?

7 DR. GRUEBELE: I don't know that it's -- I'm not
8 sure I can answer that question if it's specifically a
9 Regulation or a Code or what.

10 But it's a principle that we know why the Class 1
11 milk prices have been established at those higher values.
12 Because it costs more to service that market, you've got
13 to have Grade A milk, and it's got to be market grade
14 quality. That's the original concept. That's why there
15 was a Class 1 price that was higher than for Class 2, 3
16 and 4 for manufacturing uses.

17 So the incentive isn't there. The producers have
18 been paid that price. Therefore, they have responsibility
19 to certify. And if there were no regulatory program, you
20 wouldn't need any incentive. The incentive of the price
21 itself would be more than adequate to have that market
22 service. People would be fighting over those markets as
23 we all know, if there were no regulatory program.

24 So I think it's just whether or not specifically
25 in the code, it should be, if it isn't.

1 SENIOR AGRICULTURAL ECONOMIST ERBA: I have heard
2 people make the distinction between producers serving the
3 market by the first haul, meaning ranch to plant, versus a
4 plant to plant haul. Do you make such a distinction?

5 DR. GRUEBELE: In my opinion again, I think that
6 both programs serve a purpose. I think that there's good
7 reason to use ranch to plant when that makes sense.
8 There's good reason to use plant to plant when that makes
9 sense. And I'm saying any time you have a California
10 standards program, you need additional solids, you're not
11 going to -- you know there's no producer who can supply
12 that. It can't be done.

13 There's no one percent milk, that I know of, from
14 any cow that I know of, no 2 percent milk and certainly no
15 210 milk. So I think there are reasons to have both
16 programs, and I think that -- so this is why I think that
17 whether or not it's ranch to plant or plant to plant, I
18 think we ought to make that as efficient as possible, and
19 that's my proposal.

20 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Dr.
21 Gruebele, would you think that the call provisions are a
22 regulatory scheme that acknowledges the producers have a
23 responsibility to serve the Class 1 market?

24 DR. GRUEBELE: I think the Call provision, let's
25 say, makes people do what they should other wise do

1 anyway. I think that the call provision, of course -- I
2 think plants have a responsibility as an example. Pool
3 plants have responsibility to serve a Class 1 market. And
4 I think a lot of times the call provision, as I recall,
5 the call provisions were made to plants or pool plants,
6 say please remove your milk.

7 I think they have a responsibility to be pooled
8 in California and to receive money from the pool and to be
9 a pool plant, they have a responsibility to serve the
10 market.

11 The Call provision simply is a mechanism by which
12 you can force somebody to move milk whether it is needed
13 in the Class 1 milk market.

14 There have been numerous other approaches that
15 people have used. Pooling requirements or whatever, you
16 must shift a certain percentage of your milk in the Class
17 1 market every month. The disadvantage of some of those
18 requirements and federal orders has been that you move
19 milk and it's not needed by the Class 1 milk plants, so
20 they load it right back -- sometimes they made them unload
21 the milk and then load it right back on and take it back
22 to the manufacturing plant.

23 Now, that's an economic waste. So the Call
24 provision in that sense has some advantages. You're not
25 going to call the milk unless it's absolutely needed.

1 But the call provisions are there because
2 sometimes milk has not been supplied, when it was needed
3 as a class 1 purposes. I'm not sure that answers your
4 question. But I think the responsibility -- the
5 responsibility is -- the plants have a responsibility.
6 The producers have a responsibility. The plants have a
7 responsibility because they are pooled. The producers
8 have a responsibility because they are paid the highest
9 valued use for Class 1, therefore that market should be
10 served. And the producers should take the responsibility
11 for a milk movement incentive program for whatever the
12 cost may be to get the movement -- the milk to market.

13 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Back
14 to the questions or the issue of milk moving from Placer
15 county from extreme northern California to southern
16 California receiving a transportation allowance.

17 You indicated in your testimony that that milk
18 probably would have moved to southern California plants
19 anyway.

20 DR. GRUEBELE: I'm suggesting, as a possibility.
21 I'm not saying necessarily. It might have been enough to
22 tip the whole thing by the fact they were paid the
23 transportation allowance. They're going to look at their
24 alternatives, and say, you know, which is my best
25 alternative which I will suffer the least loss in that

1 particular case, because it doesn't -- obviously it may
2 not have had a home with the milk.

3 And so if there's no manufacturing facility that
4 was willing to take that milk, then maybe the alternative
5 is to ship it Idaho or some other place out of state. And
6 it may not have had a home otherwise.

7 And as a result, you have a situation where
8 they're going to say well, you know, if I can find some
9 Class 1 handler to take my milk, I have a transportation
10 allowance, at least I paid for part of it. And I'm saying
11 that milk could have moved through southern -- I'm saying
12 could have, moved to that same Class 1 plant. Without a
13 transportation allowance program, we wouldn't have had to
14 pay that out of the pool to get that milk to move. It
15 obviously needed someplace to go.

16 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: With
17 your clients press release in the last couple days of
18 their sale of the Justine plant to a new business entity,
19 do you think some of those milk movements that are now
20 receiving a transportation allowance will no longer move
21 into southern California?

22 DR. GRUEBELE: You're talking about the producers
23 that used to service that particular plant? Is that what
24 you're talking about?

25 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: I'm

1 talking about the milk now that you are suggesting may
2 well have been shipped to a southern California Class 1
3 plant, regardless of the transportation allowance.

4 DR. GRUEBELE: Oh.

5 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Do
6 you think with the recent sale of that plant, that that
7 milk will now have another home and may stay in northern
8 California?

9 DR. GRUEBELE: It's possible. It's possible. I
10 don't know. Again, I think that there's reasons that I
11 cited before why I thought that we could limit the supply
12 count. I still say that.

13 Based upon the economic analysis that the
14 Department made, that our proposal would save \$260,000, I
15 think is worth doing. I just don't think it's necessary.
16 There's enough milk in Tulare county and other places that
17 you don't need to expend that money to move the milk from
18 southern California.

19 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
20 on the RQA issue, when the RQAs were established, all of
21 the Class 1 monies that were generated by the pool went to
22 quota producers, did they not?

23 DR. GRUEBELE: Excuse me, I didn't hear your last
24 part.

25 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: When

1 they were established, all the monies generated by the
2 pool or by Class 1 sales, all of those monies went to
3 quota producers only, did they not?

4 DR. GRUEBELE's: That's true. That is true.

5 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:

6 So --

7 DR. GRUEBELE: You're talking about prior to the
8 RQAs?

9 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: I'm
10 talking about when they Regional Quota Adjusters were
11 established and up until 1994 --

12 DR. GRUEBELE: Right.

13 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: --
14 all of the Class 1 revenue was distributed to quota
15 producers only.

16 DR. GRUEBELE: And to 2 and 3.

17 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
18 Correct. And occasionally 4.

19 DR. GRUEBELE: And occasionally some 4.

20 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
21 the Regional Quota Adjuster is only applied to quota milk.

22 DR. GRUEBELE: True.

23 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
24 therefore, using that logic then, that quota milk that was
25 receiving the Class 1 dollars, that was closer to Class 1

1 market was receiving a higher value for being closer to
2 that Class 1 market, correct?

3 DR. GRUEBELE: Correct. And the producers who
4 shipped their milk to the southern California market got
5 that quota price also. They got the quota price that it
6 was existing in the recipient market.

7 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
8 Didn't all quota producers across the state regardless of
9 where they shipped their milk receive that same quota
10 price?

11 DR. GRUEBELE: Are you talking about prior to the
12 RQA or before? It was before the RQA, the way the milk
13 moved was the location differential. And the southern
14 California producer -- I mean the south valley producer
15 who shipped his milk from the Class 1 plant in southern
16 California was then able to get the southern California
17 quota price, rather than the quota price where he was
18 located. That's what made the milk move at that time.

19 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
20 in today's system, with the fixed differential at \$1.70
21 between quota and overbase, aren't all producers receiving
22 Class 1 dollars?

23 DR. GRUEBELE: Absolutely. Yes, they are. And
24 they -- of course, what happens to those dollars is that
25 you have to fund the \$1.70 differential also. You have to

1 take that into consideration. But you're right, it is now
2 a pool -- it is a marketwide pool, in a sense, for the
3 overbase producers, yes.

4 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
5 under the old system, the concept was that as quota
6 producers, quota producers were the only ones receiving
7 the Class 1 money, and the quota producers that were in
8 southern California should be entitled to a little higher
9 price for that quota milk.

10 Has the economics of that changed now such that
11 the overbase producers across the state are receiving
12 Class 1 dollars uniformly regardless of where they're
13 located?

14 DR. GRUEBELE: It's not uniform, of course. The
15 overbase shipper still gets \$1.70 less for his milk when
16 the day is done. But are there any Class 1 dollars in
17 that overbase priced? There probably is in most markets.

18 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
19 you point out one thing, I just want to touch on, and that
20 is those Regional Quota Adjuster dollars are used to help
21 finance the \$1.70 spread?

22 DR. GRUEBELE: Yes. Well, yes. And first of
23 all, the overall RQAs do help to fund that. But the
24 overall blend in the overbase has to pay for the \$1.70
25 differential, then you add back money from the RQA to help

1 fund it, yes.

2 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: The
3 reason I bring this up is there was some suggestion that
4 the Regional Quota Adjuster system could be eliminated
5 without impacting any producers except for producers in
6 southern California. But wouldn't, if we were to
7 eliminate the Regional Quota Adjuster system, wouldn't all
8 those prices be reduced by the amount the RQAs collected?

9 DR. GRUEBELE: If you eliminated the RQA, that
10 would mean you wouldn't have the cost savings to fund the
11 \$1.70, is that your point?

12 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Yes.

13 DR. GRUEBELE: And sure it would affect -- and
14 let me just make the point, my testimony did not say
15 eliminate the RQA. I said it's an important factor to
16 consider in the mix. The fact that the Tulare county
17 producers is .27 cents less for quota milk than southern
18 California needs to be considered.

19 If you eliminate the RQA, then in order to fund
20 the \$1.70, means the overbase price would be lower, and
21 the quota price would also be lower. That is true. But
22 the total dollars should still be the same, however the
23 monies would now be redistributed among producers in
24 California.

25 The total dollars are in place. It would just be

1 means of who gets it, that's the only difference.

2 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:

3 Okay.

4 MILK POOLING BRANCH CHIEF LEE: One question for
5 you, Dr. Gruebele. You mentioned here that if some of
6 your proposals are adopted as you have proposed, that it
7 would be -- it would help with the issue of milk coming in
8 from out-of-state sources, that it would be more
9 competitive.

10 How much reduction or how much advantage would
11 you have over out-of-state sources if we did adopt your
12 proposal? Have you looked at it?

13 DR. GRUEBELE: The point is -- the point that I
14 want to make is since we have an opportunity cost of
15 almost \$2 million, we have to look at our whole cards and
16 say does that make any sense to do this anymore? When do
17 we stop doing that?

18 My point was that if we stop doing what we've
19 done in southern California, oh could it be supplied by
20 other sources? Of course, in California, hopefully it
21 would. But there's some likelihood that the out-of-state
22 situation would grow even more. That was my point.

23 I'm not saying that, you know, the competitive
24 advantage that the out-of-state milk has is the difference
25 between wherever those producers are located, their blend

1 pricers, the modified quota -- let's face it, there's no
2 question that it provides an economic advantage, depending
3 on what the freight costs are.

4 And I'm not sure that it reduces their
5 opportunity to service southern California. All I'll
6 saying is, I think we ought to do everything we can to
7 make our California milk competitive. I'm not saying we
8 can do it.

9 I'm not saying we can totally do it. I'm not
10 saying we can make the out-of-state milk go away because
11 we've done this. We serviced -- we have serviced these
12 markets, even at a loss. And if we don't do it, that
13 means the milk has to come from somewhere else.

14 Could that mean there's further opportunities for
15 out-of-state milk to come in? I think it's obvious. I
16 think, yes, there certainly could be.

17 I don't know that that answers your question.
18 But I would say I am not sure it would subtract from their
19 advantage to service the California market. But if you
20 make our customers noncompetitive or make them pay for the
21 shortfall they're going to look at their whole cards and
22 say where can I go? How am I going to reduce my cost of
23 my milk. And the answer might be out of state. I think
24 that's an issue that we always face.

25 MILK POOLING BRANCH CHIEF LEE: I thought maybe

1 you had some dollars and cents.

2 DR. GRUEBELE: I don't have any specific numbers,
3 except to say that I think it is important, and I
4 haven't -- I mean I'm glad to do a further analysis on
5 this and to answer your question further. I have not done
6 this. I guess I had enough work to do to develop what I
7 have here, so I just didn't have the time to do that.

8 But it is an interesting question. But would it
9 impede the out-of-state milk from coming in at all? Of
10 course not. I think that you still have to face the
11 situation that they have modified quota versus a
12 California -- versus their own blend price, as their
13 competitive advantage to service the California market.

14 MILK POOLING BRANCH CHIEF LEE: Thank, Dr.
15 Gruebele.

16 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
17 Well, one last question. On page 12 of your testimony,
18 you indicate that you'd like to expand the transportation
19 allowance system to cover Riverside and San Diego
20 counties. Don't San Diego county plants already receive a
21 transportation allowance, plants located in San Diego can
22 receive an allowance for Milk moving in?

23 DR. GRUEBELE's: That's possible. I added that.
24 You know there -- I don't know how many plants we have in
25 San Diego at all. I know Escondido has closed. It

1 becomes almost a moot issue. I just don't think there is
2 much of any deed even for a transportation allowance to go
3 into San Diego, but you may be right, sir.

4 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: My
5 reason for asking was to clarify, were you meaning San
6 Diego as a county of destination or a --

7 DR. GRUEBELE: Yes.

8 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Not
9 an economic supplier county.

10 DR. GRUEBELE: Right.

11 HEARING OFFICER ESTES: So do we have anymore
12 questions for Dr. Gruebele?

13 Did you want to present a post-hearing brief at
14 all?

15 DR. GRUEBELE: Do I want to do what?

16 HEARING OFFICER ESTES: Did you want to be able
17 to present a post-hearing brief?

18 DR. GRUEBELE: Oh, I probably will after I hear
19 the rest of the testimony.

20 HEARING OFFICER ESTES: Okay. I'll take that as
21 a request.

22 Thank you for your testimony today.

23 DR. GRUEBELE: Further more, I need the work.

24 (Laughter.)

25 HEARING OFFICER ESTES: As do we all in these

1 difficult times.

2 Again, thank you very much.

3 We will now proceed to a presentation of the
4 alternative petition of the Milk Producers Council. The
5 Milk Producers Council has 30 minutes to make its
6 presentation.

7 Mr. Vanden Heuvel, would you please state your
8 name and spell your last name for the record.

9 MR. VANDEN HEUVEL: Geoffrey Vanden Heuvel.
10 That's G-e-o-f-f-r-e-y. And the last name is V as in
11 Victor a-n-d as in David e-n-h-e-u-v as in Victor e-l.

12 (Thereupon the witness was sworn, by the
13 Hearing Officer to tell the truth and
14 nothing but the truth.)

15 MR. VANDEN HEUVEL: I do.

16 HEARING OFFICER ESTES: I see that you've given
17 out a written statement today.

18 I assume you'd like to have that introduced in
19 the record as an exhibit?

20 MR. VANDEN HEUVEL: Yes, I would.

21 HEARING OFFICER ESTES: We'll introduce it into
22 the record as exhibit number 65.

23 (Thereupon the above-reference document was
24 marked by the hearing officer as
25 Exhibit 65.)

1 MR. VANDEN HEUVEL: Thank you.

2 HEARING OFFICER ESTES: So please proceed with
3 your testimony.

4 MR. VANDEN HEUVEL: Thank you Mr. Hearing Officer
5 and members of the panel. My name is Geoffrey Vanden
6 Heuvel. I am a dairy producer located in San Bernardino
7 county. I am testifying today on behalf of the Milk
8 Producers Council, a dairy producer trade association with
9 about 175 members located primarily in southern and
10 central California.

11 The testimony I am about to give is based on Milk
12 Producers Council's policy principles and supports
13 positions taken by the Board of directors at a meeting in
14 April of 2003.

15 MPC thanks the Department for calling this
16 hearing, and also for the fine prehearing analysis work
17 done by the Department staff.

18 On page 6 of the June 28 and July 2, 2001 hearing
19 panel report, we find the following paragraph. I quote,
20 "The panel adopted the idea that producers who serve the
21 Class 1 Market ought to be rewarded as one of the basic
22 criteria for evaluating the proposed amendments. Among
23 the other criteria used were the idea that the closest
24 milk to the market ought to move first and that any
25 regulated system ought to minimize costs to the pool," end

1 quote.

2 Milk Producers Council agrees with the panel and
3 has used these principles as well as the concept of equity
4 as the basis for the Milk Producers Council alternative
5 proposal.

6 The following points summarize our proposal:

7 Only Class 1 milk in California should qualify
8 for transportation incentives.

9 2, All Class 1 milk in California should qualify
10 for transportation incentives. The current plant
11 eligibility standard defined in Section 921 is too loose
12 because a lot of non-Class 1 milk is eligible for subsidy.
13 On the other hand, the receiving area designations are
14 discriminatory.

15 3, all California Grade A milk production is
16 eligible.

17 4, the minimum allowance starts at 0 miles for
18 all eligible plants and increases in constructive mileage
19 brackets until the concentric zone emanating from the
20 plant encompasses adequate supply of milk to cover all the
21 Class 1 needs of the plants in that area with an adequate
22 reserve supply, at which time the rate is capped and stops
23 increasing.

24 5, Transportation credits continue but the
25 combination of the area differential and the

1 transportation credit shall not exceed the applicable
2 transportation allowance for the distance the milk
3 travels.

4 We have proposed specific pooling plan and
5 stabilization plan language which we trust will implement
6 the proposal we have made, but we would certainly defer to
7 the Department to modify that language based on this
8 hearing and your expertise in crafting plant language
9 which accomplishes the goals that we've put forward.

10 Transportation Incentives should only apply to
11 Class 1.

12 The current definition of an eligible plant for
13 the purposes of receiving a transportation allowance is
14 very loose. Department analysis indicates that there is a
15 significant amount of Class 2 and 3 milk that is eligible
16 under current rules to receive transportation allowances.

17 We have not yet been able to determine exactly
18 how much based on the data presented, but it seems to be
19 in excess of a billion pounds per year just in southern
20 California. Given that the southern California class 2
21 and 3 price differential over the 4A price is .91 cents
22 and .64 cents respectively, and given that there appears
23 to be a tremendous amount of milk qualifying for the
24 highest transportation allowance level in southern
25 California, which is .58 cents per hundredweight, it is

1 clear that a significant portion of the differential value
2 to the producer of the Class 2 and Class 3 usage of milk
3 is being drained out of the pool to pay the cost of the
4 transportation allowances on this Class 2 and 3 milk.

5 Further more, there are a number of plants that
6 if they are in an eligible receiving area meet the current
7 50 percent requirement on Class 1, 2 and 3 but have a fair
8 amount of Class 4A or 4B usage, which is then also
9 eligible to receive transportation allowances.

10 The whole purpose of the transportation incentive
11 program is see to it that Class 1 is served. The
12 eligibility requirements for receiving transportation
13 allowances should be established to only cover Class 1 as
14 we have proposed.

15 All Class 1 plants should be eligible for
16 transportation allowances.

17 The principle that producers who serve the Class
18 1 market should be rewarded is inequitably applied in the
19 current regulation. All producers shipping to eligible
20 plants in Sacramento, the Bay Area, and Solano are
21 eligible for transportation allowances. But producers
22 shipping to Class 1 plants in Modesto and Fresno are not
23 eligible, even though those plants pay the identical Class
24 1 price into the pool that the plants in the Bay Area,
25 Sacramento and Solano areas pay.

1 In southern California only producers located
2 over 89 miles away from the plant receive a transportation
3 allowance. The southern California Class 1 price is only
4 .27 cents higher than the northern California Class 1
5 price and yet there is no incentive for the "close in
6 milk" to serve the Class 1 market in southern California,
7 and the .43 cents and .58 cent incentives that do exist
8 greatly exceed the .27 cent higher southern California
9 Class 1 price differential.

10 We fail to see the rationale for excluding
11 certain producers and Class 1 plants from being eligible
12 for transportation allowances. That is why we are
13 proposing that all California producer milk delivered for
14 Class 1 use be eligible for transportation allowances
15 based on a uniform mileage schedule.

16 Our mileage schedule is equitable and rationale.
17 The mileage schedule we have proposed was designed in such
18 a way as to leave the northern California situation
19 roughly in the same position they are in today, while
20 establishing a system that will work well in the southern
21 California area.

22 Department analysis shows that our plan does not
23 significantly alter the northern California situation.

24 For southern California the cap is particularly
25 relevant. Our goal is to make sure that there is enough

1 milk production covered by the transportation allowance to
2 allow the Class 1 market to be served with a reasonable
3 reserve supply. According to the Department's exhibit,
4 titled "Cost Comparison of Transportation Allowances,"
5 table 5, for the year 2002, \$2,616,364,050 pounds of milk
6 were needed for Class 1 in southern California.

7 According to the 2002 annual California dairy
8 statistics and I think that was Hearing Exhibit 36A, milk
9 produced in the traditional southern California counties
10 totaled at 5,643,866,426 pounds. When you add that total
11 the 1,757,561,961 pounds produced in Kern county, you come
12 up with a total available milk supply in California of
13 7,401,428,387 pounds or 283 percent of what is needed for
14 Class 1. Certainly, that is a sufficient reserve supply.

15 The cap of .45 cents is based on what it would
16 take to move milk from the outer edge of the zone of milk
17 production needed to supply the Class 1 market. The
18 hauling rate from Kern County to Los Angeles is just short
19 of .70 cents per hundredweight. A transportation
20 allowance of .45 cents should be able to attract the milk
21 from much of that outlying county to Los Angeles.

22 The Class 1 plants located in other parts of
23 southern California are located even closer to the major
24 milk sheds of southern California than the Los Angeles
25 plants. With the implementation of a local southern

1 California transportation incentive as we have proposed,
2 they should have no problem attracting an adequate milk
3 supply to meet their Class 1 needs.

4 Transportation credits.

5 Although, the responsibility of producers is to
6 supply raw milk to the Class 1 market, the MPC proposal
7 does allow for a subsidy for plant to plant transfers of
8 milk and even expands the opportunities for those credits
9 by eliminating the designation of supply counties and
10 deficit counties.

11 However, by limiting the transportation credit to
12 what the comparable cost to the pool of the transportation
13 allowance for milk shipped to similar distances, the
14 system has the safeguards necessary to prevent abuse.

15 Land O' Lakes proposal should be rejected.

16 The Land O' Lakes proposal is designed to take us
17 back to the bad old days of the system picking winners and
18 losers in the transportation subsidy game. The Land O'
19 Lakes proposal does nothing to advance the principles
20 outlined by the hearing panel quoted above. It does not
21 reward producers who serve the Class 1 market.

22 On the contrary it charges producers to reward
23 the plants who ship milk to the Class 1 market by
24 completely removing the shortfall that exists in the
25 current program and thereby creating a windfall for plants

1 to move milk plant to plant rather than ranch to plant.

2 The proposal does nothing to encourage the
3 closest milk to move first to the Class 1 market. On the
4 contrary, it encourages distant milk to supply the Class 1
5 market to the detriment of the close in milk.

6 The Land O' Lakes proposal does seek to minimize
7 the costs of the transportation subsidy program by
8 eliminating the ability of their competition to access the
9 transportation incentive program. The Land O' Lakes
10 proposal is bold, but blatantly one sided. It violates
11 all of the principles that should guide our transportation
12 incentive program and should be rejected in total.

13 There are a few additional comments. We'd like
14 to thank you for the opportunity to testify today, and
15 request the opportunity to submit a post-hearing brief.
16 And then also a comment on a few of the things that we
17 heard in the previous speaker, Dr. Gruebele.

18 Dr. Gruebele makes a very interesting point on
19 behalf of Land O' Lakes. He makes the point that Land O'
20 Lakes is losing money on plant to plant transfers and that
21 they need more subsidy in order to be a competitive, and
22 then makes the bold claim that this is the most efficient
23 way to move milk.

24 There's something wrong. It depends, I guess, on
25 your definition of efficient. If efficient is cost

1 effective, then why the huge subsidies and why the loss of
2 money.

3 The other interesting point to make and,
4 certainly it may be made by others today that Dr. Gruebele
5 made about the one producer, a couple of producers in the
6 high desert, who actually make money. I think it's
7 important to note that Dr. Gruebele also remarked that
8 there are Kern county producers who are making money
9 because of the .43 cents. And I think that's an important
10 thing to note.

11 Dr. Gruebele made another point that under a true
12 free market the local milk would be -- the price, the
13 local milk price, would be increased. And this has been a
14 huge concern of the southern California producers. We
15 have a lot of competitive disadvantages in southern
16 California. We operate in a very high cost area, and the
17 Department's cost surveys will prove that out. And those
18 are all part of the hearing record. The difference in
19 production costs between southern California and the south
20 valley for example.

21 The one competitive advantage we have is that we
22 are physically located close to the southern California
23 fluid market.

24 And as Dr. Gruebele, I think, accurately predicts
25 if we were in a true free market, the local price would go

1 up because we would be the closest supply.

2 But because of the transportation subsidy system,
3 the milk located much farther away from us is at least as
4 competitive, if not more competitive. I mean with
5 admissions in this hearing record of the Kern County
6 situation, where producers actually can make money in some
7 cases, give more in a transportation incentive than even
8 their local haul is. And we don't have the opportunity in
9 southern California to take advantage of our one
10 competitive advantage.

11 And that's why if we're going to maintain this
12 transportation subsidy system, we have to reimplement --
13 we have to reflect the fact that the local milk ought to
14 have some incentive to go to the Class 1.

15 And then finally I wanted to address the issue of
16 the Regional Quota Adjusters. Mr. Horton has submitted a
17 letter and I'm not sure exactly how the Department is
18 going to view that letter that I saw on the table.

19 Certainly, it was not a timely proposal, if it's
20 going to be considered as a proposal, which is to
21 eliminate the RQAs. And so, you know, in preparing for
22 the hearing today, it's a little unfair, I think, to
23 insist that we have fully fleshed out the defense of the
24 current RQA system. But I think Mr. Shippelhoute, I
25 believe is questioning points out one of the huge issues

1 about trying to do something with the RQAs.

2 If the RQA only affected quota holders, that
3 would be a different discussion than the reality that
4 we're facing today. The reality we're facing today is if
5 you simply eliminated the RQAs made everyone -- all the
6 quota \$1.70, there would be somewhere in the range of
7 \$800,000 to a million dollars a month, whatever that
8 number is, that the RQA puts back into the pool. That
9 would come out of the blend price.

10 And the producers who would be benefited would be
11 the quota holders in RFA areas. The producers who would
12 be harmed would be over based producers. And certainly
13 that's not a result that should be done lightly or without
14 serious discussion.

15 The RQA issue is an inner-producer issue. Very
16 clearly there's been a commitment that changes in RQAs
17 would require a referendum. That points to the fact that
18 the RQAs are an issue amongst producers. We've been
19 operating under the current \$1.70 rules for some time now.
20 And, you know, approaching the decade, I think nine years.
21 And there's a already discussions amongst producers that,
22 you know, we need to take another look. Is the \$1.70 an
23 appropriate number in today's environment? And in the
24 context of that discussion, certainly RQA's become part of
25 the discussion and very relevant in terms of this hearing,

1 and at this time, even though I know they are within the
2 call hearing, there's been no proposal to change them
3 other than the letter from Mr. Horton.

4 And I'd urge the Department to leave the RQA
5 issue alone at this point.

6 I'd be happy to answer any questions.

7 HEARING OFFICER ESTES: Do we have panel
8 questions Mr. Vanden Heuvel?

9 SENIOR AGRICULTURAL ECONOMIST ERBA: I have a
10 couple.

11 Mr. Vanden Heuvel, you said that under your
12 proposal the Class 1 usage ought to be used to prorate the
13 allowances.

14 MR. VANDEN HEUVEL: Yes.

15 SENIOR AGRICULTURAL ECONOMIST ERBA: And would
16 you agree that Class 2 and 3 are higher value uses of
17 milk? And if so, why wouldn't you also include those to
18 prorate your allowances?

19 MR. VANDEN HEUVEL: Well, the problem is is that,
20 you know, you get to a point of diminishing return.
21 Particularly, I mean under their scenario, to the extent
22 that Class 3 and even some Class 4 would get it, the
23 benefit to the producers is almost nil, because it
24 almost -- the total upcharged value of that Class 3 is
25 going to pay the transportation allowance.

1 And so I think it's very difficult to make the
2 claim that some how or another producers have some
3 obligation to subsidize all of the increase. They'd be
4 better off to have milk essentially stay in the valley and
5 turned into butter and powder.

6 And I think that's really the point. And when I
7 look at the trend that Dr. Gruebele seems to be going,
8 eliminating shortfalls, I'm wondering -- I mean at what
9 point in time is it the market's responsibility to
10 shoulder some of these transportation costs. And I think
11 that's very, very -- it's very clear that under Class 1,
12 the differential is sufficient to justify that producers
13 ought to be willing to provide a transportation incentive
14 system to make sure that Class 1 is supplied.

15 But I think the question gets much foggier on 2
16 and very foggy on 3. And the standard we have is if once
17 you hit the 50 percent threshold, even Class 4 would
18 receive -- in that plan, would receive transportation
19 allowances. And I think that's really difficult to
20 justify.

21 SENIOR AGRICULTURAL ECONOMIST ERBA: I have two
22 other questions and they're sort of related. You
23 mentioned -- Dr. Gruebele mentioned and you mentioned
24 about some producers who are in the high desert and Kern
25 county who are essentially making money on these

1 allowances. And I don't know if you realize, but if you
2 look at the milk movements and how milk was moving into
3 southern California every month, it's almost a continuum
4 of mileage. There's really no good way to draw a line and
5 say at this point the mileage -- this mileage racket ends
6 and we're going to make a change in the rates.

7 So I don't know if there's a way to draw a line
8 where somebody is not going to benefit from the system.
9 Are we missing something that you're aware of in terms of
10 how you can set this up?

11 MR. VANDEN HEUVEL: Well, I think your point is
12 well taken, that it's never -- and Dr. Gruebele
13 acknowledged, that you're never going to get it perfect,
14 and you're not. The question is can we do better than
15 what we're doing?

16 And I think we've got some examples, that, yes,
17 we can do better. Now, I think in this high desert case
18 there's a couple of things that, you know, that are worth
19 noting. First of all, from the producers standpoint,
20 while it may be irritating that someone has a better deal
21 than another. That is a problem.

22 In terms of fulfilling what our responsibility
23 is, which is to see to it that the Class 1 -- if it costs
24 us .43 cents from point A and .43 cents point B, and then
25 the same distance away, you know, I think it's -- hey,

1 obviously in, you know, looking at some other of these
2 documents that may come into the hearing later, you know,
3 the high desert -- there's a hauler up in the high desert
4 who does it very competitively.

5 I mean, I think that's a very fair question. How
6 can one hauler haul it from Barstow to Los Angeles for,
7 you know, .15 cents less than a hauler can haul it from
8 Kern county to Los Angeles at least observing, you've got
9 the same amount of traffic congestion, the same amount of
10 distance, you've both got a mountain pass to go over.

11 And, you know, so there's some of these factors
12 that are not totally explainable.

13 But one of the ways you do eliminate abuses is by
14 capping it. And I think one of the things that's becoming
15 clear from listening to Dr. Gruebele, is that maybe the .58
16 cents -- I mean, whether you adopt that proposal or not,
17 .58 cents appears to be that we don't need milk from
18 Tulare county to come to Los Angeles.

19 There's plenty of milk in Kern south to take care
20 of it. And the only reason I find it fascinating Dr.
21 Gruebele sites as his justification for why we need to
22 bring Tulare milk, because we've got Tulare milk coming.
23 But then he acknowledges that there's a lot of Kern milk
24 going to Tulare.

25 Well, I mean the reason you end up with these

1 absurdities is that people are very creative and the
2 Department does its best job to create rules. And then
3 everybody does the best job that they can of exploiting
4 those rules for their own benefit.

5 And, you know, we could probably eliminate a lot
6 of problems just eliminate the whole .58 cent category,
7 capping it at .43, and moving on. The plant to plant
8 credit is another issue. But it seems to me this is a
9 lost cause. I will tell you as a producer, I'm not
10 willing to give Land O' Lakes an open checkbook and say
11 whatever it takes you to move plant to plant milk, from
12 Tulare to your buyer is what I'm willing to pay. That's
13 unreasonable, and ought not to be sanctioned by the
14 Department of Food and Agriculture.

15 SENIOR AGRICULTURAL ECONOMIST ERBA: To follow up
16 on that question I asked earlier, the mileage brackets you
17 proposed are very neat, and they follow an order. And
18 that's very nice, except that when you do actually make
19 it, it doesn't work all that well. So would you be
20 willing to change that mileage brackets to fit with what's
21 there rather than having it be neat.

22 MR. VANDEN HEUVEL: Absolutely. And, you know,
23 we don't have the benefit because a lot of this would be
24 proprietary knowing how those things would break out. And
25 so, you know, in trying to find -- you know, in some ways

1 we're inviting this question by having them in nice 25
2 mile brackets. And hopefully the Department would be
3 willing to fine tune that.

4 But also our concern was that it appears that the
5 northern California situation works for the people in the
6 north. And so we were trying to come up with brackets
7 that would not significantly disturb the north in terms of
8 their current arrangements.

9 But I do think it's important to note that, you
10 know, in our proposal, we made a similar proposal in 2001
11 to this. We had 0 to 15 miles at no charge. The other
12 department maintained its 0 mileage bracket for the other
13 4 receiving areas.

14 So we look at that and say well, you know, trying
15 to understand where the Department would like to go,
16 recognizing that, you know, the policy changes happen in
17 steps, it looked like starting at 0 miles did maintain
18 some incentive for people serving Class 1. So that's why
19 we have a 0 to 15 of the nickel, because it does meet that
20 goal that the hearing panel had laid out.

21 But we certainly would have no problem with the
22 Department using the information that you have to fine
23 tune and polish these. I think the key point we would
24 make is that it needs to be capped. Once you've got a
25 reasonable supply, definition of reasonable is probably in

1 the eye of the beholder.

2 But just looking at Dr. Gruebele's point that
3 because 55 percent or 50 percent or whatever the milk in
4 southern California comes from the Tulare county that that
5 somehow is evidence that the current program is right, I
6 think that that's significant evidence that there's some
7 adjustments that need to be made.

8 SENIOR AGRICULTURAL ECONOMIST ERBA: Thank you.

9 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
10 Vanden Heuvel, you commented or made the statement a
11 couple of times, you're not trying to disturb the north.

12 Are you insinuating by that that you're
13 comfortable with the way the transportation allowances are
14 calculated currently for northern California plants?

15 MR. VANDEN HEUVEL: Well, I'm not particularly
16 aware, but, you know, it's of how all of that works. But
17 you, know the evidence we have and the information we have
18 is from reading where the mileage brackets were that the
19 Department has historically placed in those areas. And,
20 you know -- and then go into industry meetings and not
21 hearing a lot of discomfort or unhappiness about the
22 northern situation.

23 I mean, obviously, Dr. Gruebele's concerns with
24 southern California, our concern is with southern
25 California primarily.

1 DAIRY MARKETING BRANCH CHIEF IKARI: Can I ask a
2 follow-up question to that? Would you be opposed or
3 supportive if the Department largely left northern
4 California alone and just adjusted ranch to plant
5 allowances in southern California?

6 MR. VANDEN HEUVEL: Yeah. You know, I think
7 we're looking for progress. And we really appreciated the
8 Department's willingness to tackle this issue in industry
9 meetings in 2000. And we participated and tried to make
10 progress with you on that. And, you know, 2001 we made a
11 few changes. We learned that some of these things had
12 some unintended consequences. That always will happen.

13 We're looking for progress. We're trying to be
14 constructive in giving you a proposal here that you can
15 work with that the industry can work with to move us
16 closer to the goals that the hearing panel laid out, I
17 think, very clearly, very accurately a couple of years
18 ago.

19 So yeah, you know, it's your call based on what
20 you hear in this hearing. We certainly would appreciate
21 whatever progress can be made.

22 DAIRY MARKETING BRANCH CHIEF IKARI: I have one
23 other question. And that is Geof, I wonder if you could
24 spend a few minutes and elaborate on how you came up
25 with -- how much did you look at hauling rates, local

1 areas current ranch to plant allowances in northern
2 California or other parts of the State, to come up with
3 what you came up with?

4 MR. VANDEN HEUVEL: Well, I took where the
5 northern California's were and tried to approximate where
6 they were so that they fit pretty close. And in your
7 analysis it looks like we got fairly close. By and large,
8 north is not too much different than where they're
9 currently at.

10 In the south, you know, our knowledge is you've
11 got a Chino milk supply serving L A. And by and large
12 anecdotally some of it shows up in your hauling reports,
13 to haul milk from Chino to LA is, you know, .33 to .35
14 cents.

15 But to haul milk from Chino to Corona is about,
16 you know, .25 cents, so there's your dime. San Jacinto is
17 just a little bit further out. And so that -- you know,
18 we picked numbers that bear some relationship to that we
19 were familiar with. And that's kind of how we came up
20 with it. And how you tweak it inside of that, you know,
21 with better information you could probably fine tune it.

22 I think, you know, there'd have to be a pretty
23 strong justification to go over .45 cents for southern
24 California on ranch to plant.

25 I mean, it seems to me with 283 percent of supply

1 versus demand for Class 1, you know, and that includes the
2 2.6 billion, I think, includes the Riverside plants also
3 for transportation allowances.

4 I've got a hard time understanding how you've got
5 to go draw that circle even bigger to get more milk
6 encompassed. So the cap is more important, I think, to us
7 than the internal numbers.

8 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

9 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
10 Vanden Heuvel, I get the impression that one of your
11 concerns is the volume of non-Class 1 milk that is being
12 moved using the transportation allowance system.

13 MR. VANDEN HEUVEL: That is one of our concerns,
14 yes.

15 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
16 Could that concern be addressed by perhaps changing the
17 percentage that a plant has to manufacture in a non 4A/4B?

18 MR. VANDEN HEUVEL: It certainly could. Yeah,
19 there's probably other ways. You know, you could address
20 that in any number of ways. You know, we're trying to
21 present our proposal based on principles. And it's a
22 pretty good principle, and it's a principle that applies
23 to transportation credits. Credits only apply to Class 1.
24 So it's not without some precedent, and without some
25 history. And so that was the direction we took.

1 Certainly if you raise that percent or kind of
2 that baseline, you know, to some number higher than 50,
3 that would be a tightening. But I think you still run
4 into the situation where, you know, we are subsidizing and
5 getting very little return for those non-Class 1 uses.

6 Clearly, 50 percent, at least in our view, is way
7 too low of a threshold.

8 AGRICULTURE ECONOMIST GOSSARD: I have a couple
9 questions. On the third page of your testimony, you're
10 talking about the transportation credits. And basically
11 under your proposal the transportation credits would be
12 equivalent to your transportation allowances under
13 equivalent distances.

14 MR. VANDEN HEUVEL: That's our intent. And
15 there's a number of different ways to interpret that. And
16 we would certainly -- you know, and we appreciate the
17 Department's, in the last hearing, going in this direction
18 of setting the appropriate transportation allowance and
19 then making an attempt to set a credit in this direction.
20 And we applaud you for that, and thank you for that, and
21 we defer to you.

22 If you buy the principle but you find a better
23 way to fine tune it, and then do it, then we'd appreciate
24 that.

25 AGRICULTURE ECONOMIST GOSSARD: Because in the

1 Department's analysis, of your proposal, given that the
2 plant to plant moves less total volume, there is actually
3 the total amount taken from the pool to move equivalent
4 milk would actually be more under your allowance system
5 and less under the equivalent credit. Is that you're
6 intent or are you looking for --

7 MR. VANDEN HEUVEL: No, it's not our intent that
8 we penalize transportation credits. Our intent is what do
9 we say it is, which is to give them the opportunity to
10 move the plant to plant or at least give the, you know, be
11 willing to pay an equivalent amount. And how that's
12 determined you know, we definitely defer to the Department
13 if you buy the principle to fine tune the language to
14 produce that result.

15 AGRICULTURE ECONOMIST GOSSARD: Finally, at the
16 top of the third page you say for southern California the
17 cap is particularly relevant. In your current cap I
18 believe it's .45 cents.

19 Do you think it's a good concept to have sort of
20 a one cap fits all -- while cents might be appropriate for
21 southern California. It certainly is much higher than the
22 Kern County and going into Sacramento, which is .12 cents.

23 MR. VANDEN HEUVEL: I think that's a very good
24 point. That's a good point. And, you know, sometimes,
25 you know, you go into a hearing with a proposal and you

1 haven't got the benefit of everybody's thinking. That's
2 why we have hearings. But a .45 cent cap makes sense in
3 southern California and that's where we are primarily
4 focused.

5 But you're right, it may not make any sense in
6 some of the other receiving areas. And if we stay with a
7 receiving area concept, then a different cap may be more
8 appropriate in those other receiving areas.

9 AGRICULTURE ECONOMIST GOSSARD: Thank you very
10 much.

11 HEARING OFFICER ESTES: Thank you very much, Mr.
12 Vanden Heuvel.

13 MR. VANDEN HEUVEL: Thank you.

14 HEARING OFFICER ESTES: We'll proceed with public
15 testimony at this time.

16 Members of the public will now testify with each
17 speaker providing up to 20 minutes, followed by questions
18 from the panel.

19 To assure the accuracy of today's hearing record
20 I will basically swear each witness in and ask for various
21 types of information related to how your testimony was
22 finalized and developed.

23 We have a list that's being developed in the
24 back. If you're here today and you wanted to testify and
25 you have not yet signed in, please do so. Currently we

1 have, I believe, seven people who are going testify. And
2 I'll take them in the order of that.

3 The first witness is William Schiek of the Dairy
4 Institute.

5 DR. SCHIEK: Can you hear me?

6 HEARING OFFICER ESTES: All right. Would you
7 please state your name and spell your last for the record.

8 DR. SCHIEK: Yeah, my name is William Schiek
9 S-c-h-i-e-k.

10 (Thereupon the witness was sworn, by the
11 hearing officer, to tell the truth and
12 nothing but the truth.)

13 DR. SCHIEK: I do.

14 HEARING OFFICER ESTES: And please state the
15 organization that you represent.

16 DR. SCHIEK: Dairy Institute of California.

17 HEARING OFFICER ESTES: And the number of members
18 in the organization?

19 DR. SCHIEK: About forty dairy companies.

20 HEARING OFFICER ESTES: And the process by which
21 your testimony was developed?

22 DR. SCHIEK: Our testimony was developed through
23 our Producer Relations Committee, which is our Policy
24 Committee, and then adopted unanimously by our Board of
25 Directors.

1 HEARING OFFICER ESTES: I see we have a written
2 copy of your statement, proposed testimony today. Would
3 you like to enter that into the record?

4 DR. SCHIEK: Yes, I would.

5 HEARING OFFICER ESTES: It will be introduced in
6 the record as Exhibit Number 66.

7 (Thereupon the above-referenced document
8 was marked by the hearing officer as
9 Exhibit 66.)

10 HEARING OFFICER ESTES: So please proceed with
11 your testimony.

12 DR. SCHIEK: Okay. Mr. Hearing Officer and
13 members of the hearing panel. My name is William Schiek.
14 I'm the economist for Dairy Institute of California, and I
15 am testifying on the Institute's behalf.

16 As I said, Dairy Institute is a trade association
17 representing 40 dairy companies, processing approximately
18 75 percent of the fluid milk, cultured, and frozen
19 products, over 60 percent of the cheese products, and a
20 small percentage of butter and nonfat milk powder
21 processed and manufactured in the state.

22 Our member firms operate in both marketing areas
23 in the State. And the position that I'm presenting at
24 this hearing was adopted unanimously by Dairy Institute's
25 Board of Directors.

1 Dairy Institute appreciates the opportunity to
2 testify today and to comment on the proposals by Land O'
3 Lakes and Milk Producers Council, which are under run
4 consideration at this hearing. We commend the Secretary
5 for his willingness to consider updating the regulatory
6 framework in which our members operate to make it
7 reflective of current market conditions.

8 We appreciate the excellent work and tremendous
9 effort put forth by the Department's staff in preparation
10 for this and other hearings. We all benefit from the data
11 and analysis that the Department provides, as it helps us
12 to make better informed decisions regarding the policy we
13 propose.

14 However, we would like to suggest that future
15 hearings deal with milk movement issues be managed
16 differently. Given that milk movement issues are complex
17 and that a great deal of Department-generated information
18 must be made available to industry participants in order
19 for them to formulate proposals that make sense given
20 current transportation structures and market conditions,
21 adequate time should be given for participants to both
22 analyze the data provided by the Department and to submit
23 their proposals. Updated hauling rate information was
24 made available two weeks ago, and much of the information
25 presented by the Department at the pre-hearing workshop

1 would have been useful in advance of the proposal
2 submission deadline. We understand and appreciate the
3 fact that getting the data assembled takes time. In the
4 future, the Department should endeavor to make alternative
5 proposal deadlines fall after the Department's information
6 becomes available so that it could be taken into account
7 when we are formulating our positions.

8 For example, with respect to this hearing, the
9 hearing date could have been put off until mid-July and
10 proposals could have been due in mid-June. Under such a
11 timetable, we could have better utilized the information
12 that was made available on May 22nd at the workshop.

13 These comments are not intended to be critical of
14 the Department's staff, as we understand the effort and
15 time involved in putting together all the essential data.
16 Rather, they should be viewed as a suggestion that would
17 benefit all hearing participants and lead to a better
18 hearing record.

19 At issue in this hearing are proposed changes to
20 the milk movement incentives contained in the pooling plan
21 and stabilization and marketing plan for the northern and
22 southern California marketing areas. In corporation with
23 producer representatives, Dairy Institute has had an
24 active role over the past 22 years in the development of
25 the transportation allowance systems for ranch-to-plant

1 movements of market milk, as well as the development of a
2 transportation credit system for plant-to-plant shipments
3 of milk into northern and southern California deficit
4 areas.

5 Over the years, Dairy Institute has supported the
6 maintenance of the milk movement requirements or "call
7 provisions" to ensure the Class 1 markets get served, as
8 well as the regional quota adjusters as a means of
9 maintaining a linkage between the cost of serving Class 1
10 markets and the higher share of Class 1 revenues that
11 quota holders receive.

12 The broad purposes of milk movement programs have
13 been identified as follows:

14 First, to assure an adequate supply of milk to
15 plants which provide Class 1 and Class 2 usage products to
16 consumers;

17 Second, to assure that higher usages (Class 1, 2,
18 and 3) have priority in terms of milk movement incentives
19 to producers; and,

20 Thirdly, to encourage the most efficient movement
21 of milk to fluid usage plants.

22 The enactment of milk pooling in 1969
23 fundamentally altered the relationship between Class 1
24 processors and suppliers. Prior to pooling, the higher
25 "plant blend" price that was paid by Class 1 plants

1 provided a positive incentive to attract milk to the
2 highest use.

3 During the discussions leading up to the
4 Gonsalves Milk Pooling Act, producer representatives, in
5 exchange for processor support, made a commitment to
6 ensure that Class 1 plants would be served. From the
7 beginning it was recognized that fluid plants, by virtue
8 of the higher minimum prices they pay, should be able to
9 procure necessary milk supplies without having to
10 subsidize the haul cost to their plants.

11 The current system of transportation allowances
12 and credits in California developed after a period where
13 milk movement incentives were limited primarily to the
14 area differentials (plant-to-plant milk shipments) and the
15 location differentials on quote milk, a system which was
16 not unlike the location differentials employed in federal
17 orders.

18 Over time, the consolidation of the marketing
19 areas, growth in milk production, changing production and
20 distribution patterns, and unique California geography
21 necessitated new milk movement mechanisms.

22 The transportation credits and allowances both
23 came into being in the early 1980s. The general principle
24 behind transportation allowances was that they should
25 compensate dairymen for the difference between the local

1 haul to a manufacturing plant and the long haul to the
2 more distant fluid milk plant in a metropolitan area. In
3 the absence of such incentives, producers would have an
4 incentive to ship their milk to the manufacturing plant,
5 and a disincentive to serve the more distant fluid milk
6 market.

7 When the transportation allowance fully
8 compensates producers for the difference between the local
9 haul and the long haul to the fluid plant, the producer
10 will be indifferent to where he ships his milk.

11 With respect to transportation credits, the
12 principle was to compensate the milk supplier for the cost
13 of shipping milk from the supplying plant to the
14 deficit-area plant, after accounting for any difference in
15 the marketing area Class 1 differentials.

16 Historically, the transportation credits and
17 allowances have been set at levels that do not fully
18 compensate handlers for their shipment costs. This
19 built-in shortfall on movements of more distant milk has
20 been supported by Dairy Institute in the past based upon
21 the assumption that it would encourage milk closer to
22 deficit areas to serve the Class 1 market before the more
23 distant milk.

24 As I will discuss in more detail later, the
25 application of the shortfall concept today does not

1 account for the current market infrastructure and
2 procurement patterns, and creates a disincentive for some
3 plants per California milk for Class 1 purposes.

4 We continue to believe that a milk movement
5 incentive system is necessary in order to meet the
6 statutory mandates and guidelines governing our industry.
7 In recent years, the industry has continued to evolve and
8 has undergone considerable structural change.
9 Consolidation of supplying cooperatives and fluid milk
10 processors has changed the milk production and
11 distribution patterns. It is therefore appropriate to
12 review existing systems of transportation allowances and
13 credits to determine if changes are necessary.

14 One trend that has been troubling to Dairy
15 Institute's membership has been the increasing need to
16 rely on over-order premiums as a means to attract milk for
17 fluid purposes. We believe that it is consistent with the
18 purposes of milk stabilization, and with the commitments
19 made by producer leadership at the inception milk pooling,
20 that milk should be attracted to Class 1 plants at order
21 prices. Unfortunately, some in the producer community
22 have held the incorrect view that the sole purpose of the
23 Class 1 price differential is to enhance producer income,
24 rather than recognizing that, in part, its level was
25 designed to assure that Class 1 markets are served.

1 We continue to maintain that the existing order
2 prices paid by processors provide more than enough revenue
3 to attract milk for Class 1 and mandatory Class 2
4 purposes, and that the marketing and pooling plans should
5 provide milk movement incentive mechanisms which are
6 adequate to ensure that those uses are served.

7 Our general concerns with respect to Dairy
8 Institute's positions, we believe that transpiration
9 allowances and credits must be adequate to encourage milk
10 to move to higher-use plants in deficit areas.

11 When rates are not adequate, either the supplier
12 or the customer gets stuck with the transportation bill.
13 Milk suppliers and processing plants operate in a
14 competitive environment. Suppliers can attempt to absorb
15 these unrecovered transportation costs in the short run.
16 But in the longer run they must either pass those costs on
17 or stop supplying the Class 1 market. If they choose to
18 pass the costs on to the processor, the higher-use plant
19 must then decide whether to accept the higher costs or
20 look to other sources of milk.

21 If all processors are facing the same regulated
22 price and all suppliers are attempting to pass on the
23 unrecovered transportation costs, processors might elect
24 to subsidize the transportation of milk to their plants
25 and pay the higher costs. However, when processors face

1 unequal regulated milk prices relative to their
2 competitors, as in the case in southern California with
3 exempt producer distributors and unregulated out-of-state
4 milk bottling plants, processors might attempt to find
5 less expensive milk supplies, such as those located
6 outside the state.

7 Hence, inadequate transportation allowance and
8 credit rates can lead to Class 1 markets being served by
9 out-of-state suppliers to the detriment of the California
10 pool. Inadequate rates also lead to California Class 1
11 processors being both unable to compete favorably with
12 manufacturing plants for milk supplies and at a
13 competitive disadvantage with respect to out-of-state
14 processors. In order to secure the local Class 1 market
15 for California producers, transpiration allowances and
16 credits must be adequate to draw milk without
17 transportation subsidization by the buyer or the supplying
18 cooperative.

19 Transportation allowances. Dairy Institute
20 continues to support the principle that transpiration
21 allowance rates should be set equal to the difference
22 between the cost of the local haul and the cost of a haul
23 to a higher-use plant in metropolitan markets. A slight
24 shortfall should apply to the most distant mileage
25 brackets to encourage milk that is located closer to the

1 market to move first. The mileage brackets should be
2 constructed so that enough milk moves to satisfy fluid
3 milk requirements and that compensation rates are adequate
4 to sufficient numbers of producers.

5 Dairy Institute supports adjustments to the
6 allowance rates proposed by the petitioner because the
7 current allowance rates provide more money than is needed
8 for some milk to move to southern California plants.
9 Dairy Institute members could see no reason to exclude
10 Fresno County from the eligible supply counties for
11 transportation allowances on shipments into southern
12 California.

13 Again, we adopted our position prior to the
14 hearing workshop, and it was based on the initial petition
15 from Land O' Lakes, and we didn't see a lot of
16 justification for the elimination of counties. If there
17 were a compelling reason, we might have reached a
18 different result. But at the time we just couldn't see
19 the reason. And in the absence of a compelling reason to
20 eliminate Fresno County, we oppose this particular aspect
21 of petitioner's.

22 Dairy Institute opposes the MPC proposal with
23 respect to transpiration allowances. While we agree in
24 principle that nearby milk should be encouraged to move to
25 Class 1 uses ahead of more distant milk, we believe that

1 the existing structure of the industry in southern
2 California would result in MPC's proposal being
3 ineffective at altering milk procurement patterns to make
4 them more efficient. The manufacturing plant in Corona
5 will continue to draw enough milk to keep their large
6 operation going, and considerable quantities of milk from
7 the South Valley will still be needed to supply southern
8 California's fluid needs.

9 MPC's proposal, given this industry structure,
10 would give allowances to milk that would move to fluid
11 plants anyway without the availability of such allowances.
12 Therefore, it takes money from the pool that is not needed
13 to encourage milk to move to higher-use plants.

14 The transportation allowance system was never
15 intended to address producer equity problems or to
16 equilibrate hauling costs among producers. It was meant
17 to -- and historically has done so reasonably well --
18 address the narrow problems of how to attract milk to
19 fluid plants in metropolitan areas at order prices.
20 Producer equity issues are addressed through the pool and
21 through the computation of pool prices. Allowances and
22 credits are not intended, nor should they be, to promote
23 equity by making rates available to producers who would
24 serve the Class 1 market anyway.

25 The MPC proposal for allowances on local milk in

1 southern California, while seeming to provide an incentive
2 to pull milk away from manufacturing plants and into fluid
3 plants, will result in little extra milk moving from
4 southern California to fluid plants because of the large
5 cheese plant that is soaking up much of the milk supply --
6 because the large cheese plant that is soaking up much of
7 the milk supply in southern California is a cooperative
8 and will retain control over its members' milk.

9 Also, the cooperative is national in scope and
10 has the ability to move money from other areas of the
11 country in order to match any incentives that might be
12 made available via transportation allowances to local
13 producers.

14 Given that additional local supplies will not be
15 available for Class 1 use in southern California despite
16 the availability of milk movement incentives for local
17 milk, transportation allowances must be large enough to
18 move milk from the South Valley because such milk is
19 needed. MPC's proposed allowance and credit rates are
20 insufficient to encourage the necessary milk movements.

21 MPC's notion of making allowances available only
22 on Class 1 use results in problems for plants that do not
23 have 100 percent Class 1 utilization. The dilution of the
24 allowance rates leads to an incentive that is insufficient
25 to attract milk without additional premiums.

1 Allowances on Class 2 and 3 usage are justified
2 because these products are higher valued uses. MPC's
3 argument you plant eligibility for transportation
4 allowances should be determined on a month-to-month basis
5 rather than a 12-month basis is likewise problematic. On
6 any given month a producer shipping to a plant will not
7 know in advance how much of an allowance he will receive
8 and cannot make informed decisions about where to ship his
9 milk.

10 MPC's one-size-fits-all approach has not been
11 supported by processors or major cooperatives in the past.
12 Prior hearing decisions have confirmed the uniqueness of
13 different local markets and the differing rates on
14 allowances and credits that are necessary to move milk.
15 MPC's approach may indeed be simpler and it may reward a
16 particular group of producers who serve the Class 1
17 market, but it does not serve the primary purpose of the
18 allowance and credit system, which is just to ensure that
19 higher-use plants are served.

20 Dairy Institute does not believe that MPC can
21 prove that their proposal would result in Class 1 markets
22 being served in a more efficient manner without causing
23 Class 1 plants to have to subsidize the transportation of
24 milk to their plants. We urge the rejection of MPC's
25 transportation allowance proposal for all the reasons

1 listed above.

2 Transportation credits. Dairy Institute supports
3 the LOL-proposed adjustments to the credits and allowances
4 for bulk milk to the extent that they are cost justified.
5 Shortfalls in credit rates should only be employed for the
6 most distant milk, and not for milk in relatively closer
7 areas that regularly serve the southern California Class 1
8 market.

9 Dairy Institute does not support the extension of
10 transportation credits to condensed skim because there was
11 not adequate time to fully examine the impacts of such an
12 extension. The proposal might make economic sense. But
13 because condensed skim procurement for fortification is
14 not associated with traditional supply areas or milk sheds
15 and because there is diversity in how plants deal with the
16 fortification requirement, Dairy Institute is opposing
17 transportation credits for condensed skim until we have a
18 more detailed analysis of the impacts of the proposal.
19 Dairy Institute opposes the MPC transportation credit
20 proposal because it would reduce credit rates and provide
21 inadequate incentives to move needed milk on a
22 plant-to-plant basis.

23 Plant-to-plant versus ranch-to-plant milk
24 movements. In recent hearing decisions, the Department
25 has focused on maintaining a level playing field between

1 transportation allowances and credits. Rather than worry
2 about getting equivalent rates between transportation
3 credits and transportation allowances, the Department
4 should focus on the amount of money that it takes to get
5 the milk to move under each type of incentive. For
6 transportation allowances, it is the difference between
7 local haul and the long haul to the deficit area plant,
8 because the producers would incur the local haul under any
9 circumstances. For transportation credits, it is the cost
10 of the plant-to-plant haul, less any area class price
11 differential. The appropriate question for the Department
12 to address pertains to what it takes to get milk to move
13 under each type of incentive, not how we keep the rates
14 roughly equal for both types of incentives.

15 The Department's concerns seem to infer that if
16 transportation credits are set at levels that fully
17 compensate the supplier for the hauling cost, the greater
18 efficiencies of using transportation credits will
19 encourage plant-to-plant milk movements to the exclusion
20 of ranch-to-plant milk movements. We do not believe that
21 this will be the case. There is a need for both types of
22 milk movements.

23 Ranch-to-plant movements provide the full set of
24 components, and some of the fat that is not needed for
25 bottling can be utilized in the other products the plant

1 produces. However, exclusive use of ranch-to-plant milk
2 movements may burden some plants that have only limited
3 ability to utilize the fat that is not needed for
4 bottling.

5 Plant-to-plant movements are needed because they
6 provide a complementary way to move milk without moving
7 all the excess fat that is associated with producer milk.

8 Bottling plants will often need loads of skim to
9 supplement their ranch-to-plant supply in order to provide
10 the type of milk that consumers demand.

11 Transportation credit rates must reimburse for
12 the cost of the plant-to-plant haul. It has been
13 previously argued that adequate transportation credit
14 rates, as we have defined them, give too large a cost
15 advantage to plants that receive "tailored" milk; that is,
16 milk that has already been blended to a standard
17 composition for consumer packaging.

18 In the case of tailored milk moving plant to
19 plant, the tailoring is a service for which the buyer pays
20 extra money through a service charge levied by the
21 supplier. Therefore, the pool is not directly subsidizing
22 the tailoring of milk for customers, as some have
23 suggested. The bottom line here is that when
24 transportation credits and allowances are set at rates
25 that are sufficient to encourage both types of milk to

1 move to higher-use plants, the playing field is level from
2 our perspective.

3 Call provisions. Dairy Institute supports the
4 continuation of the call provisions. Under these
5 provisions, handlers are given incentive to voluntarily
6 supply milk for fluid uses when call provisions are
7 implemented. The existence of the call provisions
8 promotes supply handlers building business relationships
9 with fluid customers to voluntarily release market milk
10 such that both the seller and the buyer can better plan
11 such milk shipments. Without the call provisions, supply
12 handlers have less incentive to build such ongoing
13 relationships, which could exacerbate disorderly and
14 chaotic milk movements in emergency short supply
15 situations.

16 Dairy markets are unpredictable and the call
17 provisions are necessary as a standby mechanism should
18 they be rapidly and unexpectedly needed. Unanticipated
19 weather conditions, rapidly changing manufactured product
20 prices, and cost/price squeezes have caused sudden changes
21 in milk production patterns in the past, and the call the
22 provisions have helped maintain milk supply availability.
23 The call provisions are the only means within the
24 marketing and pooling system to make quota milk available
25 for priority uses.

1 Regional quota adjusters. Dairy Institute
2 supports continuation of the regional quota adjusters on
3 the grounds that our membership believes that quota
4 holders have an obligation to ensure that Class 1 markets
5 are served. RQAs provide, albeit indirectly, pool
6 revenues that are available to fund transportation
7 allowances and credits. We do not support changes in RQAs
8 at this time.

9 Thank you for the opportunity to testify. I'm
10 willing to answer any questions you have at this time.
11 But I would also like to request the opportunity to file a
12 post-hearing brief.

13 HEARING OFFICER ESTES: All right. All the
14 requests for post-hearing briefs today are granted,
15 obviously.

16 The panel, do you have any questions for Dr.
17 Schiek?

18 SENIOR AGRICULTURAL ECONOMIST ERBA: Dr. Schiek,
19 are the eligibility requirements for plants receiving
20 transportation allowances adequate or do they need
21 adjustments?

22 DR. SCHIEK: The eligibility requirements -- just
23 what requirements specifically?

24 SENIOR AGRICULTURAL ECONOMIST ERBA: The
25 percentage of Class 1, 2, and 3 must be processed.

1 DR. SCHIEK: The short answer is: I don't know
2 exactly. I don't have a strong opinion. But I would say,
3 as a principle, that level should be set so that most of
4 the plants that process Class 1 products -- a majority of
5 Class 1 products in the state are covered and have access
6 to the allowances in deficit -- if they're located in
7 deficit areas.

8 I think kind of looking at the data and seeing
9 where there's a logical break point might suggest whether
10 or not it could be moved up or whether it needs to stay
11 where it is.

12 SENIOR AGRICULTURAL ECONOMIST ERBA: What about
13 additional requirements for, say, establishing a maximum
14 that must be and can be processed in the Class 4 products?

15 DR. SCHIEK: Again, you know, I -- obviously the
16 intent of the allowances is to move them and make sure the
17 milk gets moved to higher priority uses.

18 I suppose if you had a plant that was 51 percent
19 Class 1 and 49 percent Class 4A, if it was a big plant you
20 could argue, "Hey, that's a lot of Class 1 use, and it
21 should be served." What I don't know is -- as you can
22 necessarily take a percentage number and apply it in all
23 cases.

24 Our feeling is that the current level works
25 pretty well and there doesn't appear to be a need to

1 change it.

2 SENIOR AGRICULTURAL ECONOMIST ERBA: One other
3 question.

4 Do producers in your opinion have an obligation
5 for the secondary hauler of the milk, that is, the
6 plant-to-plant hauler? Are they responsible for getting
7 the milk to the first -- that first receipt? Are they
8 also responsible for moving that milk further in that the
9 pool provides a subsidy for that currently?

10 DR. SCHIEK: I think the argument is that they're
11 responsible to serve the Class 1 market. And by virtue of
12 the fact that the higher-used markets add money to the
13 pool, and by virtue of the fact that most Class 1 plants
14 would not be able to utilize exclusively ranch-to-plant
15 milk, the market has evolved over time such that consumers
16 demand lower fat fluid milks. That's the Class 1 market.
17 In order to adequately serve that market, I guess you're
18 asking the question, is: Who should bear the cost of
19 making sure that the products consumers want are provided.
20 Our feeling is producers have a stake in that. And like I
21 say, we don't necessarily view transportation credits and
22 allowances substitutes. We view them, you know -- as an
23 industry, we view them as important complements in order
24 to serve the market in a way it needs to be served.

25 SENIOR AGRICULTURAL ECONOMIST ERBA: Thank you.

1 DAIRY MARKETING BRANCH CHIEF IKARI: Let me
2 follow up on that question.

3 Surely there's been discussions within the Dairy
4 Institute about those plants who can take milk from the
5 farm and absorb the cost of taking the extra fat versus
6 plants who get all their milk tailored. And there -- I
7 would assume that there's some competitive issues there
8 among processors.

9 DR. SCHIEK: There are and have been competitive
10 concerns in the past about where those rates are. I think
11 the -- you know, the thing that happens is over time
12 market structure and market procurement patterns change.
13 And I think where people are coming from now -- and as a
14 point I tried to make in my testimony -- is that there are
15 a lot of competitive pressures; and if plants find
16 themselves having to subsidize the call to the plant,
17 there are incentives to look for any ways you can to, you
18 know, eliminate those costs. And some plants have chosen
19 to obtain those supplies from out of state, which I don't
20 think serves producers very well. But it happens because
21 incentives are there to do it.

22 And to the extent that allowance and credit rates
23 do not fully compensate and require somebody to subsidize
24 that, some -- either the supplier but longer term -- the
25 buyer to subsidize that, they're going to look to other

1 sources in order to be competitive. So I think that's
2 more of an overriding concern.

3 And the other thing I would point out is that,
4 you know, tailoring of milk. Plants who have received
5 tailored milk may get some efficiency gains from that.
6 But on the other hand that's also a service that a
7 cooperative supplier provides, and it's an added --
8 value-added service and the plants are charged for that
9 service.

10 Now, the question I guess would be whether the
11 charge -- service charge outweighs the efficiency gain or
12 balances the efficiency gain. And I don't know the answer
13 to that.

14 DAIRY MARKETING BRANCH CHIEF IKARI: Have
15 processors ever talked about -- setting aside the overall
16 concern that you raise, you provided in your testimony --
17 as to how much is too much in terms of the transportation
18 credit where it gives a plant an advantage? Do you have
19 anything to share with us in terms of setting those
20 credits?

21 DR. SCHIEK: Not really beyond the statements
22 that I made here, which is that, you know, our members'
23 Producer Relations Committee supported the notion that
24 milk is going to have to move from the South Valley. And
25 in the past we had argued for a shortfall from Tulare on

1 plant-to-plant movements. I think now there's this
2 recognition that that milk is needed, and the notion is to
3 push the shortfall concept farther out at least to the
4 plants to fully compensate the milk coming in from Tulare.
5 And, again, that's because members feel that that milk is
6 needed and should move to Class 1 plants that earned
7 prices without transportation subsidization by the buyer.

8 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
9 Schiek, on page 4 of your testimony, the very bottom, you
10 mentioned or state, "In the absence of a compelling reason
11 to eliminate Fresno County..." -- it goes on from there.

12 What about the other counties that were
13 eliminated per the proposal?

14 DR. SCHIEK: Yeah. Well, again, I should point
15 out that position that was adopted by our Policy Committee
16 came out when the first Land O' Lakes petition came out.
17 And I guess we weren't clear exactly which counties were
18 being excluded at that point, but it's clear Fresno County
19 was. But I think the general feeling was that unless
20 there's a good reason, like the system's being abused,
21 then why exclude the counties. That's kind of where they
22 were coming from.

23 Now, you know, if presented with evidence that a
24 system is being abused and that the stress milk that can't
25 find a manufacturing home that's located in northern

1 California is being shipped down all the way to southern
2 California with a credit -- or with an allowance, you
3 know, I would guess that the members would have looked
4 differently upon that situation, that the allowances and
5 credits really aren't intended to handle the stress from
6 northern California by guiding it into southern California
7 Class 1 plants. But we didn't discuss that, and the board
8 did not take a position on that, because that wasn't the
9 information that we had at the time.

10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Also
11 in your testimony you indicate that California plants have
12 looked for sources of milk outside of California. And I
13 don't recall exactly where it's at. But you suggested
14 that milk in a cheaper source of milk for your members.

15 All milk, regardless of whether it's --
16 regardless of the source accounts to the pool at the Class
17 1 price.

18 DR. SCHIEK: Right.

19 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
20 then there is credits for that milk depending upon its
21 origin.

22 DR. SCHIEK: Right.

23 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: In
24 order for that milk to be cheaper, I'm assuming that the
25 plant is either 1) paying less for that milk than the pool

1 credit or 2) they are paying a lower premium.

2 Do you have any idea which would be the case?

3 DR. SCHIEK: My understanding, based on
4 conversations with members and folks in the industry, is
5 that the milk coming in from out of state is available at
6 a lower premium. And, again, my understanding -- and, you
7 know, this is -- again, I don't claim to have perfect
8 knowledge on this -- but that premiums that were being
9 levied by or asked for by some in-state suppliers were due
10 in part to the fact that there were some unrecovered
11 costs, costs that they couldn't recover in the system,
12 whether it be transportation. It may be that they -- the
13 services they were providing they weren't equally
14 compensated either. I don't know. But I do believe that
15 the transportation rate allowances and credit rate played
16 a role in that.

17 So in order to supply that market without eating
18 a lot of money or taking a loss, they would have to try to
19 pass that cost on to their customers. And the customers
20 are not trying to get around paying the Class 1 price, but
21 they're looking at the premium structure and they're
22 seeing other milk that's available without the same
23 premium structure. And it's attractive, particularly
24 again when you're competing against exempt PDs and there
25 are now potentially unregulated out of state.

1 AGRICULTURE ECONOMIST GOSSARD: Mr. Schiek, at
2 the beginning of your testimony you expressed an interest
3 in having a different format for milk movement to set up
4 hearings. Would you then envision sort of two workshops,
5 an initial workshop, one that presents background
6 material, interested parties use that background material
7 to generate alternative proposals, followed by a second
8 workshop which covers the analysis of the alternative
9 proposals as to whatever positions you seek?

10 DR. SCHIEK: Yeah, essentially what I'm
11 proposing. And I know that means more work for you guys
12 because you have to do two workshops. But, again, I think
13 the nature of milk movement requires just, you know, reams
14 of information that most of us don't have access to on our
15 own resources. And some of the larger cooperatives, you
16 know, because they know where the producers are and they
17 know where to ship the milk, they have a good piece of
18 that. But a lot of us don't -- we only what the
19 Department's able to provide for us.

20 And, you know, the hauling rate charts are kind
21 of an essential piece. They give us an idea of whether
22 things are in the ball park or not with regard to credits
23 and allowances with regard to cost.

24 So I mean our point -- and, again, I understand
25 that -- you know, I'm not saying the data should have been

1 available earlier. I'm saying the hearing should have
2 been constructed so that we could have done our proposals
3 after the data was available. And the idea of having an
4 informational presentation where you give us the data, and
5 then a pre-hearing workshop where proposals are analyzed,
6 would be a good way to handle that.

7 And I think you folks would benefit as well
8 because I think you'd end up with better proposals and a
9 better hearing record because of it.

10 AGRICULTURE ECONOMIST GOSSARD: Would another
11 alternative -- much of that background material could just
12 be published on an annual basis. If that was made
13 available on a annual basis, would that be of assistance?

14 DR. SCHIEK: That would be of assistance,
15 certainly, as well.

16 You know, and other things that would be
17 helpful -- since I have the platform here -- is that, you
18 know, when we do analysis of the proposals, they tend to
19 be static analysis, which is, you know, what we have the
20 ability to do. But I think the knowledge base is there
21 that we could put an industry study committee together to
22 build a transportation model of the California dairy
23 industry where we could actually analyze dynamic impacts;
24 that is, when you make changes in allowance rates, you
25 know, there's often a change in where milk flows from.

1 You know, right how we tend to look at what the
2 milk distribution pattern was. And now we've got new
3 rates, how much would that have cost or saved. But in
4 reality, when you change rates, there's economic
5 incentives for milk movements to move around. And it
6 would not be a terribly difficult thing with the knowledge
7 base of the Department and industry to put together a
8 model where those changes would be analyzed. And, again,
9 that would improve the hearing record a lot and make for
10 better informed policy decisions.

11 AGRICULTURE ECONOMIST GOSSARD: Going on. And
12 you had both the specific pages, but in pages 2 and 3 you
13 talk about the need to move milk. And in some places you
14 talk about the Class 1 and 2 usage, in other places 1, 2
15 and 3, and sometimes you just talk about fluid usage,
16 Class 1. And this gets a little to the Milk Producers
17 Council proposal. Right now, the credits are just geared
18 to Class 1. And the allowances treat Class 1, 2 and 3
19 equally.

20 Is that the appropriate weight? Should more
21 weight be given to milk moving to 1 or 1 and 2 or 3?

22 DR. SCHIEK: Yeah. Well, yeah, I understand
23 where you're coming from.

24 Class 1 and 2 -- you know, I tend to think of
25 Class 1 and mandatory Class 2 use, there's a requirement

1 that those monies be pooled. And I think you could think
2 of those as -- you know, because there's requirement that
3 they be pooled, I think you can think of those as usages
4 that should be served.

5 I think part of what we run into here is that the
6 goal is primarily to attract milk for fluid use,
7 primarily. But historically Class 1 plants have produced
8 a lot of other products in addition to the bottling. And
9 we still have quite a few Class 1 processors today who
10 make yogurt and ice cream, any number of other higher use
11 products.

12 And I think it gets to the point of, if you're
13 going to provide a transportation allowance, which is made
14 available to producers who ship to a given plant, if you
15 make it only available to Class 1, either processor or a
16 state is put in a situation where you assign certain
17 producers to Class 1 usage and others to Class 2 and 3,
18 which, you know, generally is a difficult and untenable
19 situation because that's supposedly what pooling is meant
20 to eliminating.

21 Or you kind of give an average prorated rate,
22 which now is suddenly not a sufficient rate to attract
23 milk Class 1 use. It's lower than the rate that is
24 determined we needed.

25 Now, I would also say that I believe that there's

1 sense in having milk movement allowances available to any
2 higher valued use. As long as, you know, the
3 reimbursement rate or the a allowance rate doesn't exceed
4 the differential to the pool, that should be okay. And
5 under current rates I don't see that as a problem.

6 Mr. Vanden Heuvel stated, you know, the advantage
7 may be pretty close to nothing. But, you know, pretty
8 close or almost doesn't count. I mean if it's still a
9 positive contribution to the pool, then I still think it's
10 valid.

11 AGRICULTURE ECONOMIST GOSSARD: On the bottom of
12 page 3 you say one trend that has been troubling the Dairy
13 Institute's membership has been the increasing need to
14 rely on over-order premiums as a means to attract milk for
15 fluid purposes.

16 At the last hearing the Department held earlier
17 this year, there was some discussion about the fact that
18 if the Class 4B price was raised, the Hilmar cheese plant
19 might be paying smaller over-order premiums to its
20 members, which might change the over-order premium system
21 for the plants -- Class 1 plants in southern California
22 competing for the same health supply.

23 To what extent is the Department responsible for
24 paying the subsidy for milk movement and to what extent
25 are we not responsible for dealing with competitive

1 situations?

2 DR. SCHIEK: That's a very good question, a
3 thoughtful one. If you'll give me a minute to think about
4 the answer.

5 Your point is well taken. I guess the issue is
6 should the Department be responsible for making Class 1
7 plants competitive with manufacturing plants who are out
8 there paying premiums based on the fact that they're able
9 to generate higher values through their plants, through
10 the products they produce.

11 I would argue that to some extent their ability
12 to do that, manufacturing plants' ability to pay those
13 premiums was due to pooling. And in days before pooling,
14 Class 1 processors had a higher price and had no trouble
15 attracting milk. So, I think there is some validity to
16 the pool addressing those concerns.

17 On the other hand, what we're talking about here
18 today is really primarily the transportation. You may
19 recall that prior to the last hearing, at the series of
20 workshops the Department had, we floated a concept of a
21 Class 1 incentive.

22 In reality, I don't think we saw that as a direct
23 replacement for allowances and credits, which deal
24 primarily with transportation, but as the incentive as a
25 means of dealing with, in fact, that there's all these

1 premium structures out there in the market place from the
2 manufacturing side.

3 And, you know it's a complex issue. I don't
4 pretend to say the answer is simple, because we've got
5 different goals at work here. On the one hand you
6 could -- you've mentioned that the 4B price being raised
7 may have impacted the ability of cheese plants to pay
8 premiums. And to some extent that may accomplish some
9 purposes on the Class 1 side. On the other hand, we want
10 to have adequate manufacturing capacity in the state so we
11 don't have the distressed milk trying to move all the way
12 into southern California from northern California.

13 So I think, you know, again, it's a balancing
14 issue.

15 AGRICULTURE ECONOMIST GOSSARD: In the bottom of
16 page 4: "The Dairy Institute supports adjustments to the
17 allowance rates proposed by the petitioner."

18 With the exception that you already discussed
19 of -- that definitely you didn't want to exclude northern
20 California, but you didn't give clear direction to your
21 board as to whether it's not to exclude the rest of
22 northern -- I mean not to exclude Fresno. But you didn't
23 give direct information for your board on the other 45
24 towns.

25 Does that mean that the Dairy Institute supports

1 making Riverside County eligible for transportation
2 allowances?

3 DR. SCHIEK: Yes, we do.

4 AGRICULTURE ECONOMIST GOSSARD: As in the
5 question after Dr. Gruebele's testimony, what about the
6 situation that would leave one Class 1 plant in southern
7 California in San Bernardino County, it's the only Class 1
8 plant, without transportation allowances; would that be
9 equitable?

10 DR. SCHIEK: Again, I -- if that plant requires
11 ranch-to-plant milk movements from the South Valley, then
12 I would argue they should be allowed to have that as well.

13 I don't -- I think the plant you're referring so
14 is a producer distributor. I don't know how much outside
15 milk it would procure. But maybe I'm thinking of the
16 wrong plant.

17 So if they have all their milk needs met by their
18 own production, then -- it's an interesting theoretical
19 question. I don't know how much practical application in
20 fact it has.

21 AGRICULTURE ECONOMIST GOSSARD: Likewise, in
22 looking at one of the departmental exhibits, it shows
23 relative Class 1 production. Our utilization in the
24 county is relative to production. And in that sense, for
25 example, Sonoma County is more of a deficit county than

1 Riverside County.

2 Wouldn't -- if Riverside County should be getting
3 an allowance, what about Sonoma County?

4 DR. SCHIEK: Well, this is an issue we discussed
5 in our Policy Committee meeting. And there are clearly
6 some problems in the Sonoma area with regard to some --
7 all rates that don't appear to make sense. And we
8 discussed this at length, that maybe this needs to be
9 addressed. And I think the consensus of the Producer
10 Relations Committee, and the Board backed it up, was that
11 perhaps we need to address this with the haulers and the
12 suppliers first before coming and trying to propose
13 changes. It may be that at some future date we'll need to
14 do that. But the decision was to try to see if there was
15 another way to resolve this before coming and looking at
16 changing rates and maybe making an allowance or
17 eliminating the availability of getting allowances. You
18 know, you notice when you look at the numbers for the
19 north Bay Area, the local haul is greater than the haul
20 into the Bay Area, which doesn't seem to make sense. I
21 mean obviously you're moving more miles and you're moving
22 through urban traffic to get to the Bay Area. It just
23 doesn't make sense.

24 And you could try to address that through the
25 allowance system. But if the root cause of that is some

1 business practice that has a historical root that, you
2 know, people have kind of sat and haven't really thought
3 about, there might be other ways to address that problem.

4 AGRICULTURE ECONOMIST GOSSARD: Now, finally, the
5 Land O' Lakes proposal would reduce the transportation
6 allowances within southern California.

7 The Dairy Institute supports that as well?

8 DR. SCHIEK: With regard to the areas where they
9 were talking about reducing it, the argument that they
10 presented to us, which was that those producers would be
11 overcompensated and had a strong incentive -- a greater
12 incentive than was needed to supply the Class 1 market in
13 order to get them, you know, we just found that, you
14 know -- again, going back to the principle of the -- 1)
15 Does the milk need allowance to get it to move? 2) The
16 allowance rate should basically be the difference between
17 the local haul and the long haul. And their argument to
18 us was that that allowance rate exceeded the difference
19 between a local and a long haul. And so we support
20 cutting it back to the point where it does equal the
21 difference between the local haul and the long haul.

22 AGRICULTURE ECONOMIST GOSSARD: Then if you apply
23 that same principle to milk going into the Bay Area, then
24 instead of having a single concentric circle with the
25 current data, you would have the lower allowances coming

1 from the north Bay into the Bay Area.

2 DR. SCHIEK: Right. I mean, one -- frankly, one
3 of the things that we discussed was perhaps sort of
4 bifurcating the supply area going into the Bay Area and
5 having, you know, maybe no allowance from the north Bay
6 into the Bay Area versus, you know, the valley where
7 you -- coming from the North Valley where you still need
8 an allowance. But, again, there's a difference between
9 issues that are cost based, which we appeal to situation
10 in southern California here, it's based on a cost of
11 actually hauling that milk, versus issues that are
12 institutionally based. I don't see how those rates could
13 be cost based. And I think the decision was when we
14 looked at that that there was something -- there was a
15 better way to address it than to come, you know, and
16 expect the state to accommodate this situation, which
17 is -- maybe can be solved in another way.

18 AGRICULTURE ECONOMIST GOSSARD: On page 5 of your
19 testimony, towards the middle, you talk about the --
20 third paragraph -- "The MPC proposal for allowances on
21 local milk in southern California, while seeming to
22 provide an incentive to pull milk away from the
23 manufacturing plants and into fluid plants, will result in
24 little extra milk moving from southern California to fluid
25 plants," et cetera et cetera.

1 But without a dynamic programming model, that's
2 an assumption you're making that that's what will happen?

3 DR. SCHIEK: It's an informed assumption.

4 AGRICULTURE ECONOMIST GOSSARD: Okay. Finally --
5 no, sorry. Two more.

6 On page 6 under the transportation credits --

7 DAIRY MARKETING BRANCH CHIEF IKARI: Tom can I
8 ask a question?

9 That assumption was based on the five cents that
10 MPC proposed -- the five-cent allowance that --

11 DR. SCHIEK: Yeah.

12 DAIRY MARKETING BRANCH CHIEF IKARI: Okay.

13 DR. SCHIEK: The assumption is that, you know,
14 you begin to give allowances to producers in southern
15 California, is that going to pull milk away from that
16 plant and make more southern California milk available to
17 Class 1 market? That's the question we need to begin
18 with.

19 And my informed assumption is that the
20 cooperative operating that plant has a strong incentive to
21 keep that plant wet for the milk, make sure they have
22 enough milk to operate that plant efficiently. And
23 because they're a cooperative because they have members,
24 the sense we get is that, you know, they're not going to
25 just say, "Okay, take our milk and we'll operate at half

1 capacity," or whatever. "And we'll buy our milk from the
2 South Valley area where we cannot get any transportation
3 allowance and increase our procurement costs." We just
4 don't think that's a likely scenario.

5 So MPC's proposal, you know, we think that sort
6 of the principle behind it has some merit. But we've got
7 to deal with the world the way it is, not the way we would
8 like it to be; or, you know, the way it actually is and
9 not how it should be in theory. I mean Dr. Gruebele
10 talked about the location studies by Raymond Bressler.
11 And when I was a graduate student in agricultural
12 marketing, that was one of the first things we looked at
13 in location analysis was Bressler's model of milk sheds
14 and where plants are located. And the argument is there's
15 never a cheese plant in an metropolitan area. Well, we
16 have -- do we pretend it doesn't exist or do we recognize
17 reality and kind of say what does it take to get the Class
18 1 market served given that reality? And that's the point.

19 AGRICULTURE ECONOMIST GOSSARD: On page 6 on the
20 transportation credits, you say you support the LOL
21 proposals. That would be both for increasing the
22 transportation credits and establishing two levels of
23 transportation credits. One going into San Diego and
24 Riverside and a lower -- the high current rate going into
25 Orange, Ventura, and Los Angeles.

1 DR. SCHIEK: Establishing a higher credit rate in
2 Riverside, San Diego, lower credit rate in -- is that
3 right?

4 AGRICULTURE ECONOMIST GOSSARD: They would
5 increase -- they would increase the credit going from
6 Tulare into Orange, Los Angeles and Ventura, 1; and, 2,
7 they would make Riverside and San Diego have a different
8 rate higher than that. Do you support both -- the
9 Institute supports both proposals?

10 DR. SCHIEK: Yes, we do.

11 AGRICULTURE ECONOMIST GOSSARD: In that
12 paragraph, you mention shortfalls in credit should only be
13 employed for the most distant milk, Fresno, and not the
14 milk from relatively closer areas, Kern, Tulare, and
15 Kings. But actually for credits there is no --

16 DR. SCHIEK: Yeah. That was -- maybe I was
17 confused, but I was writing down how I was thinking, and I
18 was writing about allowances. But the idea here is that,
19 you know, the Fresno milk should have a small shortfall.
20 But we're arguing that milk is going to have to flow from
21 Tulare in a plant-to-plant basis and we would have full
22 compensation on at that point.

23 AGRICULTURE ECONOMIST GOSSARD: Don't worry. I
24 have been fooled by this whole subject at times.

25 Finally, on page 7 at the top, about the 5th line

1 down, "In the case of tailored milk moving plant to plant,
2 the tailoring is a service for which the buyer pays extra
3 money through a service charge levied by the supplier."

4 If the transportation credit is too large, does
5 that just end up meaning that the service charge is too
6 small, doesn't reflect the total cost because the credit
7 is making up the difference? How do we know when the
8 credit is the right level?

9 DR. SCHIEK: Yeah, you could certainly set a
10 credit level too high. But our point is that if the
11 credit level is only covering the cost of moving the milk
12 less the area differential, then its's only -- credit
13 level is only pertaining to the transportation component,
14 not the cost of the service of tailoring.

15 Does that make sense? Does that answer your
16 question, I guess?

17 AGRICULTURE ECONOMIST GOSSARD: I would have to
18 think about that for a second. But we may just pass,
19 unless somebody else has a question. Otherwise I'm done.

20 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
21 a couple of just quick questions.

22 When you talked about the elongated process for
23 the hearing, could you -- if you're going to file a
24 post-hearing brief, could you identify the information
25 that you would like the Department to prepare and announce

1 that -- that would be --

2 DR. SCHIEK: Okay.

3 DAIRY MARKETING BRANCH CHIEF IKARI: The second
4 question, turning back to that previous discussion about
5 the allowance. The minimum allowance that the pool plan
6 currently provides is nine cents. What if the Department
7 provided minimum allowance of nine cents up to 59 miles in
8 southern California; did you position stay the same?

9 DR. SCHIEK: You know, I think our overall
10 position is that if there's a justification for giving an
11 allowance, and if you want to say in order to ensure
12 that -- if you wanted to say that --

13 DAIRY MARKETING BRANCH CHIEF IKARI: The closest
14 milk goes?

15 DR. SCHIEK: Well, not so much closest milk. But
16 that those who serve the market are rewarded. And it
17 costs more for Dairymen to ship to a fluid plant than to
18 ship to a local plant to one if they're given allowance
19 that would equal that for equity basis. You know, we
20 don't think that's the purpose of the allowance system.
21 But if you were to do that, a key issue would be that you
22 not sort of short change the more distant milk, because we
23 do not believe giving that allowance because of the
24 structure of the market down there will result in more
25 efficient type communities. It would essentially be

1 pool -- giving -- the pool would be paying money for some
2 producers. But no sort of net result -- additional result
3 other than transfer of income type issues would be
4 achieved. No change and no procurement would be noted
5 because of that. That's our opinion, our belief based on
6 structure of the market.

7 MILK POOLING BRANCH CHIEF LEE: Brief question.

8 Dr. Schiek, in your testimony you mentioned that
9 there's -- you do not have a position on premium skim
10 receiving transportation credit. In your post-hearing
11 brief could you -- would you have enough time for you to
12 have a position --

13 DR. SCHIEK: Well, We have a position on that to
14 oppose it at this time. Do we have enough time to
15 complete the analysis? I can guaranty you we wouldn't.
16 In a post-hearing brief is no.

17 MILK POOLING BRANCH CHIEF LEE: Okay. Thank you.

18 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
19 final question from myself.

20 You indicate that it makes sense to have a
21 transportation allowance for milk so long as the
22 contribution to the pool for that milk was greater than
23 the cost of the allowance. What would you measure that --
24 or how would measure that contribution?

25 DR. SCHIEK: Yeah, a that's a good point. What I

1 was thinking was that if you're not -- okay. If you're
2 not sending that milk for the higher valued use, you're
3 going to be sending it most likely to a 4A plant. We're
4 talking about 2 and 3.

5 And so the point here was if it cost the pool 50
6 cents to ship that milk to the higher use plant, and the
7 differential Class 3, for example, over a class 4A is 62
8 cents, I think there's still benefit in moving that milk
9 to a higher value use.

10 AGRICULTURE ECONOMIST GOSSARD: Just to follow up
11 my on early question on the service charge. It gets back
12 to this whole issue of under the LOL proposal, what users
13 will -- what comes out of pool to pay for an equivalent
14 amount of milk moving ranch to plant versus plant to plant
15 would be quite different.

16 Somehow shouldn't that difference be made up in
17 the service charge the plant receiving the plant help is
18 getting?

19 DR. SCHIEK: I guess I would -- no. I guess my
20 feeling is that that's not necessarily the case. Because
21 the service charge really pertains to the plant's cost of
22 making the tailored milk the value added cost.

23 Now, if the plant were able to get that amount of
24 service charge from the supplier -- you know, I'm sure
25 they'd had like to. But I'm not sure that I would say

1 that's a law or a bonafide principle that that service
2 charge to equal that difference efficiency.

3 But, you know, what. I will give that some more
4 attention in the post-hearing brief, if you'd like.

5 AGRICULTURE ECONOMIST GOSSARD: If you would
6 please. It is obviously something that is of great
7 interest to me.

8 No more questions.

9 HEARING OFFICER ESTES: Is the panel concluded?

10 Okay. Thank you for your testimony today.

11 And our next witness is --

12 THE REPORTER: Can we take a break for a minute?

13 HEARING OFFICER ESTES: Sure.

14 THE REPORTER: Okay. Thanks.

15 (Thereupon a lunch break was taken.)

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1 AFTERNOON SESSION

2 HEARING OFFICER ESTES: Okay. We're back in
3 session.

4 Before we proceed to take our next witness I just
5 want to note that there's a correction to be made in terms
6 of where to send a post-hearing brief. We will get them
7 eventually if they come via the address, but basically you
8 need to send them to 560 J Street, Suite 150, instead of
9 1220 N street, Room A224. So --

10 MR. VANDEN HEUVEL: We can still fax them, can't
11 we?

12 HEARING OFFICER ESTES: Yes.

13 MR. VANDEN HEUVEL: And E-mail?

14 HEARING OFFICER ESTES: Yes.

15 So we'll proceed on with our next witness here
16 today.

17 Gary Korsmeier, California Dairies, Incorporated.

18 Mr. Korsmeier, could you please state your name
19 and spell your last name for the record.

20 MR. KORSMEIER: Yes, Mr. Hearing Officer. My
21 name is Gary Korsmeier, last name is spelled
22 K-o-r-s-m-e-i-e-r.

23 HEARING OFFICER ESTES: And could you identify
24 the organization that you represent.

25 MR. KORSMEIER: I represent California Dairies.

1 HEARING OFFICER ESTES: And describe the nature
2 of your organization and the process by which your
3 testimony was developed for presentation today.

4 MR. KORSMEIER: And we have that in the first
5 part of my testimony. Can I go ahead --

6 HEARING OFFICER ESTES: That would be fine.

7 MR. KORSMEIER: Fine. Thank you.

8 HEARING OFFICER ESTES: Let me just ask you one
9 other question before you commence your testimony. I
10 assume you want to introduce your written statement in the
11 record as an exhibit?

12 MR. KORSMEIER: Yes, sir.

13 HEARING OFFICER ESTES: I'll introduce that in
14 the record as Exhibit Number 67.

15 (Thereupon the above-referenced document
16 was marked the hearing officer as
17 Exhibit 67.)

18 (Thereupon the witness was sworn, by the
19 hearing officer, to tell the truth and
20 nothing but the truth.)

21 MR. KORSMEIER: Yes, sir.

22 Mr. Hearing Officer and members of the panel: My
23 name is Gary Korsmeier. I'm President and Chief Executive
24 Officer of California Dairies, Inc., headquartered in
25 Artesia, California. We represent over 40 percent of the

1 milk production in California, from approximately 700
2 producers throughout the state.

3 Our testimony today has been approved by our
4 Board of Directors at their meeting held on May 28, 2003.

5 The majority of our testimony will address
6 transportation allowances and credits in southern
7 California where we have been the major supplier of milk
8 for over 30 years and still represent over 50 percent of
9 the milk produced in the southern California region.

10 The reasons for a transportation system to
11 subsidize movement into southern California are evermore
12 parent today because of the continual decrease in local
13 milk production. In the past year, we have experienced
14 almost a 10 percent decline in our southern California
15 production and expect to lose an additional 15 percent in
16 the next 12 months. More and more milk will have to be
17 transported from Tulare and especially Kern Counties to
18 satisfy the demands of processors in southern California.

19 A few notable exceptions prohibits us from
20 supporting the petitioner, Land O' Lakes total proposal at
21 this hearing today. But there's a lot more agreement than
22 there is disagreement.

23 We are opposed to the alternate proposal by Milk
24 Producers Council because each marketing area has its own
25 unique set of transportation an marketing issues, and our

1 viewpoint is similar to our testimony at the June 28,
2 2001, hearing on this same subject, that you cannot take a
3 template and superimpose it over the marketing areas of
4 this state and accomplish the objectives of milk movement
5 provisions.

6 One of the provisions of the alternate proposal
7 by MPC that is especially troubling to us is the changes
8 to Section 921 of the pooling plan which would eliminate
9 our cooperative's Artesia plant to receive transportation
10 allowances. We have invested hundreds of thousands of
11 dollars to equip that plant to handle the fluctuating
12 needs of processors in southern California and provide
13 condensed skim and pre-mixes to the market. Numerous
14 times each week milk we have already scheduled from Kern
15 County to Los Angeles has to be diverted to Artesia
16 because of scheduling changes due to producer pickup
17 times, processor delivery times, traffic congestion, or
18 cancellation of orders. The Artesia plant has
19 historically been and continues to be the balancing plant
20 for southern California. And as long as we have more than
21 50 percent plant utilization in Class 1, 2, or 3, we
22 should qualify for transportation allowances.

23 We would like to add more to that, if I could, at
24 this time. When you look at the concern that some have
25 expressed here today as far as the costs to the pool of

1 bringing milk into this plant, because I believe this is
2 the only plant that's really being singled out as far as
3 the Milk Producer Council's testimony, we bring a lot
4 more, tremendous more milk into that plant from local
5 supply that does not get a transportation allowance than
6 we do when bringing milk down from Kern County into that
7 plant.

8 So, again, we believe that because of a higher
9 utilization at least if it's over the 50 percent threshold
10 that can Class 1, 2 and 3, that that plant needs to
11 qualify because of the service that it provides.

12 The marketing conditions that we have today in
13 milk movement are quite different than what we had at the
14 last time we had this hearing in 2001. We have the issue
15 of out-of-state milk, both in bulk and package form, and
16 we've also got issues as far as going forward on how we're
17 going to address this. And the market's going to change
18 even more in the next several months.

19 So I think our industry needs to look at this
20 situation. We need to possibly address something, maybe
21 not that dissimilar to what Milk Producers Council is
22 proposing that we have some kind of categories that we
23 look at, because we've got different receiving areas in
24 the state that are getting transportation allowances at
25 zero miles. And I myself am questioning whether that need

1 continues to be. So I do think there is a desire on our
2 part at least to look at this and possibly look at some
3 changes because of the marketing conditions that we now
4 are experiencing.

5 We will now address our recommendations to both
6 transportation allowances and credits.

7 Transportation allowances. We support the
8 changes as proposed by the petitioner Land O' Lakes for
9 southern California. The changes in designated supply
10 counties that are able to receive transportation
11 allowances and the rate change for the local southern
12 California counties will reduce the overall cost of
13 transportation allowances to the producer pool, not
14 jeopardize the availability of milk to processors, and
15 improve equity among producers in different regions of the
16 state.

17 Prior to the changes made in September 2001,
18 there was a provision that allowed for a 30 cent
19 transportation allowance from all other counties into
20 southern California, but with the addition of Santa
21 Barbara as a designated supply county that covers the
22 historical movement of milk into the Los Angeles areas.
23 In our opinion, the necessary milk movement from ranch to
24 plant for southern California is adequately covered by
25 the petitioner's proposal.

1 The petitioner did not address northern
2 California transportation allowances, and we would like to
3 recommend one change as follows: In Section 921.2(a), for
4 plants located in the Bay Area receiving area, which shall
5 consist of the counties of Alameda, Contra Costa, Santa
6 Clara, Santa Cruz, San Francisco, and San Mateo, From zero
7 to 99 miles we are requesting an increase to 28 cents from
8 the current 24 cents; over 99 through 199 is 32 cents; and
9 over 199 is 34.

10 Now, we've heard previous testimony or concern or
11 question over the Bay Area movement. We are addressing
12 this based on our historical movement in that area. And
13 there might be, you know, many others here that will
14 testify or other data that will be available that will
15 indicate that, you know, this increase is not warranted
16 based on the actual milk that's moving.

17 But as I move on to my testimony, we move our
18 Marin County producers from time to time to the Bay Area
19 at a cost of just under 60 cents a hundredweight. And
20 even with the above 4 cent per weight adjustment for each
21 of those categories, it still leaves our net cost of over
22 30 cents per hundredweight, which is at the high end of
23 producer cost moving into the Class 1 markets in deficit
24 areas. Again, thanking southern California.

25 The issue of transportation credits. Pursuant to

1 Section 300.2 of the Stabilization and Marketing Plan for
2 market milk, we would like to recommend the following
3 changes: As far as the designated supply counties, as far
4 as Los Angeles County, the maximum deduction per
5 hundredweight we are requesting a 10 cent increase that's
6 presently at 24. I was a little bit disappointed that the
7 petitioner did not address the Los Angeles County issue as
8 far as transportation credit when he did address Tulare
9 and Fresno.

10 And those from designated deficit counties of San
11 Diego, Riverside, Orange, and Ventura, we are supporting
12 to an extent this request in the Tulare County to move to
13 Riverside or San Diego; and also from Tulare County to
14 Orange, Los Angeles, and Ventura.

15 The latter category there of 60 cent is a 10 cent
16 increase. And we're also -- if you notice, that's the
17 same amount that we have suggested the increase in L.A.
18 County so we keep the same competitive position that was
19 established at the last hearing as far as L.A. County's
20 movement into Riverside primarily would be the one plant
21 that that would move into.

22 And the other one that's got quite a bit of
23 attention I think we've got some maybe direct knowledge
24 on, on Fresno and Kings County, we are recommending to
25 delete that county in total as far as transportation

1 credits are concerned. We are not aware of any movement
2 out of those two counties over the last, you know, several
3 years. Currently nothing is moving. And I don't envision
4 anything would move from those counties. It's going to
5 move from Kern and Tulare County, not Fresno or Kings. So
6 we believe that we can delete those as far as receiving
7 credits, as we've done with the allowances.

8 And then there's no change in the other areas as
9 far as the other areas of the state.

10 We support the petitioner's request to separate
11 Riverside and San Diego Counties with a higher deduction
12 from Tulare County, but do not support the level that they
13 are requesting. Disincentives from distant designated
14 supply counties are still needed to allow for
15 opportunities for local manufacturers to supply needed
16 markets at a cost savings to the pool.

17 Therefore, we are recommending a 6 cent per
18 hundredweight shortfall from the petitioner's proposal and
19 have made a corresponding adjustment, as just stated, to
20 the Los Angeles County designated supply rate to maintain
21 the same relationship to our recommended Tulare County
22 rate.

23 So those previous rates that I've quoted of 60
24 and 68 are a 6 cent shortfall from the petitioner's
25 request.

1 A similar shortfall exists in Los Angeles County
2 as evidenced by our testimony on June 28, 2001, which we
3 stated that independent hauling rate quote of 39 cents per
4 hundredweight has been -- we've received from moving, for
5 deliveries to Riverside County from the Los Angeles
6 County. And that's basically a two-year-old rate. And if
7 we're using the 34 cents as we are recommending for L.A.
8 County, that is very close to the 6 cents that we're
9 recommending shortfall in the other counties.

10 Since there has been no plant to plant movement
11 in the past few years from Fresno County to Los Angeles
12 and there's absolutely no need to burden the pool revenues
13 with unnecessary milk movement, we are recommending again
14 that the Fresno and Kings County be removed as designated
15 supply counties for transportation credits.

16 Our strongest objection to the petitioner's
17 request is the inclusion of condensed skim as being able
18 to receive transportation credits. As we stated earlier,
19 our local southern California plant in Artesia is totally
20 equipped to supply any and all condensed skim needs and
21 has historically provided a high quality product,
22 excellent service to the market at competitive prices.
23 Market requirements have been more than adequately
24 satisfied, and we are committed to supplying those markets
25 in the future without a cost to the producer pool.

1 We appreciate the opportunity to testify on this
2 important subject matter to CDI and recognize that some of
3 our recommendations were not offered as an alternative
4 proposal. But we feel our changes are not substantive and
5 are fully supported by current movement and trends and
6 actual costs.

7 And If I may, I'd like to add a couple items
8 before questions.

9 One is to support the -- under questions and
10 answers from Mr. Jeff Vanden Heuvel concerning RQAs in Mr.
11 Bob Horton's letter. We do not believe RQAs should be
12 addressed at this hearing at this time. That is a
13 redistribution of producer dollars. And that should be
14 something that should be addressed individually by
15 producers and not at this hearing.

16 The petitioner's comments about having to make
17 adjustments in condensed to be more competitive without a
18 state. I think under the questions and answers that was
19 also brought out, that that adjustment that he's asking
20 for will not make him competitive or LOL competitive
21 without a state condensed. None of us right now are
22 competitive without a state condensed. And that change
23 will not accomplish, you know, that request.

24 The comment was also made by the petitioner of
25 the profits that he is currently obtaining from moving

1 milk out of Kern County into Los Angeles as far as
2 transportation allowance is concerned. I think we
3 probably move more milk than anybody from that county into
4 southern California, and there is not a profit moving from
5 that county. It costs us about 65 cents. And you've got
6 the 43 cent allowance. That's about 22 cents, which is
7 pretty close -- very comparable to in-haul rates, you
8 know, in that area and also in the Tulare area.

9 So we -- we are supportive of continuing the 43
10 and the 58 cents.

11 I think the other statement I need to make
12 concerning movement into southern California in the
13 future, as we continue to see the decreasing levels of
14 production in southern California, Kern county is really
15 going to be the county that is going to be needed for
16 movement into southern California under the transportation
17 allowance system.

18 The 43 cents, as I stated, is adequate to cover
19 those costs today. And I think you'll see a enhancement
20 of that movement from that county into southern California
21 in for all actual purposes you really only need that
22 county to move milk into southern California. You don't
23 need milk from ranch to plant out of Tulare County. The
24 58 cents does not cover our costs in moving milk from
25 ranch to plant out of Tulare County. But when you look at

1 the volumes that are in Kern County, I believe that county
2 itself can more than satisfy the desires of as far as
3 processors in southern California at least moving from
4 ranch to plant.

5 The plant-to-plant issue is Tulare. There isn't
6 any movement currently from plant to plant other than
7 Tulare or south of Tulare. But, you know, you could build
8 a case that, you know, the movements that should occur in
9 the future, that the 43 cent level would be the only level
10 that would be needed. And you probably wouldn't even need
11 the 58 cent level.

12 But we are at this hearing testifying in support
13 of maintaining both of those levels at this time. And we
14 would hope that -- I think Dairy Institute and others have
15 stated that there could be some industry input or some
16 industry involvement in looking at this whole issue of
17 transportation allowances and credits, because as we move
18 forward the changes are evident today that we're going to
19 have to make some adjustments. And, again, when you look
20 at some of the areas like receiving areas of Solano and
21 the Bay Area, Sacramento, I even am somewhat questioning,
22 you know, the need to have transportation allowances at
23 the zero level.

24 One of the -- again, the proposal by Milk
25 Producers Council was to in all areas. But I think maybe

1 we can look at that in the future. And I'm not sure there
2 is a need for milk that's, say, less than 25 miles to the
3 market to have the transportation allowances in any of the
4 receiving areas, because I think conditions have changed
5 from the time when those were originally put in place.
6 Now, that's my personal opinion, and I know that we would
7 need to have a lot of industry input. But I believe
8 that -- I am in agreement with the concept what Milk
9 Producers Council was saying, but, you know, maybe we can
10 look at changes in that to make it similar within the
11 receiving areas that -- but not at the level of zero to 15
12 miles of a nickel and, you know, not in the aggregate or
13 the amount that they stated.

14 So, again, I think that's concludes my testimony,
15 Mr. Hearing Officer. And I'd be glad to answer any
16 questions. And certainly we want the right to file a
17 post-hearing brief.

18 HEARING OFFICER ESTES: Certainly.

19 Let me just mention about the post-hearing brief
20 again for people that were late arriving.

21 And I have to say I'm a little confused about
22 this myself just based on how we receive mail at the legal
23 office. But there's been a big movement at different
24 branches and divisions and things of that nature. Food
25 and Ag has a major building renovation going on, which I'm

1 sure many of you are already aware.

2 DAIRY MARKETING BRANCH CHIEF IKARI: If they mail
3 it --

4 HEARING OFFICER ESTES: Yeah, if it's to be
5 mailed --

6 DAIRY MARKETING BRANCH CHIEF IKARI: If it's
7 mailed, it's to 1220 N street. But if they bring it into
8 the office, then we want them to bring it to the J street
9 address.

10 HEARING OFFICER ESTES: Did everyone hear that.

11 Let me just repeat it again. If you're going to
12 personally deliver it, it should be delivered to 560 J
13 Street, Suite 150. And if it's mailed, you can mail it to
14 the old address, which is 1220 N street, I believe Room
15 A221.

16 DAIRY MARKETING BRANCH CHIEF IKARI: No, just
17 Department of Food and Ag at 1220 N.

18 HEARING OFFICER ESTES: And then of course you
19 can FAX them, as has always been the case, or E-mail them
20 as well, which might be the most efficient way of doing
21 it.

22 So does the panel have any questions?

23 SENIOR AGRICULTURAL ECONOMIST ERBA: I have a
24 couple questions of Mr. Korsmeier.

25 You said initially were you opposed to Milk

1 Producers Council's proposal because of the template, you
2 didn't want to be able to superimpose it over marketing
3 areas that have different characteristics and so forth.

4 What about some of the other concepts being
5 advanced, like prorating the transportation allowance
6 based on Class 1 usage, or on the concept of any Class 1
7 plant should qualify for some kind of allowance? Now, you
8 may have to do some tinkering to get around the issues
9 that you've brought up. But you could possibly take each
10 one of those markets that deal with it one on one to get
11 around the issue you brought up. Are you opposed to the
12 other concepts as well?

13 MR. KORSMEIER: Yes, I think at -- at this
14 juncture we believe that the current qualifying for plants
15 of the 80 percent Class 1 is adequately satisfying the
16 market needs and we would be -- so we would be not
17 supportive of their position of class 1 only.

18 SENIOR AGRICULTURAL ECONOMIST ERBA: And what
19 about any Class 1 plant no matter where it's located not
20 to qualify for the allowance?

21 MR. KORSMEIER: No, we're -- again, we're opposed
22 to that portion of the request also.

23 SENIOR AGRICULTURAL ECONOMIST ERBA: Do you have
24 some proposals -- I guess a proposal to change the rates
25 into the Bay Area and which would increase them about 4

1 cents per hundredweight? Do you have any evidence that
2 you can submit to that?

3 MR. KORSMEIER: Yes, I do. And we have a letter
4 from the company that hauls that milk that I will put in
5 my post-hearing brief.

6 SENIOR AGRICULTURAL ECONOMIST ERBA: That would
7 be terrific.

8 Also on the -- and I'm on page 3, the same page
9 you have proposed increases for the transpiration credits
10 for Los Angeles County and for -- just for Los Angeles
11 County is what I'm interested in -- up from 24 cents to 34
12 cents. But you decrease -- you take out the Fresno and
13 Kings Counties because there's been no movement of milk
14 out of those counties by using a transportation credit
15 system.

16 To your knowledge has the transpiration credit in
17 L.A. County been used --

18 MR. KORSMEIER: No, it has not. So along that
19 line of reasoning you would say why would we want L.A. at
20 all. That was put in in 2001 to give us the opportunity
21 to provide that at some future date. And I think that
22 possibility is still a very strong possibility; where the
23 Fresno-Kings, that it's very remote, and I don't believe
24 it could be used at all.

25 SENIOR AGRICULTURAL ECONOMIST ERBA: So it's more

1 along the lines that you feel like it gives you an
2 opportunity to do something, even though you may not be
3 doing it now --

4 MR. KORSMEIER: That's correct, we are not doing
5 it today.

6 SENIOR AGRICULTURAL ECONOMIST ERBA: That's all
7 the questions I have.

8 MILK POOLING BRANCH CHIEF LEE: Regarding the
9 statement about the decline in milk production in southern
10 California and another one in, next to -- could you
11 describe to us this change, what's causing this change?

12 MR. KORSMEIER: I think what we're seeing in the
13 greater Chino Valley area right now is the movement that a
14 lot of us projected was maybe going to happen ten years
15 ago. The real estate values are quite strong, and we're
16 seeing a number of escrows being closed and areas actually
17 relocating. Some of them are going out of state.
18 However, the majority of the milk that we're losing in the
19 next year, the 15 percent, the majority of that milk is
20 going to Kern County and more than likely will be part of
21 our supply to the southern California marketplace. So it
22 will stay within the state. It will stay within the area
23 that I believe should serve southern California.

24 MILK POOLING BRANCH CHIEF LEE: Thank you.

25 DAIRY MARKETING BRANCH CHIEF IKARI: Mr.

1 Korsmeier, would you be opposed to a transportation
2 allowance in southern California greater than zero but
3 less than 89 miles?

4 MR. KORSMEIER: Our current position is that we
5 are not supportive of including southern California in the
6 transportation allowance system. And, Mr. Ikari, part of
7 that is a factor of looking at producer equity amongst the
8 state, and that is also -- and, therefore, that
9 automatically brings in the issue of RQAs.

10 Our southern California producers are
11 approximately 50 percent quota. I think the number I
12 heard earlier was 47 percent of southern California market
13 place was quota. And when you look at the comparison of
14 Tulare County to southern California where they have a 27
15 cent negative RQA. And if you've got about a 50 percent
16 quota in southern California, you've got a 12 or 13 cent
17 amount there that the southern California producers have
18 that the Tulare County producers do not. And so we are
19 not supportive of transportation allowance to southern
20 California right now because we believe the RQAs help
21 equalize that factor.

22 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

23 AGRICULTURE ECONOMIST GOSSARD: You have
24 mentioned your opposition to the Milk Producers Council
25 proposal that it would only apply to Class 1 milk.

1 Under questioning they said as an alternative
2 they might be comfortable with the performance
3 requirement, currently 50 percent, 1, 2, 3 utilization
4 were raised.

5 How would you feel about that?

6 MR. KORSMEIER: We would be in opposition to
7 that. And there's solid reason that -- behind that is
8 that that -- the Artesia plant's total utilization is
9 close to that number. And any reduction of that number
10 would automatically disqualify that plant.

11 AGRICULTURE ECONOMIST GOSSARD: You had stated
12 that you support the concept of Land O' Lakes limiting the
13 counties that can get transportation allowance shipping
14 milk into southern California. You even suggested that
15 you might be able to limit it to just Kern County. But in
16 your proposal to make the changes in the allowances to
17 northern California, you don't make any proposal to limit
18 which counties can deliver that milk. So under the LOL
19 proposal, which you supported, producers shipping from
20 Modesto to southern California would not get an allowance,
21 but a producer shipping from Riverside to the Bay Area
22 would. Would that be consistent?

23 MR. KORSMEIER: Well, without question that is
24 inconsistent. Our present recommendation is inconsistent
25 as it relates to southern California as to the Bay Area.

1 We do not have the detailed knowledge of the milk movement
2 in northern California certainly to the extent that I have
3 in southern California.

4 When you look back at the hearing, prior to this
5 prior hearing where the changes were made, that's really
6 the adjustments we're asking for, is to go back to where
7 we were before the last hearing. But without question, it
8 is not consistent. And I guess my answer to that would be
9 is that there's different factors and conditions within
10 those market places that create that difference, but that
11 was to be something that we would be very willing to look
12 at because of I think going in the future that that
13 inconsistency needs to be addressed.

14 AGRICULTURE ECONOMIST GOSSARD: In your proposal
15 on the shortfall into the Bay Area, instead of citing an
16 individual local haul applicable to any one area, you said
17 that 30 cents per hundredweight should be representative
18 of local hauls in general. Would you apply that across
19 the whole state?

20 MR. KORSMEIER: Well, I was implying it to the --
21 the answer would be no because I don't have the
22 acknowledge to apply it in all of the factors that are
23 involved in some of the other areas of the state.

24 I used the 30 cents in comparison to the southern
25 California rates, that are in the low 30 cents from the

1 Chino area into southern California. And they do not get,
2 you know, the transportation allowance from that movement.
3 So I made that consistent with the 30 cents with that
4 movement.

5 AGRICULTURE ECONOMIST GOSSARD: Okay. Under your
6 proposal there'd be a -- of transportation credits there
7 would be a 6 cent shortfall for milk coming from Tulare
8 either to Riverside or to L.A., but a 5 cent shortfall for
9 milk coming from L.A. into, say, Riverside.

10 Would it be more consistent to make it 5 cents
11 across the Board -- or 6 cents across the Board or 5
12 cents?

13 MR. KORSMEIER: Well, Mr. Gossard, what I didn't
14 do is I didn't get an updated number as far as the costs
15 from Los Angeles County to Riverside. But I guess I
16 presumed very comfortably that in a two-year timeframe
17 that that cost would have gone up at least a cent if not
18 more. So I did feel that there was some consistency
19 there.

20 AGRICULTURE ECONOMIST GOSSARD: Okay. You
21 mentioned that you are not competitive with other source
22 milk -- condensed skim as coming in as other source milk.

23 Why aren't we competitive and what could we do
24 about it.

25 MR. KORSMEIER: I think that was brought out in

1 the testimony of the petitioner under the examination or
2 questions and answers, that from our calculations the
3 condensed coming in from the Nevada area into southern
4 California, that the federal order -- impact of federal
5 order handling of that condensed does not make us
6 competitive. And I think under possibly your question
7 that you had to Dr. Gruebele is that's something that
8 should be looked at. And we would be definitely
9 supportive of that.

10 AGRICULTURE ECONOMIST GOSSARD: You state it's
11 your belief that Kern County alone has enough milk to make
12 up the deficit in southern California. The evidence on
13 the record, including MPC's testimony of the milk
14 production in Kern County, would indicate there would
15 still be a shortfall. Would that be an indicator that you
16 need to have allowances for more than just Kern County?

17 MR. KORSMEIER: I think, Mr. Gossard, if we, and
18 we most likely will, within a year or a year and a half
19 have another hearing on this subject, I'd be able to
20 definitely answer that question because we do expect a
21 million or a million and a half more pounds of milk in
22 Kern County in the next 12 months.

23 AGRICULTURE ECONOMIST GOSSARD: And how much are
24 you going to lose in Southern California?

25 MR. KORSMEIER: We will lose a comparable amount

1 in southern California.

2 AGRICULTURE ECONOMIST GOSSARD: Okay.

3 MR. KORSMEIER: But Kern County would still be,
4 when you look at the production from that county -- I'm
5 not aware of any consistent movement from Tulare County
6 into the southern California milk shed. I believe that --
7 that was the case here several months ago, and I believe
8 the petitioner was the one that was doing that. I don't
9 believe that movement is continuing because the economics
10 really aren't favorable to do that. And we still believe
11 there's no reason why that should continue, or we should
12 encourage it to continue.

13 AGRICULTURE ECONOMIST GOSSARD: Now, in
14 Department -- here in Exhibit Number 7L, the individual
15 counties moving into southern California are listed. And
16 it shows Tulare County as of March 2003 moving two million
17 pounds of milk into southern California as opposed to Kern
18 at 2.3.

19 Has something changed dramatically since March
20 2003?

21 MR. KORSMEIER: No, they have not. I just didn't
22 have that knowledge. Actually the changes I'm referring
23 to happened in February, not March.

24 AGRICULTURE ECONOMIST GOSSARD: No further
25 questions.

1 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
2 Korsmeier, on page 4 on the paragraph where you raise your
3 strongest objection and, that is, to petitioner's request
4 to include condensed skim as being able to receive
5 transportation credits. The last sentence in that
6 paragraph reads, "Market requirements have been more than
7 adequately satisfied and we are committed to supplying
8 these markets in the future without a cost to the producer
9 pool."

10 Doesn't some of that milk going into your plant
11 receive transportation allowance?

12 MR. KORSMEIER: Yes, it does.

13 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:

14 And isn't that a cost to the pool?

15 MR. KORSMEIER: At that level. But as I indicated
16 earlier, it is a very low percentage of the actual total
17 milk that that plant does receive. But, yes, so that
18 would -- that particular portion would be, quote, a cost
19 to the pool.

20 HEARING OFFICER ESTES: Thank you for your
21 testimony today.

22 MR. KORSMEIER: Thank you.

23 Let's see, our next witness is Stephen James.

24 Mr. James, would you please state your name and
25 spell your last name for the record.

1 MR. JAMES: It's Stephen James with a p-h. And
2 the last name is J-a-m-e-s.

3 (Thereupon the witness was sworn, by the
4 hearing officer to tell the truth, and
5 nothing but the truth.)

6 MR. JAMES: I do.

7 HEARING OFFICER ESTES: Would you identify the
8 organization you represent and the process by which your
9 testimony was developed today.

10 MR. JAMES: I am the President and General
11 Manager of Swiss Dairy in Riverside, California. And my
12 testimony was developed by myself and other members of my
13 corporation at large.

14 HEARING OFFICER ESTES: Would you like your
15 written statement be entered into the record today?

16 MR. JAMES: Yes, please.

17 HEARING OFFICER ESTES: It will be introduced as
18 Exhibit Number 68.

19 (Thereupon the above-referenced document
20 was marked by the hearing officer as
21 Exhibit 68.)

22 HEARING OFFICER ESTES: Please proceed with your
23 testimony.

24 MR. JAMES: Thank you.

25 Mr. Hearing Officer and members of the hearing

1 panel, my name is Steve James. I'm President of Swiss
2 Dairy located in Riverside, California, and I'm testifying
3 on behalf of my company. Swiss Dairy is owned by Dean
4 Foods based in Dallas, Texas. In addition to Swiss Dairy,
5 Dean Foods operates plants in the City of Industry, Buena
6 Park, Fullerton, Gustine, South Gate, San Leandro,
7 Hayward, and Tulare, California. Dean also owns and
8 operates Model Dairy located in Reno, Nevada. Swiss Dairy
9 is a fluid bottling plant.

10 Swiss Dairy supports the position presented by
11 the Dairy Institute of California. Our company is facing
12 substantial challenges in the months ahead. As members of
13 the hearing panel are aware, a new large fluid milk
14 bottling plant has been recently built in Yuma, Arizona.
15 The new plant has an aggressive marketing plan and is
16 seeking to supplant California-based bottling plants as
17 suppliers to key retail fluid milk outlets in California.
18 Under current law, the new plant is not regulated and, as
19 such, will have a tremendous raw product cost advantage
20 over plants in California, which must pay regulated
21 minimum Class 1 prices. In this environment, it is
22 crucial for us to be able to attract milk to our plant
23 without having to subsidize such procurements if we're to
24 continue to be a viable Class 1 outlet for producer milk.

25 We agree with the Dairy Institute's assertion

1 that milk should be made available to Class 1 plants at
2 order prices. Prior to pooling, Class 1 plants did not
3 have any problem attracting milk because the higher
4 regulated price they paid went directly to dairymen and
5 provided a strong incentive to ship to the Class 1 market.
6 When pooling was adopted, dairymen and their cooperatives
7 no longer had a direct incentive to supply Class 1 markets
8 on the basis of regulated minimum class prices. In the
9 new environment, producers would choose to ship their milk
10 to the plant that resulted in the shortest or lowest cost
11 haul regardless of which products the plant made or the
12 size of the contribution the plant made to the pool.

13 Milk should move to Class 1 plants at order
14 prices without the requirement that buyers subsidize the
15 hauling rate, by virtue of the fact that the Class 1
16 plants contribute more money to the pool and enhance
17 prices to producers.

18 When transportation allowances and credits are
19 not adequate to move milk to deficit areas, the milk
20 supplier is faced with the choice of either subsidizing
21 the added hauling cost themselves or passing the cost on
22 to his consumer -- on to his customer. If the customer
23 has other supply options that are available, he or she
24 will exercise those options provided the milk is available
25 at a more competitive price.

1 In the past when credits and allowances were not
2 sufficient to attract milk from the South Valley, a
3 reasonable assumption would be that such a shortfall would
4 encourage buyers to procure milk from more nearby
5 locations, resulting in more efficient milk movements. We
6 recognize the attractiveness of this argument in theory.
7 However, in the southern California market theory comes
8 face to face with reality. The existence of a large
9 cheese plant in the middle of the southern California
10 supply area means that not all of the milk in the area is
11 available to Class 1 plants. Therefore, milk must come
12 from the South Valley to keep the market adequately
13 supplied. If the South Valley milk is not available at
14 order prices, buyers will look to other sources. If local
15 supply is likewise not available, milk supplies outside
16 the state are an option. Some Class 1 processors have
17 elected to receive their Class 1 supplies from outside the
18 state.

19 It's important that transportation allowances and
20 credits are set at rates that are cost justified and
21 adequate to draw milk to deficit areas so that the local
22 Class 1 market is secured for California producers. The
23 notion of encouraging efficient milk movements through
24 shortfalls in the allowance rates is a laudable one, but
25 the Department must consider the current structure of the

1 market in setting the rates. Because much of the local
2 milk supply is not available, milk supplies from the South
3 Valley are necessary for the Class 1 plants in southern
4 California. Therefore, transportation allowances and
5 credits should be set without a shortfall for all but the
6 most distant supplies. Current transportation credit
7 rates are not adequate to ensure that the Class 1 market
8 is served.

9 The transportation credit rates proposed by Land
10 O' Lakes reflect the cost of moving milk plant to plant
11 into southern California plants less the area differential
12 and it should be adopted. Unless the combination of the
13 area differential and transportation credit covers freight
14 costs, plants like ours face unequal raw product costs and
15 make us noncompetitive in the sale of our Class 1
16 products.

17 The current system does not do that. The haul
18 rate from Tulare to Riverside is currently \$1.01 per
19 hundredweight and the transportation credit's only \$.50,
20 while the area differential is only \$.27 per
21 hundredweight. We cannot compete with a 24-cent per
22 hundredweight shortfall. A small shortfall is appropriate
23 for the most distant milk and should be applied to the
24 proposed credit rates from Fresno only.

25 While transportation credits for condensed skim

1 may have some merit given the necessity of condensed skim
2 for fortification to the California standards, we agree
3 with Dairy Institute that the impacts of such a change
4 need to be examined more fully by the industry before it's
5 adopted.

6 We believe that there is a difference between the
7 incentive necessary to move milk ranch to plant and the
8 incentive necessary to move milk plant to plant. The key
9 question that must be answered in setting credit rates
10 relates to the incentive necessary to get milk to move to
11 southern California plants. In the case of allowances,
12 the incentive needed is equal to the difference between
13 the local haul and the long haul to the plant in a deficit
14 area. In the case of credits, the incentive is the cost
15 of hauling milk plant to plant less any area differential.
16 We do not see the necessity of adjusting the rates of
17 credits and allowances so that they are more or less equal
18 for a given type of milk. The rates should be set so
19 there is an adequate incentive for the milk to move.

20 Some have suggested that plant-to-plant milk
21 movements are not needed because there are adequate
22 supplies of milk that are closer to southern California,
23 in Kern County, for example, that could supply milk by
24 ranch-to-plant shipments. However there is a need for
25 plant-to-plant milk movements. Moving milk by a ranch to

1 plant exclusively would result in more butterfat at Class
2 1 plants than is needed. Some plants may have customers
3 who will take the cream or have other processing
4 operations that will utilize the cream. But for many
5 plants the surplus cream creates a disposal problem.
6 Significant costs are incurred to move the surplus up to
7 manufacturing plants in the South Valley. Therefore,
8 there's a need for plant-to-plant shipments of milk and
9 skim in order to minimize back hauling of cream to the
10 valley, and transportation credits associated with
11 plant-to-plant movements of milk and skim into southern
12 California must adequately compensate the supplier for the
13 haul.

14 Comments have been made in past hearings, and
15 this one, about the efficiency benefit plants such as ours
16 receive by getting tailored milk under a transportation
17 credit from our supplier. The Swiss plant is not capable
18 of converting producer milk to meet California standards,
19 and that's why we have contracted with Land O' Lakes to
20 supply the standardized product on a plant-to-plant basis.

21 One important advantage of purchasing
22 standardized milk is that it avoids the unnecessary
23 movement of unneeded fat from Tulare to Riverside,
24 California. Our supplier can use the fat in their
25 manufacturing operation. And it makes little sense to

1 move the unneeded fat in both directions.

2 For us to receive only producer milk would
3 require a major capital investment. Before we do that, we
4 would have to evaluate alternatives. This did not appear
5 to be a problem until the Department decided not to adjust
6 the transportation credit two years ago even though the
7 evidence clearly showed the need to do so.

8 The Swiss plant pays Land O' Lakes a service
9 charge to produce standardized milk. Our whole plant was
10 designed to accommodate the fluid milk standards by
11 purchasing standardized milk on a plant-to-plant basis
12 from the South valley. Past policy decisions made all
13 this possible. There were either the existence of an
14 adequate area differential or a combination of an area
15 differential plus an adequate transportation credit. The
16 lack of any adjustment in the transportation credit two
17 years ago placed us in a very difficult position from a
18 competitive standpoint.

19 MPC's proposal would give allowances to milk that
20 would move to fluid plants anyway without the availability
21 of the allowances. Therefore, it takes money from the
22 pool that is not needed to encourage milk to move to fluid
23 plants. Milk movement provisions are concerned with
24 encouraging the movement of milk to the higher use plants.
25 They are not intended to equilibrate hauling costs among

1 producers.

2 The availability of transportation allowance
3 incentives on local milk in southern California as
4 proposed by MPC, while perhaps seeming to provide an
5 incentive to pull milk away from manufacturing plants and
6 into fluid plants will result in little extra milk
7 movement from southern California to fluid plants because
8 the large cheese plant in southern California is a
9 cooperative and will retain control over its members'
10 milk. The cooperative is national and has the ability to
11 move money from other areas in order to match any
12 incentives that might be made available by transportation
13 allowances to local producers shipping to qualified
14 plants.

15 South Valley milk is necessary for the Class 1
16 processors in southern California to be adequately
17 supplied. MPC's proposed allowance and credit rates are
18 insufficient to encourage necessary milk movements. MPC's
19 one-size-fits-all approach has not been supported in the
20 past. Past hearing decisions have confirmed the
21 uniqueness of different local markets and the differing
22 rates on allowances and credits that are necessary to move
23 milk. MPC's approach may be simpler, but it does not make
24 economic sense given the purpose of the allowance and
25 credit system to ensure that higher use plants are served.

1 The burden of proof should be on MPC to prove
2 that their proposal would result in Class 1 markets being
3 served in a more efficient manner, without causing Class 1
4 plants to have to subsidize the transportation of milk to
5 their plants. Swiss Dairy urges the rejection of MPC's
6 proposal for all the reasons we've mentioned.

7 And I would also request an option to file a post
8 hearing-brief. And I thank the hearing panel for their
9 time, and I'd be happy to answer questions.

10 HEARING OFFICER ESTES: Yes, you have the
11 opportunity to file a post-hearing brief.

12 Are there any panel questions?

13 AGRICULTURE ECONOMIST GOSSARD: On the first page
14 of your testimony, Mr. James, you mentioned that in the
15 pre cooling pre-pooling days a Class 1 plant would not
16 have any problem attracting milk. However, the industry's
17 changed a little. When pooling when into effect 65
18 percent of the milk was Class 1. Now it's down to 19
19 percent.

20 Do you think these structural changes would
21 change the picture if we did away with pooling and just
22 had minimum pricing?

23 MR. JAMES: Well, I didn't think I would be asked
24 such a wide ranging question about eliminating pooling.
25 And not being an expert in pooling but being an expert in

1 the veracity of the competitive marketplace, I would
2 respectfully defer that to other minds with more
3 experience in pooling.

4 AGRICULTURE ECONOMIST GOSSARD: My other
5 question: You mentioned the situation regarding the Yuma
6 plant. And you list the plants that you currently are
7 operating, including one in Reno, Nevada. Is it not true
8 that Dean's building a plant in Las Vegas, Nevada?

9 MR. JAMES: I believe there is one under
10 construction as we speak, yes.

11 AGRICULTURE ECONOMIST GOSSARD: But you're not
12 familiar with that plant in any detail?

13 MR. JAMES: No, I'm not.

14 AGRICULTURE ECONOMIST GOSSARD: Okay. No further
15 questions.

16 HEARING OFFICER ESTES: Any of the panel have
17 questions?

18 Thank you for your testimony today.

19 MR. JAMES: Thank you.

20 Our next witnesses are from Western United
21 Dairymen.

22 Would each of you please state your name and spell
23 your last name for the record.

24 MR. MARSH: Michael Marsh M-a-r-s-h.

25 MS. LaMENDOLA: Tiffany LaMendola

1 L-a-M-e-n-d-o-l-a.

2 (Thereupon the witnesses were sworn,
3 by the hearing officer, to tell the truth
4 and nothing but the truth.)

5 MS. LaMENDOLA: Yes.

6 MR. MARSH: Yes.

7 HEARING OFFICER ESTES: Could both of you --
8 could one of you describe your organization and the
9 process by which your testimony was developed and approved
10 here today?

11 MR. MARSH: Yes, that's including our testimony.

12 HEARING OFFICER ESTES: Okay. I assume you would
13 like to have your written statement introduced into the
14 record as an exhibit?

15 MR. MARSH: Yes, we would.

16 HEARING OFFICER ESTES: Okay. It will be
17 introduced in the record as Exhibit Number 69.

18 (Thereupon the above-referenced document
19 was marked by the hearing officer as
20 Exhibit 69.)

21 HEARING OFFICER ESTES: And please proceed with
22 your testimony.

23 MR. MARSH: Thank you.

24 Mr. Hearing Officer, members of the hearing
25 panel. My name is Michael Marsh. I'm the Chief Executive

1 Officer of Western United Dairymen. I'm also a Certified
2 Public Accountant licensed to practice in the State of
3 California. With me today is Tiffany LaMendola, Director
4 of Economic Analysis. An elected board of directors
5 governs our policy. Our association is the largest dairy
6 producer trade association in California, representing
7 approximately 1100 of California's 2,000 dairy families.
8 We are a grass-roots organization headquartered in
9 Modesto, California.

10 An extensive process was used to arrive at the
11 position we will present here today. Western United
12 Dairymen starts the process with a committee of dairy
13 leaders from around the state. They ship milk to all
14 types of plants, and many effectively serve the industry
15 on other boards. The committee conducts long and
16 thoughtful discussions of all sides of the issue at hand.
17 Committee recommendations are presented to the board of
18 directors for review, modification and approval. The
19 Committee, Dairy Programs Committee, met April 23rd, 2003,
20 and the board of directors met May 16, 2003, to approve
21 the position we will present here today.

22 Because data from the Department was unavailable
23 for review by our committee and board prior to their
24 meetings, our testimony today will generally be limited to
25 broad policy recommendations. The board of directors

1 would liked to have seen more industry dialogue, similar
2 to workshops held before last hearing, before the call of
3 this hearing so soon after the last changes were made.
4 This would allow the industry an opportunity to review the
5 impacts of the last changes to the transportation credits
6 and allowances and allowed us to better ascertain where
7 modifications might be necessary.

8 Now, in saying that I would also second the
9 comments or -- also the comments made by Mr. Korsmeier and
10 Dr. Schiek with regard to perhaps a little bit different
11 process perhaps the next time we do a transportation
12 allowances and credits and as we raised at the workshop
13 the other day, just to a allow us a better opportunity to
14 review the -- being compiled by staff and allow us to make
15 a better decision as we bring this information back to our
16 board of directors.

17 And I would like to also commend the staff for
18 the information that was provided in the workshop. I
19 think they did a great job.

20 Our committee and board both agree with and
21 continue to support those guidelines set forth by the
22 Department during the last hearing with respect to setting
23 transportation and incentives. Producers who serve the
24 Class 1 market ought to be rewarded. The closest milk to
25 the market ought to move first. And a regulated system

1 ought to attempt to minimize costs to the pool.

2 We strongly encourage the Department to stay
3 committed to these basic tenets in their review of the
4 proposals at hand and in their recommendations to the
5 secretary.

6 Upon review of transportation incentives in
7 preparation for this hearing our board of directors raised
8 many serious concerns. It is apparent that there are
9 flaws in the current movement system that need to be
10 addressed. However, it is also apparent that there are no
11 easy solutions.

12 Data provided by the Department confirms the fact
13 that southern California has plenty of milk to fill its
14 Class 1 needs. Yet producers pay millions of dollars to
15 facilitate movement of more milk into the market.

16 On top of California milk moving to southern
17 California, out-of-state milk is also flowing in at rapid
18 rates, threatening the very stability of the California
19 pool. Many reasons have been advanced as to why this is
20 occurring. One common argument is the fact that a great
21 deal of milk is attracted to the cheese plant in Corona,
22 reducing the amount of milk available to fluid purposes.
23 The inappropriate location of the cheese plant is not
24 something we have any control over, yet it will greatly
25 impact the effectiveness of our milk movement incentives

1 as competition for milk makes it more costly to fill Class
2 1 needs. Furthermore, the cost of the transportation
3 incentive program has grown to somewhere near \$16 million
4 per year, a cost far in excess of what anyone would like
5 to see. These are just a few concerns. Issues like this
6 are numerous. Though we do not pretend to know all the
7 solutions to these problems, we will do our best to
8 provide comments on aspects of the proposals at hand.

9 In addition to the basic tenets outlined above,
10 our board was able to come to agreement that a common
11 sense approach should be used in setting transportation
12 allowances. That is, to the greatest extent possible,
13 allowance should be based upon data from the Department.
14 This is the most reliable data available to the industry
15 as a whole. When using data gathered by the Department,
16 consideration should also be given to recent developments
17 such as the recent decline in diesel fuel prices.

18 We agree with the basic guiding principle that
19 has historically been used: Through transportation
20 allowances, shippers should be made indifferent when
21 choosing to ship the milk locally or to the more distant,
22 and presumably a higher usage, plant. We also agree with
23 the Department that a shortfall should continue to exist
24 in the structure of any area receiving a transportation
25 allowance to encourage the closest milk to move first.

1 MS. LaMENDOLA: Regard to the Land O' lakes
2 proposal, different mileage brackets and limited supply
3 counties to southern California. The LOL proposal to
4 limit supply counties and reduce allowances for certain
5 counties supplying southern California seems to have two
6 apparent goals:

7 First, to reduce the transportation allowance for
8 producers located in San Bernardino County who, they
9 argue, are receiving higher than necessary allowances.

10 And, second, to limit shipments of milk from the
11 Central Valley into southern California that are currently
12 covered by allowances.

13 Of particular concern to our board is the fact
14 that some producers may be overcompensated for their
15 hauling costs through transportation allowances. Under no
16 circumstances should producers make money off
17 transportation allowances. This is not the purpose of
18 transportation allowances and necessarily increases costs
19 to the pool. However, our concern is statewide rather
20 than for any specific county. No matter where a producer
21 is located, they should not make money off transportation
22 allowances.

23 Though we will not comment on LOL's specific
24 proposal to change mileage brackets and rates for certain
25 counties, we urge the Department to review allowances and

1 respective hauling rates in all areas of the state when
2 making recommendations on changes to transportation
3 allowances. If changes need to be made, we urge them to
4 do so in order minimize costs to the pool.

5 LOL's southern California transportation
6 allowance proposal is estimated to generate \$276.6
7 thousand cost savings to the pool. According to the
8 Department, most of these savings are due to the
9 limitation in supply counties, not to the proposed rate
10 structure. From the Department analysis, we can see that
11 nearly one billion pounds of milk currently moving to
12 southern California would no longer be eligible under the
13 LOL proposal.

14 Of course our board would like to see the
15 southern California market served primarily by closer-in
16 milk. This makes sense. However, for some reason this is
17 not occurring. Therefore, if milk is going to move from
18 further distances, why should the counties be limited? If
19 milk moves from Tulare County at a cost of 58 cents a
20 hundredweight versus from Stanislaus County at a cost of
21 58 cents per hundredweight, there is no difference in
22 total cost to the pool. Obviously if the milk would move
23 from a closer location, there could potentially be cost
24 savings involved. However, we have no way of knowing
25 whether or not this will occur.

1 As CDFA pointed out in the last panel report:

2 It, the panel, is not willing to exclude other counties
3 from the available transportation rate. To do so
4 discriminates against producers who may wish to ship milk
5 into southern California based on strictly on the location
6 of their dairies. Furthermore, designating eligible and
7 ineligible counties may actually decrease the supply of
8 milk available to Class 1 plants, a result which does not
9 work toward the principles previously outlined by the
10 panel.

11 Our board agrees. If milk must move to southern
12 California from distant locations in order to serve the
13 Class 1 market, all counties should be eligible.

14 LOL proposal in regard to extension of
15 transportation allowances to Riverside County:

16 Our board supports the addition of Riverside
17 County as a receiving area for transportation allowances
18 in southern California. Apparently, two plants with high
19 Class 1, 2, and 3 utilization are located in the county.
20 Currently Riverside County is considered a deficit county
21 and under transportation credits, thereby making
22 plant-to-plant milk eligible to receive transportation
23 credits. Our board sees no reason why ranch-to-plant milk
24 should not qualify as well. Additionally, conversations
25 with the Department indicate that most of the milk shipped

1 to Riverside is local milk. This makes sense being that,
2 according to the Department, there is more milk production
3 than Class 1 processing in the county. Therefore, under
4 the current rate structure, the addition of Riverside
5 County as a receiving area will not significantly increase
6 costs to the pool.

7 MPC proposal - only Class 1 milk covered by
8 transportation allowances:

9 Though our board seriously considered this
10 option, they concluded that transportation allowances
11 should continue to cover shipments to plants with more
12 than 50 percent Class 1, 2 and 3 utilization. Our board
13 feels that Class 2 and 3 are also higher valued uses, and
14 that eliminating them from coverage may have larger
15 implications. Primarily their concern rested with milk
16 procurement issues. Would eliminating some of these
17 plants encourage them to turn to out-of-state sources as
18 suppliers? Also, would eliminating Class 2 and 3 also end
19 up impacting Class 1? These were questions that they had.

20 Data from the Department shows that there are 49
21 eligible plants with more than 50 percent Class 1,2, and 3
22 utilization. Only 30 of those are currently in designated
23 receiving areas. Of those 30 all but one have a Class 1,
24 2, and 3 utilization of more than 90 percent. Therefore,
25 there is very little Class 4A and 4B milk covered under

1 the current system. This means most of the milk currently
2 covered is all going to higher valued uses. Our board
3 could find no reasons to change this at this time, but
4 would be support of a deeper examination through an
5 industry-wide meeting. This could possibly aid in
6 addressing the concerns of our board of directors.

7 MPC proposal - statewide Class 1 transportation
8 allowance:

9 Though we applaud MPC for attempting to make
10 structural changes to the current milk movement incentive
11 program, we do not support their proposal for a statewide
12 Class 1 allowance. As the Department pointed out in their
13 last panel report, northern and southern California
14 represent two different marketing areas and there are
15 distinct differences among plants in their ability to
16 attract adequate milk. Also, there are differences in
17 hauling costs across the state. A statewide rate
18 disregards these differences.

19 Of primary concern is the fact that under the MPC
20 proposal, transportation incentives would be provided to
21 move Class 1 milk in areas where Class 1 is the only
22 option. This is most obvious in areas such as Humboldt.
23 In fact, ranch-to-plant shipments to ten new plants would
24 be eligible under the MPC proposal, some of which do not
25 need transportation incentives to attract milk. Though

1 one of the basic tenets outlined by the Department is to
2 reward producers who serve the Class 1 market, we contend
3 that this means to reward producers who choose to ship to
4 fluid purposes rather than to more local manufacturing
5 plant. When fluid purposes are their only option, an
6 incentive does not need to be made available. This simply
7 increases the cost of transportation to the pool. As the
8 Department concluded in the last hearing panel report when
9 discussing a need for allowances in certain areas,
10 "Ostensibly, there was no reason to offer incentives to
11 producers to ship to fluid milk plants if that was the
12 only practical option available."

13 Much of MPC's proposal centers on the concept of
14 equity. That is, all Class 1 milk in California should be
15 treated equally. However, we argue that we cannot
16 sacrifice efficiency to gaining equity. Though a
17 Department analysis shows a cost savings to the pool, most
18 of these savings are due to changes in the rate structure
19 alone. A statewide approach that handles northern and
20 southern California similarly discounts critical
21 differences that exist between the two areas and would
22 therefore lead to inefficiency.

23 MPC proposal - southern California mileage
24 brackets:

25 Upon review of MPC's proposal, our board felt

1 that the addition of a closer-in bracket in southern
2 California has merit. In reviewing the basic tenets, a
3 closer-in bracket in southern California has the ability
4 of accomplishing all three. Currently, nearly 89 percent
5 of the cost of the transportation allowance system in
6 southern California is contributed to milk moving over 125
7 miles, which is 35 percent of the milk. The 58 percent of
8 the milk located within 74 miles receives no allowance.
9 Obviously, we would like to see the southern California
10 market served by producers in southern California rather
11 than northern California, i.e., a reduction of the 35
12 percent of the milk traveling over 125 miles.

13 However, we have a few concerns with this aspect
14 of the proposal. The first question we tried to answer
15 is, will it make milk movement more efficient? That is,
16 would the addition of a closer-in allowance actually
17 provide an incentive for additional milk to move to fluid
18 purposes from local southern California sources. If it
19 did, this could potentially displace milk moving from
20 further distances and possibly reduce costs to the pool.
21 However, our board at this time was unable to find
22 conclusive arguments to support this scenario.

23 Of major concern is the cheese plant located in
24 Corona and its ability to attract milk over fluid plants.
25 Will the cheese plant in Corona simply increase their

1 premiums and continue to attract nearby milk into the
2 plant? We realize that the cheese plant must stay
3 competitive and, therefore, it must have some limit on
4 their premiums. But we are unconvinced that the allowance
5 proposed would be high enough to offset potential premium
6 increases offered by the cheese plant. Therefore, we are
7 not convinced that additional southern California milk
8 would be attracted to fluid purposes with the closer-in
9 bracket MPC is proposing.

10 Without sufficient justification, we assume this
11 part of the MPC proposal may simply shift money from
12 further out milk to closer in milk due to the change in
13 the mileage brackets and rates and will not lead to
14 increased efficiency of milk movements in southern
15 California.

16 Moving on to transportation credits. We do not
17 support an increase in transportation credits as proposed
18 by LOL. According to Department analysis, at a minimum
19 the LOL petition would increase the cost of the
20 transportation credit system somewhere between 20 and 30
21 percent or \$.94 to \$1.41 million. The most recent
22 departmental analysis shows an estimated increase of 28
23 percent or \$1.3 million.

24 LOL has cited increased diesel costs as a reason
25 to increase credits. However, since its peak of \$1.83 per

1 gallon the first of March diesel prices have fallen \$.32 a
2 gallon. The higher diesel prices are likely reflected in
3 the March 2003 hauling rates compiled by the Department.
4 This data may therefore misrepresent current and future
5 hauling costs. We are aware that LOL reduced their
6 requested increase to reflect lower rates. However, we
7 are not supportive of the additional cost to the pool.
8 There are no compelling arguments that suggest an increase
9 in credits to southern California would lead to more
10 efficient milk movement.

11 LOL's proposal would also eliminate any shortfall
12 in the transportation credits to southern California.
13 According to the Department, historically, "Transportation
14 credits offset some of the cost of hauling milk assigned
15 to Class 1 usage from plants in designated supply counties
16 to plants in designated deficit counties." It is our
17 understanding that it will also eliminate the current
18 relationship between transportation allowances and credits
19 from Tulare to southern California. According to material
20 handed out at the pre-hearing workshop:

21 In 2001 based on this approach, the panel
22 recommended, and the secretary implemented, an increase in
23 the transportation allowances into southern California,
24 but left the corresponding transportation credit
25 unchanged. This resulted in an unprecedented level in the

1 shortfall for the credit. However, the panel found that
2 by doing otherwise, it would have favored plant-to-plant
3 movement over ranch-to-plant. The Department's goal was
4 to create a level playing field so that the comparative
5 advantages of ranch-to plant vs plant-to-plant movement
6 would determine which is used.

7 The LOL proposal disregards the Department's
8 attempt to develop a level playing field. It also
9 disregards the calculation of the credit established for
10 Los Angeles County. Furthermore, the Department explains
11 that currently, due to the assumption used to establish
12 the credits and allowances in place, plant-to-plant
13 movement is probably favored over ranch-to-plant from
14 Tulare to southern California. According to Department
15 analysis, the LOL petition would further increase the net
16 pool credit for milk moved under transportation credits,
17 thereby favoring plant-to-plant movements much more than
18 ranch-to-plant with the equivalent amount of milk. This
19 seems contrary to the basic tenets set forth by the
20 Department.

21 MPC proposal on a statewide Class 1 credit on all
22 Class 1 milk:

23 For much of the same reasons we do not support a
24 statewide allowance. We also do not support a statewide
25 transportation credit as proposed by MPC. Again, a

1 statewide approach ignores the distinct differences
2 between northern and southern California. Though
3 Department analysis shows the cost of the pool would be
4 lowered under the MPC proposal due to lower rate schedules
5 for currently eligible plants, there are unknown costs
6 associated with plants that would become eligible under
7 the MPC proposal. These additional costs of the pool are
8 absent any evidence that plant-to-plant milk movements
9 would be more efficient. Of greatest concern is that
10 producers will simply pick up added costs for milk that is
11 already moving with no benefits returned.

12 Finally, LOL's proposal on transportation credits
13 for condensed skim:

14 Furthermore, we do not support the addition of a
15 transportation credit on condensed skim. Departmental
16 analysis shows that for all of 2002 the addition of a
17 credit on condensed skim would have increased cost to the
18 pool by .41 million. Tailored milk shipped to southern
19 California is already covered by transportation credits
20 that return a higher net pool credit than shipping the
21 equivalent amount of milk ranch to plant. We assume this
22 tailored milk also demands a premium in the marketplace.
23 There is no justification for producers to also cover the
24 costs of hauling a manufactured product such as condensed
25 skim to the southern California market. Processors

1 already receive a 21 cent per hundredweight incentive due
2 to the Class 1 differential.

3 Furthermore, producers already pay a
4 fortification allowance on condensed skim. LOL is now
5 asking producers to also pay hauling costs. We have been
6 told that southern California has plenty of condensed skim
7 capacity. There is no justification to cover the costs of
8 hauling to the southern California market. This is far
9 beyond the original intent of the transportation incentive
10 system developed in California.

11 Additionally, if, in fact, the MPC proposal also
12 covers condensed skim that is used for Class 1 purposes,
13 we would disagree with that as well.

14 Thank you for the opportunity to testify, and
15 request the option to submit a post-hearing brief.

16 HEARING OFFICER ESTES: Do we have any panel
17 questions?

18 SENIOR AGRICULTURAL ECONOMIST ERBA: Let me see
19 if I can summarize your testimony.

20 You are not in support of either the petition nor
21 the alternative proposal?

22 MS. LaMENDOLA: Yeah, I think that would probably
23 summarize it.

24 SENIOR AGRICULTURAL ECONOMIST ERBA: Thank you.

25 You would have preferred I'd just said that?

1 SENIOR AGRICULTURAL ECONOMIST ERBA: That would
2 be up to you.

3 HEARING OFFICER ESTES: Any other questions?

4 Thank you for your testimony today.

5 We'll take a five-minute break.

6 (Thereupon a recess was taken.)

7 HEARING OFFICER ESTES: Okay. We will reconvene
8 at this time.

9 Our next witness is Jim Dolan from Driftwood
10 Dairy of El Monte, California.

11 Mr. Dolan, could you please state your name and
12 spell your last name for the record.

13 MR. DOLAN: My name is James Dolan D-o-l-a-n.

14 HEARING OFFICER ESTES: And could you identify
15 the organize that you represent.

16 MR. DOLAN: Organization is Driftwood Dairy.

17 HEARING OFFICER ESTES: And the process by which
18 you developed your testimony and had it approved for
19 presentation here today.

20 MR. DOLAN: I did it personally and also with
21 some industry experts.

22 (Thereupon the witness was sworn, by the
23 hearing officer, to tell the truth and
24 nothing but the truth.)

25 MR. DOLAN: Yes, I do.

1 HEARING OFFICER ESTES: Would you like to have
2 your written statement introduced in the record as an
3 exhibit?

4 MR. DOLAN: Please.

5 HEARING OFFICER ESTES: I will introduce it as
6 Exhibit Number 70.

7 (Thereupon the above-referenced document
8 was marked by the hearing officer as
9 Exhibit 70.)

10 HEARING OFFICER ESTES: So please proceed with
11 your testimony.

12 MR. DOLAN: My name is James Dolan and I
13 represent Driftwood Dairy in El Monte, California. We
14 have historically purchased a good percentage of our milk
15 from the Southern San Joaquin Valley, up until the time
16 the Southern California Marketing Association was formed.

17 At that time, little milk was available outside
18 the association, so we began to purchase milk from them at
19 a large premium price. The Marketing Association
20 subsequently partially disbanded and our previous supplier
21 left the Association. We then had to rely on local
22 suppliers and found it to be unreliable as to the promised
23 arrival times and source. Upon completion of our
24 obligation with the Association, we reestablished our
25 relationship with our supplier in the South San Joaquin

1 Valley.

2 There has been in the past a disincentive to buy
3 milk plant to plant from the South valley. As most of you
4 remember, I have constantly testified against this
5 disincentive as being discriminatory against ourselves and
6 Swiss Dairy, and I'm here to do it again.

7 The Chino Basin milk supply is decreasing, while
8 the overall demand increases. Approximately half the cows
9 that were milked in the area during the its prime time
10 have moved elsewhere. Also, there is a large local cheese
11 plant that can absorb most of the milk made available to
12 it. And production of the southern California basin is
13 continuing to decline at an ever-increasing rate.

14 Studies have been made that shows that
15 plant-to-plant movement of milk from South Valley to
16 southern California is just as efficient, if not more so,
17 than ranch to plant from the valley. It allows you to
18 move milk in components like skim needed for the market
19 without having to haul all the unwanted fat.

20 Land O' Lakes is asking for an increase in the
21 transportation credit and to extend transportation credits
22 to condensed skim. We support their testimony completely.
23 The only need for condensed skim is to meet California
24 standards, and presently there is only one supplier that
25 can supply condensed skim to southern California.

1 We have been through a period where local supply
2 is tightly controlled, and I don't care to do it again.
3 We purchase our South Valley milk in Tulare at South
4 Valley prices and must be able to move it to southern
5 California at no disincentive if we are to continue to
6 compete as a viable member of the California supply chain.

7 The current system does not do that. The haul
8 rate from Tulare to our plant is current 93 cents a
9 hundredweight and the transportation credit is only 50
10 cents, and the area differential is 27 cents per
11 hundredweight. We cannot compete with a 16 cent per
12 hundredweight shortfall. Historically, the Department has
13 always adjusted transportation credits to allow our plant
14 to compete. That did not happen two years ago.

15 We feel the pool is responsible to see that milk
16 moves to the fluid market in a manner that allows equal
17 raw product costs under equal terms. Increasing
18 transportation credits to eliminate disincentives to move
19 from South Valley to southern California will help ensure
20 the adequate and timely supply for the southern California
21 fluid market.

22 Thank you for allowing me to testify today. And
23 I'd like the opportunity to submit a brief.

24 HEARING OFFICER ESTES: Okay. Certainly you may
25 do so.

1 Do we have any panel questions for Mr. Dolan?

2 All right. Seeing none, thank you for your
3 testimony here today.

4 Our next witness is Francis Pacheco of DFA.

5 Mr. Pacheco, would you please state your name and
6 spell your last name for the record.

7 MR. PACHECO: Francis Pacheco P-a-c-h-e-c-o.

8 HEARING OFFICER ESTES: And could you please --
9 let me start with the oath.

10 (Thereupon the witness was sworn, by the
11 hearing officer, to tell the truth and
12 nothing but the truth.)

13 MR. PACHECO: I do.

14 HEARING OFFICER ESTES: Could you describe the
15 organization that you represent and how you have developed
16 your testimony and had it approved for presentation here
17 today.

18 MR. PACHECO: Sure. The organization I represent
19 today, I'm representing Dairy Farmers of America Western
20 Area Council. The testimony that I will be giving was
21 approved by the Executive Committee of the Western Area
22 Council.

23 HEARING OFFICER ESTES: Okay. So please proceed
24 with your testimony.

25 MR. PACHECO: It will be short. There is just a

1 couple points here.

2 We do support the concept that was alluded to in
3 the CDI's testimony for the northern California increase
4 of 4 cents. We'd like to go ahead and expand on that to
5 include the Solano County as well. And we will give
6 details in that in the post-hearing brief that we would
7 like to submit.

8 HEARING OFFICER ESTES: Okay.

9 MR. PACHECO: And a lot of the other items that
10 pertain to this hearing would be also included in our
11 post-hearing brief.

12 HEARING OFFICER ESTES: Okay. Did you have
13 anything else you wanted to present at this time?

14 MR. PACHECO: It will all be put into the
15 post-hearing brief.

16 If there's any questions, I'll go ahead.

17 HEARING OFFICER ESTES: Do we have any questions
18 for him?

19 SENIOR AGRICULTURAL ECONOMIST ERBA: Do you
20 propose that those increases to obtain the 4 cents per
21 hundredweight as CDI proposed in the same area?

22 MR. PACHECO: Pretty much along the same
23 geographic area. And so even though the rates are a
24 little different, when you look at the distances that the
25 milk is moving, the percentages on the tiered scale of

1 mileage, you'll see that the 4 cents -- actually it's
2 still a shortfall. The 4 cents do not cover the
3 shortfall. And we will provide the letter from the
4 haulers as what are the costs in that area.

5 SENIOR AGRICULTURAL ECONOMIST ERBA: I'd
6 appreciate that. Thank you.

7 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
8 Pacheco, you indicated your testimony was approved by the
9 Board. That is, did they just give you a blanket approval
10 to testify to anything? Or was there something specific
11 presented to them to approve?

12 MR. PACHECO: What they did approve was the
13 concept of increasing the northern California
14 transportation allowance.

15 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
16 Okay. You indicated that there was going to be
17 some other points that were discussed here today that will
18 be addressed in your post-hearing brief.

19 MR. PACHECO: Correct.

20 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Any
21 idea what points you might raise or anything that your
22 organization supports that the other folks haven't
23 testified to as of yet?

24 MR. PACHECO: At this time I cannot answer that
25 question. But it will be all listed in our post-hearing

1 brief.

2 HEARING OFFICER ESTES: Any additional questions?

3 Thank you for your testimony here today.

4 MR. PACHECO: Thank you.

5 HEARING OFFICER ESTES: Our next witness is

6 Sharon Hale of Crystal Cream and Butter Company.

7 MR. VANDEN HEUVEL: Mr. Hearing Officer, I have a
8 point of order.

9 The purpose of the post-hearing brief as I
10 understand it is to expand or clarify testimony. And I'm
11 just curious as to -- I mean if this is a technique where
12 we can reserve other controversial things and then kind of
13 pop them into the post-hearing brief, not make any waves
14 at the hearing, not give anybody else any opportunity to
15 ask questions or to listen, and then kind of lay out
16 testimony in a post-hearing brief, it seems a little
17 bit -- that there ought to be some guidance from the
18 hearing officer as to what the purpose of the post-hearing
19 brief is and some reminder to the industry that the
20 primary testimony ought to come into the hearing.

21 HEARING OFFICER ESTES: Well, certainly that is
22 the case. But at this point I don't -- it's a little bit
23 speculative what the content of that brief will be. And
24 certainly the Department -- the panel is fully capable of
25 being able to sift through whatever is put into a

1 post-hearing brief and discriminate between what is
2 appropriate in post-hearing brief material and what is
3 not.

4 So I think it would be inappropriate to deny
5 someone the opportunity in full to submit a post-hearing
6 brief. It's done -- I think it's a more appropriate
7 course of action to allow the panel to evaluate the brief
8 in the context of what they presented in their testimony
9 during the hearing and what they may be responding to from
10 other people. So I think the panel is perfectly capable
11 of fulfilling that duty responsibly.

12 All right. Ms. Hale.

13 Ms. Hale, would you please state your name and
14 spell your last name for the record.

15 MS. HALE: Sharon Hale H-a-l-e.

16 (Thereupon the witness was sworn, by the
17 hearing officer, to tell the truth and
18 nothing but the truth.)

19 MS. HALE: Yes, I do.

20 HEARING OFFICER ESTES: Could you please describe
21 the organization that you represent and the manner by
22 which your testimony was developed and approved for
23 submission today.

24 MS. HALE: We're a proprietary company, family
25 owned. I developed, wrote the testimony, and it was

1 approved by our president.

2 HEARING OFFICER ESTES: Okay. Would you like
3 your written statement introduced in the record as an
4 exhibit?

5 MS. HALE: Yes, I would.

6 HEARING OFFICER ESTES: Okay. It will be
7 introduced in the record as Exhibit Number 71.

8 (Thereupon the above-referenced document
9 was marked by the hearing officer as
10 Exhibit 71.)

11 HEARING OFFICER ESTES: And please proceed with
12 your testimony.

13 MS. HALE: Mr. Hearing Officer and members of the
14 panel: My name is Sharon Hale and I'm Vice President,
15 Dairy Policy and Procurement for Crystal Cream and Butter
16 Company. Our administrative offices are located at 1013 D
17 Street, Sacramento, California. We operate three
18 production facilities in Sacramento that produce a full
19 line of fluid, cultured, and frozen dairy products as well
20 as butter. Crystal, along with its wholly owned
21 subsidiary, McColl's Corporation, distribute dairy
22 products throughout northern California and into Nevada.

23 Crystal is a member of the Dairy Institute of
24 California and supports the testimony given early by Dr.
25 Schiek. My comments will focus on the proposed changes to

1 the transportation allowance system as they relate to our
2 situation in northern California.

3 Historical Perspective:

4 The California dairy industry is fast approaching
5 34 years of operation under a system we all know as milk
6 pooling. To the majority of participants active in the
7 industry today, it's the only system we've actually
8 experienced. Whatever happened before has been handed
9 down to many of us through word of mouth. My
10 understanding of "life before pooling" is an aggregation
11 of bits and pieces that I've heard through the years, and,
12 unfortunately, I've forgotten much of that. So forgive my
13 gross oversimplification in characterizing pre-pooling as
14 a time of producer "haves" and "have nots." The "haves"
15 shipped to higher usage plants located primarily in
16 metropolitan areas, while the "have nots" shipped to
17 country manufacturing plants with the lower priced usage.
18 Throw in a few unscrupulous handlers and even life as a
19 "have" may not have been that great. This set the tone
20 for perhaps the greatest compromise in the history of the
21 California Dairy -- the enactment of the Gonsalves Milk
22 Pooling Act and development of the first Pooling Plan, a
23 part of which is under review today.

24 It was adoption of pooling that severed the
25 direct price connection between plant and its milk supply.

1 With sales dollars from all plants pooled and divided
2 amongst producers throughout the state, individual
3 processors lost the ability to attract milk based on their
4 own unique usage. Absent extraneous forces such as
5 contractual arrangements or capacity issues, it was
6 expected that under pooling producers would seek the
7 closest and least expensive haul regardless of what
8 products were processed in those plants. And in the late
9 60's most of the closest were manufacturing plants and not
10 those processing the higher usages, which tended to be in
11 or close to population centers.

12 In recognition of the need to serve the market,
13 the crafters of pooling incorporated an alternative milk
14 movement system. A series of incentives and/or
15 disincentives known as location differentials were adopted
16 to encourage the milk to move from supply areas to deficit
17 areas. Tied to quota milk, location differentials were
18 designed to offset the cost of higher priced hauls to
19 distant markets. As I recall, the rates varied by area,
20 thus allowing specific market conditions to be addressed.
21 Depending on the situation, rates could be set to attract
22 milk to a specific plant with an incentive, discourage
23 milk from remaining in the country with a disincentive, or
24 create a neutral zone whereby the producer was indifferent
25 as to which plant their milk moved.

1 The constant growth of overbase production in the
2 state caused the location differential system to fail in
3 the early 80's. Affecting just quota milk, location
4 differentials could no longer be reasonably adjusted to
5 assure that higher usage markets were being served. As a
6 replacement, the current system of transportation
7 allowances and regional quota adjusters was developed,
8 giving a partial offset to the cost of moving both quota
9 and overbase milk to deficit markets. But a basic tenet
10 from the original pooling plan was retained. Quota milk
11 carries the financial obligation of moving milk.
12 Transportation allowances are paid to producers who supply
13 milk to qualifying plants within deficit areas, the cost
14 of which is deducted from the pool of quota dollars. To
15 help offset that cost and address equity issues between
16 producers, a series of deductions against an individual's
17 quota shipments known as Regional Quota Adjusters was
18 incorporated at the same time.

19 Milk Producers Council alternative proposal:

20 We believe the alternative proposal submitted for
21 this hearing by Milk Producers Council to be substantially
22 the same as the one they submitted for the 2001 milk
23 movement hearing. We testified at the time as to our
24 concerns with their proposal and, unfortunately, see those
25 same provisions in the proposal before us today. We

1 differ from MPC in our view of transportation allowances
2 and would like to elaborate.

3 Crystal does not view the current transportation
4 allowance system as a, quote, "reward for serving the
5 Class 1 market," end quote. If it were, all producers
6 whose milk is used to make Class 1 products would have
7 received a payment for the last ten years. Instead it was
8 designed to address milk movement problems in locations
9 where they exist. Plants located in deficit supply areas
10 where milk volumes are insufficient as compared to their
11 Class 1, 2, and 3 needs have been included in the system.
12 Plants located within adequate to abundant supply areas
13 have not. The distinction has been whether or not a plant
14 is disadvantaged in its ability to attract milk because of
15 its location vis-a-vis its milk supply. Interestingly
16 enough, Dairy Institute floated an idea a couple years ago
17 to create a Class 1 reward system, but were met with
18 significant producer opposition. We would certainly be
19 open to discussing an idea of that type again, but do not
20 believe it is a replacement for the transportation
21 allowance system presently in effect.

22 MPC proposal seems to limit coverage to only that
23 amount of milk utilized for Class 1 purposes. This is a
24 departure from both the current and prior milk movement
25 systems and one we feel to be problematic and unjustified.

1 The current system qualifies plants on a rolling 12-month
2 basis. If the processor meets the criteria for Class 1,
3 2, and 3, all higher valued usages, producers know they
4 will receive the stated transportation allowance for ail
5 milk they ship to that plant. This allows the producer
6 the opportunity to assess his or her options relative to
7 where they ship their milk. They can compare haul rates
8 minus any offsets coming in the form of transportation
9 allowances and use this information in choosing a buyer
10 for their milk.

11 The MPC proposal would remove this ability. On
12 an absolute usage basis transportation allowances would
13 vary monthly depending on plant usage and not be known
14 until after the close of the month. In an operation such
15 as Crystal's, usage fluctuates throughout the year based
16 on product demand. Competitive issues, seasonality,
17 consumer consume buying patterns, private label business,
18 they all have an impact on usage. A good example is
19 school business. Crystal supplies a great many school
20 districts with fluid milk, but their needs cycle over the
21 course of a year. Just now most schools are closing down
22 for the summer, forcing milk into lower usages until
23 classes resume in the fall. Fortunately summer usually
24 means a jump in ice cream sales making way for increased
25 use of butterfat and condensed skim. Under the current

1 transportation allowance system, Class 3 usage is included
2 in the usage criteria and producers are unaffected by
3 these fluctuations relative to transportation allowances.
4 Under MPC's proposal, producers will see their
5 transportation allowance drop during the summer months.

6 In addition, most schools order 1 percent milk,
7 but dairy farms generally supply 3.6 percent butterfat or
8 higher. As I understand it, the unneeded butterfat would
9 not be considered Class 1 under Milk Producers Council's
10 proposal and would therefore reduce the effective
11 transportation allowance as it drops to a lower class for
12 processing. This would actually be a problem with the
13 entire Class 1 category since butterfat usage is not close
14 to 3.6 percent of incoming raw milk. Rare would be the
15 processor who could use all the components from
16 ranch-to-plant milk in Class 1 products.

17 We believe variable transportation allowances
18 will prove insufficient to attract an adequate amount of
19 milk during the peak times. Therefore, just like the
20 problem the industry faced with location differentials,
21 transportation allowances will need to be set higher than
22 necessary to supply the market on a year round basis.
23 Additionally, we believe this variability will have a
24 greater adverse effect on the independent producers than
25 those shipping to cooperatives, because blending can be

1 used to offset the impact of fluctuations in
2 transportation allowances under the cooperative structure.
3 Crystal may well have the oldest independent
4 producer/processor relationships in the state and we
5 strenuously oppose the adoption of a milk moving plant
6 that favors cooperative over independent supply
7 arrangements.

8 While on the subject of independent producers,
9 the proposed amendment to Section 921 of the Pooling Plan
10 removes the definition of, quote, "a plant" as, quote,
11 "one or more plants under single ownership within a
12 designated area." Without the ability to combine
13 Crystal's usage, we haven't the slightest idea how to
14 fairly treat independent dairies under MPC's proposal. It
15 seems we would almost be back to pre-pooling days. Not
16 only would we be allowed, but actually obligated to choose
17 which producer went to which plant. Certainly the fluid
18 plant would be the most attractive to a producer, but not
19 all of our milk is needed at that plant. Crystal has no
20 interest in being placed in the situation of finding out
21 just how valuable 10 or 15 cents is to a producer.

22 Current conditions:

23 As I mentioned earlier, the concept of deficit
24 supply areas relative to Class 1, 2, and 3 usage has
25 always played an integral part in the milk movement

1 systems under pooling. We believe this concept is still
2 valid and should continue as one of the criteria upon
3 which transportation allowances are based. We certainly
4 believe Sacramento continues to fit the classic definition
5 of a deficit area. Included in Crystal's testimony at the
6 2001 hearing were population changes between 1990 and 2000
7 for Sacramento and Placer counties. At the time
8 Sacramento was up 17.5 percent. The most recent data from
9 the California Department of Finance shows Sacramento
10 County having risen another 2.9 percent up to 1,258,600 on
11 January 1st of 2001. That's the most recent data. Placer
12 grew 43.8 percent between 1990 and 2000, adding another
13 3.7 percent by 1/1/01. All other surrounding counties
14 grown as well.

15 Specifically the growth in Sacramento County has
16 adversely affected agriculture, including milk production
17 formerly available to Crystal. Information contained in
18 CDFA's Exhibit 35, the Dairy Information Bulletin, and
19 Exhibit 36, California Dairy Statistics Annual, show both
20 market milk and total milk production peaked in 2000. By
21 2002 market milk production in Sacramento County was down
22 4.7 percent. Already in 2003 we are aware of two dairies
23 that have gone out of business. The largest at
24 approximately 4,000 gallons per day was consumed by urban
25 sprawl. Galt, formally a small south Sacramento County

1 town surrounded by dairies, has more than doubled in its
2 population over the same 11 years and it's pressing up
3 against several dairies. It won't be long before some of
4 those are forced to sell out or move. As this occurs,
5 Crystal will have no choice but to pull milk from further
6 distances to meet our needs.

7 The Department's Exhibits 32, which includes
8 ranch-to-plant hauling rates, January 1999 to 2 March
9 2003, shows local hauls in the Sacramento and San Joaquin
10 area at 30.9 cents per hundredweight in March 2003.
11 Effective April 1, 2003, producers shipping Crystal
12 received a haul weight increase of 1 1/2 cents per
13 hundredweight, making their current average haul rate 32.4
14 cents per hundredweight. The haul in the northern San
15 Joaquin Valley is listed at 32.1 cents per hundredweight
16 for 3 mills less. And I had heard a major cheese -- I had
17 heard that a major cheese facility located in northern San
18 Joaquin Valley had also experienced a large haul rate
19 increase and was told by company personnel their increase
20 was in effect in March 2003 and therefore should be
21 reflected in the rates listed in Exhibit 32.

22 This information indicates that the rate
23 structure is virtually the same for producers in
24 Sacramento and San Joaquin Counties, whether they ship
25 their milk locally or ship their milk south for

1 processing. Transportation allowances for Sacramento are
2 currently 9 cents per hundredweight for zero to 59 miles,
3 12 cents per hundredweight for milk located over 59 miles.
4 Despite what should be an inducement for close in milk to
5 move to Sacramento, milk has actually moved in the
6 opposite direction as growing cooperative and independent
7 manufacturing facilities have been able to provide more
8 attractive premium packages than Crystal. This becomes
9 more of an issue as milk concentrates in a fewer but
10 larger dairies. Where three separate farmers might make
11 three different decisions as to where to ship that milk,
12 one dairy farmer will choose one, thereby losing the
13 other -- leaving the other two processors searching for a
14 supply.

15 Crystal did not seek an increase in the
16 transportation allowances at this hearing, but do feel
17 conditions easily support maintenance of the current rates
18 and qualifying criteria. Any diminishment in the
19 effective transportation allowance into Sacramento would
20 likely result in the direct increase in the premiums we
21 already pay to retain milk. We have had no choice but to
22 pay competitive premiums since the late 1980's and are
23 concerned about bearing any more of the financial burdens
24 associated with drawing milk into an increasingly deficit
25 area.

1 Conclusion:

2 We do appreciate MPC's attempt to simplify a
3 terribly complicated and confusing system. The equity
4 issues stemming from pre-pooling's class price days have
5 rolled forward through location differentials and into
6 RQAs, making it very difficult to separate milk movement
7 plans from concessions and agreements involving producer
8 equity. But MPC's proposal causes us to form an analogy
9 to a system of handler payments based on paying for milk
10 solely by the pound. Forget butterfat and solids-not-fat,
11 just stay on hundredweights received. This would be quite
12 simple and we would all save money by eliminating
13 component testing, but we fear ignoring individual
14 conditions would help some, harm others, and in the end
15 not serve the industry well, our exact assessment of MPC's
16 proposal. We do not believe their proposal represents an
17 improvement over the current system and urge that it not
18 be adopted as a result of this hearing.

19 Thank you for allowing me to express the views of
20 my company. And I would ask for the opportunity to file a
21 brief.

22 HEARING OFFICER ESTES: All right. Yes, you may
23 certainly do so.

24 MS. HALE: Thank you.

25 HEARING OFFICER ESTES: Do we have any panel

1 questions for Ms. Hale?

2 SENIOR AGRICULTURAL ECONOMIST ERBA: I have one
3 question.

4 Ms. Hale, it sounds like based on your testimony,
5 you may have a basis for requesting an increase in the
6 transportation allowances in your area, based not only on
7 the premium that you've had to pay but increases in costs
8 of hauling that others testified to. So why did you
9 choose not to request an increase in those rates?

10 MS. HALE: We may in fact have a case for that.
11 It's hard to say. Part of the problem was the data that
12 goes into making those decisions in fact comes out and
13 came out at the pre-hearing workshop.

14 The timing of trying to develop a proposal, get
15 industry support for that proposal and bring it forward,
16 we didn't have the time to do that.

17 Just having heard that DFA has an interest in
18 changing allowances in northern California, we have no
19 opportunity whatsoever to see what that sort of proposal
20 would do from a competitive standpoint on milk.
21 Basically, you know, we've been content with the situation
22 as it has been. As conditions change around this, we may
23 not be. But at this point in time we weren't able to
24 utilize the information to decide whether or not we needed
25 to make a change.

1 SENIOR AGRICULTURAL ECONOMIST ERBA: Are you
2 considering submitting something in a post-hearing brief
3 that might request higher rates for the Sacramento
4 receiving area?

5 MS. HALE: I don't think so, because I don't
6 think that that's proper.

7 SENIOR AGRICULTURAL ECONOMIST ERBA: Thank you.

8 AGRICULTURE ECONOMIST GOSSARD: A follow-up
9 question.
10 From a competitive condition, are you concerned
11 about the CDI proposal for forcing increase in their rates
12 and in the Bay Area?

13 MS. HALE: That's a part of my concern, and
14 that's information that just came out today. And I don't
15 believe that the way the hearing process has been working
16 that those -- both CDI and DFA, those are surprising
17 new entrants -- late entrants to this hearing.

18 AGRICULTURE ECONOMIST GOSSARD: I have a couple
19 of questions that come directly -- result directly from
20 your testimony.

21 On the top of page 3, you state that one of the
22 basic principles is the distinction has been made whether
23 or not a plant is disadvantaged in its ability to attract
24 milk because of its location vis-a-vis its milk supply.
25 You said you supported the Dairy Institute's testimony and

1 they supported the LOL proposal to add Riverside as a
2 receiving area for transportation allowances.

3 Do you think that the conditions at Riverside
4 have changed enough over time to justify that?

5 MS. HALE: It's a good thing I'm under oath
6 because I can tell you that I have no idea what goes on in
7 southern California. I have no basis for determining
8 whether or not what has been testified to in the basis
9 of -- where milk moves or where those plants are located,
10 I have no idea whether that does or does not make sense or
11 equates to our situation here in northern California.

12 AGRICULTURE ECONOMIST GOSSARD: My other question
13 revolves around the issue you brought up that under the
14 MPC proposal the Belvedere plant would be eligible for
15 allowances, but the E Street plant would not. Is that
16 correct and to the frozen --

17 MS. HALE: That's what I understand.

18 AGRICULTURE ECONOMIST GOSSARD: Under that
19 proposal, wouldn't you generate the most transportation
20 allowances by generating having the most distant milk come
21 to the Belvedere plant and having the more local milk come
22 to the other plants?

23 MS. HALE: I would suspect so. But that goes
24 back to my testimony in that we don't want to be placed in
25 a position of having to decide winners and losers amongst

1 our producers. But certainly if a proposal was adopted
2 that required us to do that, we would have no choice but
3 to look at which plant received transportation allowances,
4 which plant did not, and which of the milk needed I guess
5 the greatest protection.

6 AGRICULTURE ECONOMIST GOSSARD: Okay. No further
7 questions.

8 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
9 a question.

10 You testified about the variable transportation
11 allowance and then in the closing of that paragraph you
12 indicated that Crystal is the oldest independent producer
13 processor relationship.

14 Can I assume from the text of those comments that
15 transportation allowances facilitate a relationship of
16 independent producers to a processor?

17 MS. HALE: I believe they have allowed us to
18 maintain a relationship. We have not been at this point
19 in time forced to go to into another supplier arrangement
20 based on regulatory activities.

21 DAIRY MARKETING BRANCH CHIEF IKARI: Realizing
22 that you don't have a southern California -- but couldn't
23 you project that if transportation allowances were granted
24 in southern California, that the same philosophy would
25 hold and the processing plants would be able to get

1 independent producers easier than they can currently?

2 MS. HALE: Perhaps. But what I do know about
3 independent producers, there are fewer and fewer left in
4 the state. And once you become a cooperative member or
5 owner, it's very difficult to break away from that because
6 of your investments in that whole organization.

7 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. Thank
8 you.

9 HEARING OFFICER ESTES: Are there any other
10 questions?

11 Thank you for testifying today.

12 MS. HALE: Thank you.

13 Are there any other -- anyone else who wants to
14 testify today?

15 Having received no additional requests to give
16 testimony, this hearing is closed with the exception of
17 those witnesses who requested to receive the opportunity
18 to file post-hearing briefs.

19 And please note that the brief must be received
20 by 5 p.m., June 11, as stated earlier today, which is one
21 week from today.

22 (Thereupon the Department of Food and
23 Agriculture Milk Marketing Hearing
24 adjourned at 3:05 p.m.)

25

1 CERTIFICATE OF REPORTER

2 I, JAMES F. PETERS, a Certified Shorthand
3 Reporter of the State of California, and Registered
4 Professional Reporter, do hereby certify:

5 That I am a disinterested person herein; that the
6 foregoing California Department of Food and Agriculture,
7 Milk Marketing Hearing was reported in shorthand by me,
8 James F. Peters, a Certified Shorthand Reporter of the
9 State of California, and thereafter transcribed into
10 typewriting.

11 I further certify that I am not of counsel or
12 attorney for any of the parties to said hearing nor in any
13 way interested in the outcome of said hearing.

14 IN WITNESS WHEREOF, I have hereunto set my hand
15 this 9th day of June, 2003.

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23 JAMES F. PETERS, CSR, RPR
24 Certified Shorthand Reporter
25 License No. 10063